

Human Services Board Agenda - Jefferson County
Jefferson County Workforce Development Center, 874 Collins Road, Room 103
Jefferson, WI 53549

Date: Tuesday, October 10, 2017 Time: 8:30 a.m.

Committee Members:

Mode, Jim (Chair)
Jones, Dick (Vice Chair)
Kutz, Russell
Tietz, Augie

McKenzie, John (Secretary)
Crouse, Cynthia
Schultz, Jim

- 1. Call to Order**
- 2. Roll Call (Establish a Quorum)**
- 3. Certification of Compliance with the Open Meetings Law**
- 4. Approval of the October 10, 2017 Agenda**
- 5. Public Comment (Members of the public who wish to address the Board on specific agenda items must register their request at this time.)**
- 6. Approval of September 12, 2017 Board Minutes**
- 7. Communications**
- 8. Review of the August, 2017 Financial Statement**
- 9. Discuss and Approve September, 2017 Vouchers**
- 10. Division Updates: Child and Family Division, Behavioral Health, Administration, Economic Support, and Aging & Disability Resource Center**
- 11. Discussion and Possible Action on Entering into New Professional Service Contracts (Interpreter, Cleaning Services)**
- 12. Discussion and Possible Action on Approving State/County Contracts for 2018**
- 13. Discussion and Possible Action on Accepting Juvenile Justice Grant Funds**
- 14. Discussion and Possible Action on Approving Status Change for Youth Peer Support Specialist and Intensive Supervision workers.**
- 15. Discussion and Possible Action on Amending the Aging & Disability Resource Center Advisory Committee (ADRC) By-laws to Decrease Membership from 11 to 7 members.**
- 16. Discussion and Possible Action to Support Lawsuit Against Opioid Pharmaceutical Companies to Recover County Costs Associated with Opioid Abuse**
- 17. Director's Report**
- 18. Adjourn**

Next Scheduled Meetings:

Tuesday, November 14, 2017 at 8:30 a.m.
Tuesday, December 12, 2017 at 8:30 a.m.

A Quorum of any Jefferson County Committee, Board, Commission or other body, including the Jefferson County board of Supervisors, may be present at this meeting.

Special Needs Request - Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours prior to the meeting at 920-674-7101 so appropriate arrangements can be made.

JEFFERSON COUNTY HUMAN SERVICES

Board Minutes

September 12, 2017

Board Members Present: Jim Mode, Richard Jones, Russell Kutz, Cynthia Crouse, John McKenzie, Jim Schultz and Augie Tietz

Others Present: Director Kathi Cauley; Administrative Services Division Manager Brian Bellford; Aging & Disability Resource Division Manager Sharon Olson; Office Manager Donna Hollinger, and County Administrator Ben Wehmeier.

1. CALL TO ORDER

Mr. Mode called the meeting to order at 8:30 a.m.

2. ROLL CALL/ESTABLISHMENT OF QUORUM

All present/Quorum established.

3. CERTIFICATION OF COMPLIANCE WITH THE OPEN MEETINGS LAW

Ms. Cauley certified that we are in compliance.

4. REVIEW OF THE AUGUST 8, 2017 AGENDA

No Changes

5. PUBLIC COMMENTS

No Comments

6. APPROVAL OF THE AUGUST 8, 2017 BOARD MINUTES

Mr. Kutz made a motion to approve the August 8, 2017 board minutes.

Mr. Jones seconded.

Motion passed unanimously.

7. COMMUNICATIONS

No communications

8. REVIEW OF JULY 2017 FINANCIAL STATEMENT

Mr. Bellford reviewed the July 2017 financial statement (attached) and reported that there is a projected positive year-end fund balance of \$57,445. This includes our carryover from 2016 but excludes any prepaid adjustments. This compares to a projected year-end balance of \$63,812 at the end of June. He also presented the summary and financial statements (attached) that detail revenue, expenses, tax levy and variance by program within each Division and discussed the areas that are having the most impact on the budget. He also presented reports showing Detox and Alternate Care statistics (attached).

9. REVIEW AND APPROVE AUGUST, 2017 VOUCHERS

Mr. Bellford reviewed the summary sheet of vouchers totaling \$543,769.13 (attached).

Mr. Jones made a motion to approve the August 2017 vouchers totaling \$543,769.13.

Mr. McKenzie seconded.

Motion passed unanimously.

10. **DIVISION UPDATES: CHILD & FAMILY RESOURCES, BEHAVIORAL HEALTH, ADMINISTRATION, ECONOMIC SUPPORT, AND AGING & DISABILITY RESOURCE CENTER**

Child & Family Resources:

Ms. Cauley reported on the following items for Mr. Ruehlw:

- The Wisconsin Counties Human Services Association executive board approved a motion to disburse the additional \$5 million dollars in the state Dept of Child & Families budget proportionately among all of the counties.
- The state has allotted \$39 million dollars to eliminate the state's children's waiver wait list. We need to have our plan submitted to the state by September 18. We have budgeted to hire two new employees.
- We have applied for two grants; one for \$250,000 for the Juvenile Justice team that would enhance youth services, and the other for \$7,000 for mentoring and parent coaches for our CST program.
- The state will be rolling out a new juvenile justice assessment tool by early spring.
- We have two youth who are in need for high cost placements. One will be admitted to an out-of-state facility as no Wisconsin facility accepted them.

Behavioral Health:

Ms. Cauley reported on the following items:

- Key Outcome Indicators for all teams are being met
 - We had 18 emergency detentions in August
 - We had 6781 crisis call compared to 6083 for last year at this time.
 - We had 180 emergency detentions for the year and 202 suicide calls, which is the highest in five years.
 - The diversion rate is 73%
- We received the opioid grant and have a new psychotherapist working now.
- The Legislative Audit Bureau was here discussing our emergency mental health and emergency detention processes with us. They are determining whether it is cost effective and if it would work across the state. The report should be done soon and we will send it to everyone.
- We hosted the 3-day "DBT in schools" that taught about the social and emotional curriculum in the school system. It was well attended and there is great support for this. Schools are planning to bring the trainers back again next year. This training should reduce the number of school referrals.
- WCHSA (Wisconsin Counties Human Services Association) has applied for a waiver to allow Medicaid to pay IMD's (Institutions for Mental Disease) for residential alcohol and other drug abuse treatment. Currently Medicaid does not pay for these centers, so we are hopeful that the IMD exclusion will be removed.

Administration:

Mr. Bellford reported on the following items:

- We are meeting our KOI for reporting
- We are working with the CLTS staff on eliminating the wait list
- The Project Yes budget ends September 30 so we are monitoring those funds
- Other program budgets are coming due
- We are working on the new MUNIS accounting system
- The fire alarm installation has begun

Economic Support:

Ms. Cauley reported on the following items for Ms. Johnson:

- Our **Key Outcome Indicators** are being met and are as follows:
 - *We have 30 days to get 100% of all applications processed.* We processed 98.86% of them timely.
 - *The Consortium Call Center must answer calls timely within 95% of the time.* The Call Center was at 95.6%.
- Rock County hired a new Consortium trainer.
- We met with the Emergency Food & Shelter Board to divide donation money from the program. We will receive about \$1400 for our food pantry.
- Ready Kids for School was held on August 12 and distributed school supplies to 728 children.

ADRC:

Ms. Olson reported on the following items:

- The Adult Protective Services and Elder Abuse program key outcome indicators were met. APS staff attended the National Adult Protective Services Conference in August. They shared that most of the presentations were impressive and we will be sharing some of the topics at the I-Team meetings.
- The ADRC's KOI has held at the 100% compliance rate to improve response time of functional screen assessments. During the month of August, 25 of the 25 screens were completed and calculated for eligibility within 14 days.
- Our funding was approved and the renovations for the bathroom have been completed. The replacement door at the front office will take 6-8 weeks.
- The Home Delivered Meal Program's KOI was met in August. There were 11 new home delivered meal requests and one person was referred other viable resources. We served 2,328 meals, and our average was 101 meals a day.
- The Transportation Program's KOI is to meet qualifying ride requests 100% of the time. In August, there were 429 scheduled 1-way trips, 47 were cancelled and eight trips were nc/ns leaving 382 trips for the Driver Escort Program. The Veteran's Van provided 71 one-way trips provided. One day was cancelled due to not having a driver.
- Our Dementia Care Specialist team are staying busy with providing memory screenings and community presentations. We are planning a Caregiver event for November.
- We have been asked to provide a second class for the CareTalks program which is a grant to provide caregiver education in improving communication with their medical providers.
- The waiting lists for the Alzheimer's Family Caregiver Support Program –AFCSP, the National Family Caregiver Support Program - NFCSP and Title III Housekeeping Program have been eliminated. This will be brief however, as staff have been making referrals, but is a pleasant feeling to know that there is not someone waiting for the past three years on a waiting list.

11. DISCUSSION AND POSSIBLE ACTION ON NEW PROFESSIONAL SERVICE CONTRACTS (Therapy Services, Home Modification, Adult Alternate Care, Child Alternate Care)

Ms. Cauley reported that we have seven new service providers. (attached)

Mr. Jones made a motion to approve the contracts as listed.

Mr. Tietz seconded.

Motion passed unanimously.

- 12. DISCUSS AND POSSIBLE ACTION ON APPOINTMENT OF ATTORNEYS TO PROSECUTE TERMINATION OF PARENTAL RIGHTS CASES UNDER 48.09(6) WISCONSIN. STATS**
Ms. Cauley reported on the history of the number of termination of parental rights cases done by the attorney we retained, and the money it saved from children being in out of home care. In 2013, the Title IV-E Foster Care allowed the state contract to help pay a percentage of attorney fees as well as staff time working on these cases. The total savings since 2011 has been \$8.3 million dollars. We would like this process to continue and appoint attorneys to continue to do this. The resolution would be presented at tonight's county board meeting.
Mr. Tietz made a motion to approve the appointment of attorneys to prosecute termination of parental rights cases under 48.09(6) Wisconsin. Stats.
Mr. McKenzie seconded.
Motion passed unanimously
- 13. DISCUSSION AND POSSIBLE ACTION ON APPROVING CAROL BATTENBERG FOR THE NUTRITION PROJECT COUNCIL**
Ms. Olson reported that Carol has completed her term for ADRC advisory committee and that the committee recommended her to the Nutrition Project Council.
Mr. Jones made a motion to approve the appointment of Carol Battenberg to the Nutrition Project Council.
Mr. Tietz seconded
Motion passed unanimously
- 14. DISCUSSION AND POSSIBLE RECOMMENDATION ON CHANGING AGING & DISABILITY RESOURCE CENTER ADVISORY COMMITTEE BY-LAWS FROM 11 TO 7 MEMBERS.**
Ms. Olson reported that more information is needed before moving forward.
Mr. Mode made a motion to postpone this agenda item.
Mr. Kutz seconded.
Motion passed unanimously
- 15. DISCUSSION AND POSSIBLE ACTION ON A MEMO OF UNDERSTANDING WITH THE WISCONSIN ASSOCIATION OF FREE & CHARITABLE CLINIC, INC FOR A VISTA WORKER**
Ms. Cauley reported that the Wisconsin Association of Free & Charitable Clinic has been working on this memo of understanding with some counties and VISTA (attached). A VISTA volunteer would specifically help with the opioid epidemic issues. We were one of six counties to receive this opportunity. We will hire one full time worker, employed by the Federal Government, who will have a minimum of a Bachelor's degree. This worker will start in November and will collaborate with our AODA coalition.
Mr. Jones made a motion to approve a memo of understanding with the Wisconsin Association of Free & Charitable Clinic, Inc for a VISTA worker.
Mr. Schultz seconded.
Motion passed unanimously
- 16. DISCUSSION AND POSSIBLE ACTION TO SUPPORT WCA RESOLUTION TO SUE OPIOID MANUFACTURERS**
Ms. Cauley presented several articles regarding the Opioid Epidemic and discussed the options to help fight this epidemic. One of the ways that we can fight this is to join other counties and states across the country to file a lawsuit against certain opioid manufacturers. Wisconsin Counties Association has proposed a resolution for consideration. (attached) These lawsuits would be "...in an effort to force the persons and entities responsible for the Opioid Epidemic to assume financial responsibility for the costs associated with addressing, combatting and otherwise dealing with the Opioid epidemic...." Mr.

Wehmeier said that we need to gather more information first and it will not be on the September county board agenda.

Mr. Mode suggested that this item be postponed until the October board meeting.

17. DIRECTOR'S REPORT

Ms. Cauley reported on the following items:

- On October 30, there will be a "housing summit" with speakers presenting information on the increase in homelessness and possible solutions.
- The Executive Director of the Wisconsin Counties Human Services Association stepped down so they will be recruiting for a new director.
- The Behavioral Health PAC asked the WCHSA Executive Board to consider retaining an attorney to look into statutory changes for Child Alternate Care.
- We do not have enough counseling rooms. We will be discussing options with all of the supervisors. One option could be to put a wall up in the large lunchroom located downstairs to make into two conference rooms.

18. ADJOURN

Mr. Tietz made a motion to adjourn the meeting.

Mr. Kutz seconded.

Motion passed unanimously.

Meeting adjourned at 10:50 a.m.

Respectfully submitted by Donna Hollinger

NEXT BOARD MEETING

Tuesday, October 10, 2017 at 8:30 a.m.
Workforce Development Center, Room 103,
874 Collins Road, Jefferson, WI 53549

Financial Statement Summary

August, 2017

We are projecting a positive year-end fund balance of \$78,243. This includes our carryover from 2016 but excludes any prepaid adjustments. This compares to a projected year-end balance of \$57,445 at the end of July. Since last month, children's alternate care and adult placement expenditure projections have decreased. Offsetting these decreases, in part, have been increased hospitalization expense projections.

Summary of Variances:

Revenue: Overall, revenues are projected to be unfavorable by \$1,869,074. Last month, this projection was \$1,870,920. We ended 2016 with an unfavorable balance of \$925,005.

- We are projecting CLTS revenue to be under budget by \$1,427,033. Conversely, we are projecting CLTS expenses to be under budget by \$1,395,250.
- CCS revenues are projected to be under budget by \$271,845. Conversely, CCS expenses are projected to be under budgeted by \$312,220. This is an improved position since we changed the CCS rates.

Expenditures: Overall, expenses are projected to be favorable by \$1,947,317. Last month, this projection was \$1,928,365. We ended 2016 with a favorable balance of \$1,313,161. The favorable projection in 2017 is primarily due to underspending of the following programs by the following projected amounts: CLTS waiver of \$1,395,250; salary & fringes of \$498,453; CCS of \$312,220.

Major Classifications Impacting the Balance

- **Salary expenses are projected to be under budget by \$282,172:** Salaries were under budget by \$159,485 in 2016. Unpaid time and vacant budgeted positions are contributing to this variance. Additionally, some other expenses – such as step increases, the COLA, positions budgeted for mid-year, and payouts due to retirements – show up later in the year.
- **Fringes and benefit expenses are projected to be under budget by \$216,282:** Fringes were under budget by \$223,167 in 2016. Fringes would correlate with salaries. Health insurance expenses are projected to be under budget by \$196,603.
- **Children Alternate Care expenses are projected to be over budget by \$105,041*:** This projection includes some additional, anticipated high-cost placement for the last few months of the year; however, it is down from our projection last month. Children's Alternate Care was under budget by \$28,613 in 2016. A comparison of costs incurred is below:

	2017	2016
August	\$172,947	\$181,311
Monthly Average	\$200,345	\$168,305
YTD Total (through August)	\$1,602,762	\$1,346,440

* = This budgeted analysis does not include our carryover of \$267,180 from 2016.

- **Children's Waiver expenses are projected to be under budget by \$1,395,250:** Earlier in the year, we had been reallocating funds to other clients and adding clients to the program. This has been somewhat halted with the State budget provision to eliminate the waitlist. We submitted our waitlist elimination plan to the State in September, and will begin efforts at the end of this year and throughout 2018.

Our 2017 CLTS budget includes \$337,775 of State match expenses, but we are projecting to spend our match with Children's COP funds.

- **Hospital/Detox is projected to be under budget by \$299,132 (Net basis):**

	Budget	Actual	Projection
Revenue	\$321,591	\$369,933	\$498,733
Expenditures	\$1,314,353	\$697,932	\$1,192,363
Net	\$(992,762)	\$(327,999)	\$(693,630)

We ended 2016 with a net balance of \$(898,905). The improved 2017 projection is due to a large collection in March 2017 for numerous prior months and also due to reduced hospitalizations early in 2017. However, we are projecting significantly more hospitalizations for the remainder of 2017. This is due to increased utilization of the State's Mental Health Institutions.

- **Operating Costs are projected to be under budget by \$245,537:** Operating costs were under budget by \$418,979 in 2016. Birth to 3 program costs, supplies and services, and capital projected to be under budget by \$58,583, \$31,192, and \$29,539, respectively.
- **Other Contracted costs are projected to be over budget by \$51,793:** These costs were under budget by \$319,816 in 2016. The change in position this year is due to increased costs in the 1915i Program, which are projected to be over budget by \$46,644 in 2017, and increased adult alternate care costs, which are projected to be over budget by \$75,450. We have had a few high-cost placements, and anticipate more in the last few months of the year. Offsetting this are Miscellaneous Services, which include purchased care and services for certain consumers, and are projected to be under budget by \$71,478. This purchased care is under budget, because of the work we have been able to do internally.
- **Community Care costs are projected to be over budget by \$170,408:** These costs, which include the AODA residential costs, were over budget \$115,217 in 2016.

BEHAVIOR HEALTH DIVISION: Projected favorable balance of \$31,721.

In August of 2017, we received a net charge for Winnebago/Mendota of \$104,862. In July of 2017, we received a net charge for Winnebago/Mendota of \$99,235.

CHILDREN & FAMILY DIVISION: Projected unfavorable balance of \$106,070, which is due to the high cost of alternate care placements.

ECONOMIC SUPPORT DIVISION: Projected favorable balance of \$48,869.

AGING & ADRC DIVISION: Projected favorable balance of \$48,931.

ADMINISTRATIVE DIVISION: Projected favorable balance of \$54,792

Statements are unaudited.

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

STATEMENT OF REVENUES & EXPENDITURES

Projection based on August 2017 - Financial Statements

SUMMARY

	Y-T-D @ Ledgers	Adjust- -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2017 Budget	Year End Variance
Federal/State Operating Revenues	7,306,010	1,683,632	8,989,642	6,571,692	10,294,184	13,572,202	15,441,276	(1,869,074)
County Funding for Operations (tax levy & transfer in)	6,020,932	0	6,020,932	4,460,675	5,906,731	8,860,097	8,860,097	0
less: Prepaid Expense Transfer	0	0	0	0	0	0	0	0
Total Resources Available	13,326,942	1,683,632	15,010,575	11,032,367	16,200,915	22,432,299	24,301,373	(1,869,074)
Total Adjusted Expenditures	14,023,010	1,063,956	15,086,966	11,585,705	16,468,066	22,754,886	24,702,203	1,947,317
OPERATING SURPLUS (DEFICIT)	(696,067)	619,677	(76,391)	(553,338)	(267,151)	(322,587)	(400,830)	78,243
Balance Forward from 2016-Balance Sheet Operating Reserve	400,830		400,830	744,772	0	400,830	400,830	0
NET SURPLUS (DEFICIT)	(295,237)	619,677	324,439	191,434	(267,151)	78,243	(0)	78,243

REVENUES

STATE & FEDERAL FUNDING

MH & AODA Basic County Allocation	1,952,972	(650,991)	1,301,981	977,924	1,303,899	1,952,972	1,955,848	(2,876)
Children's Basic County Allocation	230,496	370,065	600,561	447,600	581,986	900,841	872,979	27,862
Family Care County Contribution	0	0	0	0	0	0	0	0
Children's LT Support Waivers	322,718	120,867	443,585	(741)	1,073,421	665,378	1,610,132	(944,754)
Behavioral Health Programs	157,154	4,595	161,749	119,287	204,024	268,887	306,036	(37,149)
Community Options Program	91,356	45,003	136,359	72,706	145,412	204,538	218,118	(13,580)
Aging & Disability Res Center	365,726	233,487	599,213	608,208	582,709	914,825	874,063	40,762
Aging/Transportation Programs	376,404	79,731	456,135	338,527	439,131	681,704	658,696	23,008
Project YES!	123,333	115,419	238,752	151,776	218,876	358,128	328,314	29,814
Youth Aids	359,000	88,729	447,729	354,079	463,532	671,594	695,298	(23,705)
IV-E TPR	21,605	5,296	26,902	14,615	40,109	40,353	60,163	(19,810)
Family Support Program	0	0	0	0	0	0	0	0
Children & Families	68,121	(1,233)	66,887	57,068	40,057	100,832	60,086	40,746
ARRA Birth to Three	0	0	0	0	0	0	0	0
I.M. & W-2 Programs	867,905	149,965	1,017,870	711,864	1,062,107	1,526,805	1,593,160	(66,355)
Client Assistance Payments	151,751	34,660	186,411	146,400	202,426	279,617	303,639	(24,022)
Early Intervention	166,804	(55,188)	111,616	82,782	110,376	167,424	165,564	1,860
Total State & Federal Funding	5,255,345	540,405	5,795,751	4,082,095	6,468,064	8,733,898	9,702,096	(970,058)

COLLECTIONS & OTHER REVENUE

Provided Services	1,116,961	918,750	2,035,711	1,803,192	2,581,364	3,222,870	3,872,046	(649,176)
Child Alternate Care	69,491	0	69,491	43,856	93,209	104,236	139,814	(35,578)
Adult Alternate Care	142,621	0	142,621	115,949	160,585	213,932	240,878	(26,946)

Children's L/T Support
1915i Program
Donations
Cost Reimbursements
Other Revenues
Total Collections & Other

TOTAL REVENUES

EXPENDITURES

WAGES

Behavioral Health
Children's & Families
Community Support
Comp Comm Services
Economic Support
Aging & Disability Res Center
Aging/Transportation Programs
Childrens L/T Support
Early Intervention
Management/Overhead
Lueder Haus
Safe & Stable Families
Supported Emplmnt
Total Wages

FRINGE BENEFITS

Social Security
Retirement
Health Insurance
Other Fringe Benefits
Total Fringe Benefits

OPERATING COSTS

Staff Training
Space Costs
Supplies & Services
Program Expenses
Employee Travel
Staff Psychiatrists & Nurse
Birth to 3 Program Costs
Busy Bees Preschool
ARRA Birth to Three
Opp. Inc. Payroll Services
Other Operating Costs
Year End Allocations

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2017 Budget	Year End Variance
Children's L/T Support	129,733	34,827	164,560	212,240	486,079	246,840	729,119	(482,279)
1915i Program	64,461	51,403	115,865	78,961	103,258	173,694	154,887	18,807
Donations	52,659	0	52,659	39,342	52,703	74,648	79,054	(4,406)
Cost Reimbursements	80,661	(8,125)	72,535	54,834	110,141	107,157	165,211	(58,054)
Other Revenues	394,078	146,372	540,450	141,223	238,781	694,927	358,171	336,756
Total Collections & Other	2,050,665	1,143,227	3,193,892	2,489,597	3,826,120	4,838,304	5,739,180	(900,876)
TOTAL REVENUES	7,306,010	1,683,632	8,989,642	6,571,692	10,294,184	13,572,202	15,441,276	(1,870,934)
Behavioral Health	1,011,515	2,000	1,013,515	689,839	923,882	1,540,678	1,385,823	154,855
Children's & Families	1,272,070	10,000	1,282,070	928,397	1,256,461	1,924,101	1,884,796	39,305
Community Support	551,768	6,000	557,768	384,735	561,903	836,339	842,855	(6,516)
Comp Comm Services	472,840	10,000	482,840	279,525	584,994	724,260	877,491	(153,231)
Economic Support	716,491	5,000	721,491	545,345	748,607	1,082,236	1,122,911	(40,675)
Aging & Disability Res Center	313,686	0	313,686	258,734	285,435	470,529	428,153	42,376
Aging/Transportation Programs	277,129	0	277,129	246,103	281,041	415,693	421,562	(5,869)
Childrens L/T Support	114,359	0	114,359	78,049	123,669	171,538	185,504	(13,966)
Early Intervention	206,666	1,000	207,666	151,827	209,121	311,499	313,682	(2,183)
Management/Overhead	642,205	26,500	668,705	507,629	849,807	1,003,058	1,274,710	(271,652)
Lueder Haus	186,179	1,500	187,679	132,027	187,090	281,518	280,635	883
Safe & Stable Families	144,948	0	144,948	114,336	154,931	206,897	232,396	(25,499)
Supported Emplmnt	0	0	0	0	0	0	0	0
Total Wages	5,909,855	62,000	5,971,855	4,316,546	6,166,943	8,968,346	9,250,518	(282,172)
Social Security	438,529	0	438,529	418,992	464,534	657,794	696,801	(39,007)
Retirement	392,078	0	392,078	360,322	412,661	588,116	618,992	(30,876)
Health Insurance	1,642,039	0	1,642,039	1,671,682	1,771,107	2,463,058	2,656,661	(193,603)
Other Fringe Benefits	80,923	0	80,923	26,716	38,078	104,321	57,117	47,204
Total Fringe Benefits	2,553,568	0	2,553,568	2,477,711	2,686,381	3,813,289	4,029,571	(216,282)
Staff Training	32,769	0	32,769	58,785	37,339	49,080	56,008	(6,928)
Space Costs	114,855	0	114,855	118,130	130,004	172,283	195,006	(22,723)
Supplies & Services	658,455	38,800	697,255	442,239	715,616	1,042,233	1,073,424	(31,192)
Program Expenses	100,628	0	100,628	101,785	121,175	150,942	181,762	(30,820)
Employee Travel	91,567	0	91,567	67,213	110,746	137,310	166,119	(28,809)
Staff Psychiatrists & Nurse	287,981	0	287,981	278,816	289,667	431,971	434,500	(2,529)
Birth to 3 Program Costs	119,659	10,000	129,659	161,246	168,714	194,488	253,071	(58,583)
Busy Bees Preschool	1,422	0	1,422	1,619	1,936	2,134	2,904	(770)
ARRA Birth to Three	0	0	0	0	0	0	0	0
Opp. Inc. Payroll Services	0	0	0	0	0	0	0	0
Other Operating Costs	1,567	0	1,567	69,601	29,202	2,349	43,803	(41,454)
Year End Allocations	(27,463)	33,803	6,340	(14,888)	(293)	7,370	(439)	7,809

Capital Outlay

Total Operating Costs

BOARD MEMBERS

Per Diems

Travel

Training

Aging Committee

Total Board Members

CLIENT ASSISTANCE

W-2 Benefit Payments

Funeral & Burial

Medical Asst. Transportation

Energy Assistance

Kinship & Other Client Assistance

Total Client Assistance

MEDICAL ASSISTANCE WAIVERS

Childrens LTS

Total Medical Assistance Waivers

COMMUNITY CARE

Supportive Home Care

Guardianship Services

People Ag. Domestic Abuse

Family Support

Transportation Services

Opp. Inc. Delinquency Programs

Opp. Inc. Independent Living

Other Community Care

Elderly Nutrition - Congregate

Elderly Nutrition - Home Delivered

Elderly Nutrition - Other Costs

Total Community Care

CHILD ALTERNATE CARE

Foster Care & Treatment Foster

Intensive Comm Prog

Group Home & Placing Agency

L.S.S. Child Welfare

Child Caring Institutions

Detention Centers

Correctional Facilities

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2017 Budget	Year End Variance
	132,458	162,860	295,318	235,204	242,038	333,519	363,058	(29,539)
	1,513,899	245,463	1,759,362	1,519,750	1,846,144	2,523,679	2,769,216	(245,537)
	3,135	0	3,135	3,135	4,667	4,703	7,000	(2,298)
	902	0	902	0	0	1,353	0	1,353
	0	0	0	0	500	0	750	(750)
	0	0	0	0	0	0	0	0
	4,037	0	4,037	3,135	5,167	6,056	7,750	(1,695)
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	86,646	0	86,646	92,311	104,426	129,969	156,639	(26,670)
	57,701	4,500	62,201	59,178	58,492	88,809	87,738	1,071
	144,347	4,500	148,847	151,489	162,918	218,778	244,377	(25,599)
	376,007	106,116	482,123	66,811	1,402,979	723,184	2,104,469	(1,381,285)
	376,007	106,116	482,123	66,811	1,402,979	723,184	2,104,469	(1,381,285)
	21,322	0	21,322	15,343	18,589	31,983	27,884	4,099
	17,933	0	17,933	13,004	21,333	26,899	32,000	(5,101)
	40,000	0	40,000	30,000	40,000	60,000	60,000	0
	0	0	0	0	0	0	0	0
	23,120	0	23,120	14,831	33,794	34,680	50,691	(16,011)
	8,427	0	8,427	8,008	21,354	12,640	32,031	(19,391)
	0	0	0	0	0	0	0	0
	292,213	67,236	359,448	146,078	251,960	566,332	377,940	188,392
	37,474	0	37,474	28,564	30,238	56,212	45,357	10,855
	62,052	0	62,052	59,756	47,854	93,078	71,781	21,297
	5,445	0	5,445	7,554	14,600	8,168	21,900	(13,732)
	507,986	67,236	575,222	323,139	479,723	889,992	719,584	170,408
	582,500	0	582,500	418,183	752,030	873,750	1,128,045	(254,295)
	0	0	0	0	0	0	0	0
	441,554	0	441,554	333,213	374,628	662,330	561,942	100,388
	0	0	0	0	0	0	0	0
	504,725	0	504,725	378,757	295,956	742,905	443,934	298,971
	29,825	0	29,825	8,050	28,000	44,738	42,000	2,738
	0	0	0	0	0	0	0	0

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2017 Budget	Year End Variance
Shelter & Other Care	31,848	0	31,848	28,857	70,333	62,738	105,500	(42,762)
Total Child Alternate Care	1,590,452	0	1,590,452	1,167,061	1,520,947	2,386,462	2,281,421	105,041
HOSPITALS								
Detoxification Services	117,296	5,700	122,996	87,338	100,000	149,289	150,000	(711)
Mental Health Institutes	423,702	151,234	574,936	477,633	776,235	1,043,074	1,164,353	(121,279)
Other Inpatient Care	0	0	0	0	0	0	0	0
Total Hospitals	540,998	156,934	697,932	564,971	876,235	1,192,363	1,314,353	(121,990)
OTHER CONTRACTED								
Adult Alternate Care (Non-MAW)	206,362	2,976	209,338	125,878	178,371	343,007	287,557	75,450
Family Care County Contribution	0	416,731	416,731	312,549	416,731	625,097	625,097	0
AODA Halfway Houses	0	0	0	0	0	0	0	0
1915i Program	299,167	0	299,167	255,635	264,724	443,730	397,086	46,644
IV-E TPR	68,977	0	68,977	73,830	100,000	103,465	150,000	(46,535)
Emergency Mental Health	1,975	2,000	3,975	0	0	3,975	0	3,975
Work/Day Programs	0	0	0	0	0	0	0	0
Ancillary Medical Costs	163,413	0	163,413	116,623	162,121	250,119	243,182	6,937
Miscellaneous Services	132,695	0	132,695	97,897	178,681	196,544	268,022	(71,478)
Prior Year Costs	0	0	0	0	0	0	0	0
Clearview Commission	9,272	0	9,272	12,680	20,000	66,800	30,000	36,800
Total Other Contracted	881,860	421,707	1,303,568	995,092	1,320,629	2,032,737	1,980,944	51,793
TOTAL EXPENDITURES	14,023,010	1,063,956	15,086,966	11,585,705	16,468,066	22,754,886	24,702,203	(1,947,317)

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program

Projection based on August 2017 Revenue & Expenditures Financial Statement

Summary Sheet

Program	Annual Projection		Tax Levy	Budget		Variance
	Revenue	Expenditure		Revenue	Expenditure	
Behavior Health						
5000 BASIC ALLOCATION	3,231,622	4,407,465	1,175.843	3,271,377	4,529,696	1,258,319
5003 LUEDER HAUS	132,503	529,980	397.477	137,000	514,032	377,032
5007 EMERGENCY MENTAL HEALTH	66,787	822,855	756.069	106,000	822,820	716,820
5011 MENTAL HEALTH BLOCK	26,128	39,631	13.503	26,128	26,230	102
5025 COMMUNITY SUPPORT PROGRAM	737,182	1,533,986	796.804	760,039	1,545,707	785,668
5027 COMP COMM SERVICE	1,565,224	1,446,267	(118.958)	1,837,069	1,758,487	(78,582)
5031 AODA BLOCK GRANT	151,987	210,594	58.607	171,299	217,833	46,534
5043 CERTIFIED MENTAL HEALTH	97,609	0	(97.609)	0	0	0
5044 EMERGENCY MENTAL HEALTH	4,255	4,255	0	0	0	0
5063 1915i PROGRAM	173,694	444,072	270.378	252,496	397,086	144,590
5090 YOUTH EMPOWERMENT SOLUTIONS	358,128	356,322	(1.806)	328,314	359,860	31,546
Total	6,545,118	9,795,426	3,250.308	6,889,722	10,171,751	3,282,029
						31,721

() Unfavorable

Children & Families

5001 CHILDREN'S BASIC ALLOCATION	1,157,261	2,779,854	1,622.593	1,117,171	2,920,525	1,803,354	180,761
5002 KINSHIP CARE	81,851	79,081	(2,770)	84,877	84,877	0	2,770
5005 YOUTH AIDS	663,793	1,834,046	1,170.252	728,739	1,750,555	1,021,816	(148,436)
5006 YOUTH AIDS STATE CHARGES	0	0	0	0	0	0	0
5008 YOUTH INDEPENDENT LIVING	0	0	0	0	3,570	3,570	3,570
5009 YA EARLY & INTENSIVE INT	62,039	151,198	89.159	43,979	150,781	106,802	17,643
5121 CHILDRENS COP PROG	204,538	204,538	0	218,118	0	(218,118)	(218,118)
5020 DOMESTIC ABUSE	0	60,000	60,000	0	60,000	60,000	0
5021 SAFE & STABLE FAMILIES	94,157	364,730	270.572	107,586	426,368	318,782	48,210
5036 SACWIS	0	14,514	14,514	3,000	10,000	7,000	(7,514)
5040 CHILDRENS LTS WAIV-DD	645,733	843,983	198.250	1,570,371	1,694,044	123,673	(74,577)
5041 CHILDRENS LTS WAIV-MH	0	82	82	0	0	0	(82)
5042 CHILDRENS LTS WAIV-PD	0	68	68	0	0	0	(68)
5068 FOSTER PARENT TRAINING	921	2,245	1,325	2,000	8,348	6,348	5,023
5070 IV-E TPR	40,353	103,468	63,116	60,163	150,000	89,837	26,721
5080 YOUTH DELINQUENCY INTAKE	0	873,562	873,562	0	867,246	867,246	(6,316)
5082 AUTISM	266,485	258,954	(7,531)	768,880	769,381	501	8,032
5175 EARLY INTERVENTION	202,677	697,463	494,786	203,564	744,040	540,476	45,690
5105 KINSHIP ASSESSMENTS	2,863	3,419	556	6,916	9,450	2,534	1,978
5120 Coordinated Services Team	67,797	85,533	17,736	62,123	88,190	26,067	8,331
5188 BUSY BEES PRESCHOOL	3,413	54,365	50,952	4,000	55,930	51,930	978
5189 INCREDIBLE YEARS	10,338	26,555	16,217	0	15,551	15,551	(666)

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program

Projection based on August 2017 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

Program	Annual Projection Revenue	Annual Projection Expenditure	Tax Levy	Budget Revenue	Budget Expenditure	Tax Levy	Variance
Children & Families	3,504,218	8,437,658	4,933,440	4,981,487	9,808,856	4,827,369	(106,070)
Economic Support Division							
5051 INCOME MAINTENANCE	1,442,940	2,026,400	583,460	1,446,038	1,956,887	510,849	(72,611)
5053 CHILD DAY CARE ADMIN	102,941	0	(102,941)	171,886	171,886	0	102,941
5055 W-2 PROGRAM	0	0	0	0	0	0	0
5057 ENERGY PROGRAM	129,969	129,969	0	156,639	156,639	0	0
5071 CHILDREN FIRST	4,000	0	(4,000)	4,800	0	(4,800)	(800)
5073 FSET	13,289	0	(13,289)	0	0	0	13,289
5100 CLIENT ASSISTANCE	6,050	0	(6,050)	0	0	0	6,050
Total	1,699,189	2,156,369	457,180	1,779,363	2,285,412	506,049	48,869
Aging Division & ADRC							
5012 ALZHEIMERS FAM SUPP	33,053	31,695	(1,358)	19,009	19,010	1	1,359
5048 AGING/DISABIL RESOURCE	914,825	837,963	(76,862)	874,063	730,658	(143,405)	(66,543)
5075 GUARDIANSHIP PROGRAM	160	26,136	25,976	0	32,000	32,000	6,024
5076 STATE BENEFIT SERVICES	39,196	100,292	61,096	45,882	143,589	97,707	36,611
5077 ADULT PROTECTIVE SERVICES	56,827	105,391	48,564	56,827	103,360	46,533	(2,031)
5078 NSIP	16,198	27,008	10,810	17,955	17,955	0	(10,810)
5150 AGING - CARE TALKS	4,996	4,996	0	0	0	0	0
5151 TRANSPORTATION	240,789	230,550	(10,239)	223,506	230,959	7,453	17,692
5152 IN-HOME SERVICE III-D	7,271	3,224	(4,047)	4,271	6,000	1,729	5,776
5154 SITE MEALS	182,098	133,784	(48,314)	175,221	152,333	(22,888)	25,426
5155 DELIVERED MEALS	100,452	155,022	54,571	105,403	141,074	35,671	(18,900)
5157 SCSP	7,986	0	(7,986)	7,986	8,874	888	8,874
5158 ELDER ABUSE	25,077	103,218	78,142	25,025	81,007	55,982	(22,160)
5159 III-B SUPPORTIVE SERVICE	66,606	66,666	60	66,706	79,909	13,203	13,143
5163 TITLE III-E	29,940	29,894	(46)	29,940	39,920	9,980	10,026
5195 Vehicle Escrow Account	338	21,034	20,696	0	65,137	65,137	44,441
Total	1,725,812	1,876,873	151,060	1,651,794	1,851,785	199,991	48,931

JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program

Projection based on August 2017 Revenue & Expenditures Financial Statement

Summary Sheet

Program	Annual Projection		Tax Levy	Budget		Variance
	Revenue	Expenditure		Revenue	Expenditure	
Administrative Services Division						
5187 UNFUNDED SERVICES	10,363	57,020	46,657	0	52,432	5,775
5190 Management	0	28,500	28,500	0	778,388	749,888
5190 Management Cleared	0	0	0	0	(778,389)	(778,389)
5200 Overhead & Tax Levy	8,947,598	90,555	(8,857,043)	8,999,007	168,910	26,946
5210 CAPITAL OUTLAY	0	312,485	312,485	0	363,058	50,573
Balance Sheet Non Lapsing Funds	400,830	0	(400,830)	400,830	0	0
Total	9,358,791	488,560	(8,870,231)	9,399,837	584,399	(8,815,438)
GRAND Total	22,833,129	22,754,886	(78,243)	24,702,203	24,702,203	0
Net Balance						78,243

Note: Variance includes Non-Lapsing from Balance Sheet

Children - Alternate Care Costs

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
January-17					
Foster Care	56	1,555	\$73,498	\$47	\$1,312
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	6	186	\$47,904	\$258	\$7,984
Kinship Care	26	779	\$5,830	\$7	\$224
Subsidized Guardianship	14	434	\$4,119	\$9	\$294
Supervised Independent Living	1	31	\$650	\$21	\$650
RCC's	6	186	\$73,035	\$393	\$12,172
RCC's - Out of State	1	31	\$17,050	\$550	\$17,050
Total January 2017	110	3202	\$ 222,086	\$69	\$2,019
February-17					
		2017 YTD Avg. per Month	\$222,086		
	2016 YTD Avg. per Month (thru January 2016)		\$209,409		
Foster Care	58	1,418	\$75,975	\$54	\$1,310
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	7	152	\$39,998	\$263	\$5,714
Kinship Care	25	700	\$5,800	\$8	\$232
Subsidized Guardianship	14	392	\$4,119	\$11	\$294
Supervised Independent Living	1	28	\$525	\$19	\$525
RCC's	6	168	\$64,896	\$386	\$10,816
RCC's - Out of State	1	28	\$15,400	\$550	\$15,400
Total February 2017	112	2886	\$206,713	\$72	\$1,846
		2017 YTD Avg. per Month	\$214,400		
	2016 YTD Avg. per Month (thru February 2016)		\$199,624		
March-17					
Foster Care	56	1,518	\$81,625	\$54	\$1,458
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	6	186	\$47,921	\$258	\$7,987
Kinship Care	26	794	\$5,942	\$7	\$229
Subsidized Guardianship	14	434	\$4,119	\$9	\$294
Supervised Independent Living	1	31	\$525	\$17	\$525
RCC's	6	157	\$60,862	\$388	\$10,144
RCC's - Out of State	1	31	\$17,050	\$550	\$17,050
Total March 2017	110	3151	\$218,044	\$69	\$1,982
		2017 YTD Avg. per Month	\$215,614		
	2016 YTD Avg. per Month (thru March 2016)		\$183,317		

Children - Alternate Care Costs

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
April-17					
Foster Care	52	1,493	\$85,268	\$57	\$1,640
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	6	180	\$45,120	\$251	\$7,520
Kinship Care	29	829	\$6,471	\$8	\$223
Subsidized Guardianship	14	420	\$4,119	\$10	\$294
Supervised Independent Living	1	30	\$450	\$15	\$450
RCC's	5	150	\$57,928	\$386	\$11,586
RCC's - Out of State	1	11	\$6,050	\$550	\$6,050
Total April 2017	108	3113	\$205,406	\$66	\$1,902
May-17					
		2017 YTD Avg. per Month	\$213,062		
		2016 YTD Avg. per Month (thru April 2016)	\$172,106		
Foster Care	58	1,584	\$86,485	\$55	\$1,491
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	7	178	\$47,801	\$269	\$6,829
Kinship Care	28	868	\$6,496	\$7	\$232
Subsidized Guardianship	14	434	\$4,119	\$9	\$294
Supervised Independent Living	0	0	\$0	\$0	\$0
RCC's	5	128	\$46,333	\$362	\$9,267
RCC's - Out of State	0	0	\$0	\$0	\$0
Total May 2017	112	3192	\$191,234	\$60	\$1,707
June-17					
		2017 YTD Avg. per Month	\$208,697		
		2016 YTD Avg. per Month (thru May 2016)	\$166,419		
Foster Care	53	1,373	\$77,568	\$56	\$1,464
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	10	210	\$54,564	\$260	\$5,456
Kinship Care	36	836	\$6,465	\$8	\$180
Subsidized Guardianship	14	420	\$4,119	\$10	\$294
Supervised Independent Living*	1	10	\$840	\$84	\$840
RCC's	5	131	\$47,363	\$362	\$9,473
RCC's - Out of State	0	0	\$0	\$0	\$0
Total June 2017	119	2980	\$190,919	\$64	\$1,604
		2017 YTD Avg. per Month	\$205,734		
		2016 YTD Avg. per Month (thru June 2016)	\$165,270		

* includes June and July rent payments

Children - Alternate Care Costs

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
July-17					
Foster Care	44	1,342	\$74,064	\$55	\$1,683
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	7	202	\$50,665	\$251	\$7,238
Kinship Care	35	1,041	\$7,797	\$7	\$223
Subsidized Guardianship	14	434	\$4,571	\$11	\$327
Supervised Independent Living	1	31	\$854	\$28	\$854
RCC's	5	155	\$57,463	\$371	\$11,493
RCC's - Out of State	0	0	\$0	\$0	\$0
Total July 2017	106	3205	\$195,414	\$61	\$1,844
2017 YTD Avg. per Month					
			\$204,259		
2016 YTD Avg. per Month (thru July 2016)					
			\$166,447		
* Includes August rent					
August-17					
Foster Care	45	1,355	\$75,458	\$56	\$1,677
Foster Care Special	0	0	\$0	\$0	\$0
Foster Home Level - 1	0	0	\$0	\$0	\$0
Group Home	8	168	\$43,127	\$257	\$5,391
Kinship Care	34	1,023	\$8,000	\$8	\$235
Subsidized Guardianship	14	434	\$4,319	\$10	\$309
Supervised Independent Living	1	31	\$747	\$24	\$747
RCC's	5	111	\$41,296	\$372	\$8,259
RCC's - Out of State	0	0	\$0	\$0	\$0
Total August 2017	107	3122	\$172,947	\$55	\$1,616
2017 YTD Avg. per Month					
			\$200,345		
2016 YTD Avg. per Month (thru August 2016)					
			\$168,305		
* Includes Sept rent					
Projected 2017 Cost			\$2,404,143		
2017 Budget			\$2,281,421		
Carryover from 2016			\$267,180		
Total 2017			\$2,548,601		

Detox/AODA CBRF
Jefferson County - HSD

Detox Facility	Clients *	Comments	Billed YTD **	Days **
Tellurian Community	82	August 2017	\$57,894	123
Matt Talbot Recovery	0	August 2017	\$0	0
Lutheran Social Services	1	August 2017	\$4,128	43
Hope Haven - Reb	17	August 2017	\$91,075	553
Friends of Women	3	August 2017	\$21,855	141
Meta House, Inc	0	August 2017	\$0	0
All - August 2017	103	2017 total through August	\$174,952	860
All - August 2016	104	2016 total through August	\$127,016	639

* Count is based on Unduplicated Clients.

** Count is based on bills paid to-date with a service date in Comments column.

Costs by Month

Month	Detox	AODA
January	\$8,478	\$10,930
February	\$9,041	\$13,090
March	\$12,350	\$29,680
April	\$6,650	\$14,900
May	\$4,750	\$12,150
June	\$6,175	\$16,070
July	\$4,750	\$11,612
August	\$5,700	\$8,626
September - estimated	\$7,237	\$11,912

Total Estimated Costs Thru Sept 2017 \$194,101

Total Costs Through Sept 2016 \$142,469

2017 Provider Contracts (10/2/2017)

[illegible]

2018 Provider Contracts (10/05/2017)

#12

Contract Number	Provider	Service	Target	2017	2018		
18-100	A Little Independence, LLC	Daily Living Skills	Child	25.00 per hour	25.00 per hour	0.0%	3,000
18-101	A.P.L. - LLC (used to be Robert Rawski, MD)	Psychiatric	MH	140.00 per hour	140.00 per hour	0.0%	n/a
18-102	ABA of Wisconsin	Counseling	Child	100.00 per hour	100.00 per hour	0.0%	140,000
18-103.1	Abilities, Inc. - Apartments	Adult Alt Care	CMI	3,540.00 per month	3,540.00 per month	0.0%	42,480
18-103.2	Abilities, Inc. - Clover Lane	Adult Alt Care	CMI	3500-5000 per month	3500-5000 per month	#DIV/0!	42,000
18-103.3	Abilities, Inc. - Crab Tree CBRF - No one placed	Adult Alt Care	CMI	3500-5000 per month	3500-5000 per month	#DIV/0!	54,000
18-103.4	Abilities, Inc. - EMH Respite	EMH Respite	MH	100.00 per day	100.00 per day	0.0%	25,000
18-103.5	Abilities, Inc. - Locust Corners AFH	Adult Alt Care	CMI	4,563.00 per month	4,563.00 per month	0.0%	54,756
18-103.7	Abilities, Inc. - Riverwood AFH - no one placed	Adult Alt Care	CMI	3,400.00 per month	3,400.00 per month	0.0%	40,800
18-103.8	Abilities, Inc. - Shady Acres CBRF - no one placed	Adult Alt Care	CMI	4,500.00 per month	4,500.00 per month	0.0%	54,000
18-103.9	Abilities, Inc. - SHC - Not using	Supportive Home Care	CMI	20.40 per hour	20.40 per hour	0.0%	41,473
18-103.10	Abilities, Inc. - Stepping Stone CBRF	Adult Alt Care	CMI	3,500.00 per month	3,500.00 per month	0.0%	42,000
18-103.11	Abilities, Inc. - Timber Trail - No one placed	Adult Alt Care	CMI	3500-5000 per month	3500-5000 per month	#DIV/0!	42,000
18-103.12	Abilities, Inc. - Walnut AFH	Adult Alt Care	CMI	3500-5000 per month	3500-5000 per month	#DIV/0!	42,000
18-103.13	Abilities, Inc. - Willow Way - No one placed	Adult Alt Care	CMI	3500-5000 per month	3500-5000 per month	#DIV/0!	42,000
18-104	Access Elevator (All About Access)	Home Modification	various	14,549.00 per modification	14,549.00 per modification	0.0%	14,549
18-105	Affiliated Wellness Group, LLC	Psychotherapy	n/a	90.00 per hour	90.00 per hour	0.0%	n/a
18-106	Affinity Health Care LLC (Pine Ridge House) -No one place	Adult Alt Care	Adult	4,541.00 per month	4,541.00 per month	0.0%	54,492
18-107	Alere Toxicology	Urine Screens	various	38.50 per screen	38.50 per screen	0.0%	11,550
18-108	Allied Counseling Services	Psychological	MH	86.35 per hour	86.35 per hour	0.0%	60,000
18-109	ANU Family Based Services - BH	Respite	Child	97.85 per day	97.85 per day	0.0%	20,000
18-110	ANU Family Based Services - JRW Region	CCS Psychotherapy	MH	97.85-154.50 per day	97.85-154.50 per day	#DIV/0!	25,000
18-109	ANU Family Based Services - Respite	Respite	Child	97.85 per day	97.85 per day	0.0%	53,580
18-111	Applied Therapies & Wellness Center, S.C.	Psychological Assess	Parents	1,250.00 per Assess	1,250.00 per Assess	0.0%	5,000
18-112	Aurora Health Care, Inc.	Inpatient Services	MH	1,175.00 per day	1,175.00 per day	0.0%	50,000
18-113	Autism Society Southeast Wisconsin	Respite	various	50.00 per day	50.00 per day	#DIV/0!	250
18-114	Bales, Marshall, MD	Psychological	MH	134.21 per hour	134.21 per hour	0.0%	2,300
18-115	Beginnings Group Home	Child Alt Care	Child	231.04 per day	231.04 per day	0.0%	60,000
18-115	Beginnings Group Home (Respite)	Child Respite	Child	150.00 per day	150.00 per day	0.0%	13,900
18-116	Berney, Kent, PhD	Psychological	MH	140.00 per hour	140.00 per hour	0.0%	24,000
18-117	BILD-Bridgeway Independent Living Designs	Home Modifications	Child	27,000.00 modification	27,000.00 modification	0.0%	27,000
18-118	Bilingual Training Consultants	Interpreter	n/a	25.00 per hour	25.00 per hour	0.0%	1,400
18-119	Brown Cab	Nutrition Rides	Eld	0.75 per trip	0.75 per trip	0.0%	250
18-120	C.E.S.A. 2 (RENT)	Space Charges received	n/a	1,613.00 per quarter	1,613.00 per quarter	0.0%	-6,452
18-121	Camacho, Paul	Interpreter	n/a	20.81 per hour	20.81 per hour	0.0%	2,700
18-122	Carpentry by Chris, LLC.	Home Modification	DD	U & C per modification	U & C per modification	#DIV/0!	n/a
18-123	Casey & Troy Longhenry	Foster Care	Child	1,830.00 per month	1,830.00 per month	#DIV/0!	21,960
18-124	Children's Service Society dba Children Hospital of WI Community Services	Child Alt Care	Child	3,535.61 per month	3,535.61 per month	0.0%	42,427
18-125	Christie's Support Services, LLC	Guardianship	various	160.00 per month	160.00 per month	#DIV/0!	1,920

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Contract Number	Provider	Service	Target	2017	2018			
18-126	City of Waterloo	Nutrition Site Manager	Eld	18.33 per hour	18.33 per hour			
18-127	Clarity Care, Inc.	Respite	Child	6.75 per unit	6.75 per unit			0.0% #DIV/0!
18-128	Clinical Psychology Associates	Psychological	Child	160.00 per hour	160.00 per hour			0.0% 14,040
18-129	Columbia St. Mary's Hospital Milwaukee, Inc. Need inpatient psych	Inpatient Services	MH	1,100.00 per month	1,100.00 per month			0.0% 1,500
18-130	Comfort Care 4 U	Adult Alt Care	Adult	402.00 per day	402.00 per day			0.0% n/a
18-131	Community Action Coalition	WDC Rent	WDC Rent	-492.00 per month	-492.00 per month			0.0% 4,920
18-132	Community Care Programs, Inc.	Mental Health	Child	450-1500 per month	450-1500 per month			0.0% #DIV/0!
18-133	Community Care Programs, Inc. - JRW Region	CCS Regional Service Array	Child	100-137.31 per hour	100-137.31 per hour			0.0% #DIV/0!
18-134	Community Care Resources	Respite Care	Child	100-128.5 per day	100-128.5 per day			0.0% #DIV/0!
18-134	Community Care Resources	Child Alt Care	Child	2500-4346 per month	2500-4346 per month			0.0% #DIV/0!
18-135	Connections Counseling	Counseling	various	140-170 per hour	140-170 per hour			0.0% 524,208
18-136	Connections Counseling - JRW Region - not using	CCS Regional Service Array	various	128.56 per hour	128.56 per hour			0.0% 43,000
18-137	Cornerstone Counseling Services	Psychotherapy	n/a	53.06 per hour	53.06 per hour			0.0% n/a
18-138	Crossing Bridges, LLC	Adult Alternate Care	MH	7,000.00 per month	7,000.00 per month			0.0% n/a
18-139	Crossroads Counseling Center Inc.	Counseling	Child	90.00 per hour	90.00 per hour			0.0% 76,759
18-140	Crossroads Counseling Center Inc. JRW Region-not contracting with Jeffers	CCS Regional Service Array	MH	105-175 per hour	105-175 per hour			0.0% 2,500
18-141	Dane County DHS**	Emerg Detention	MH	155.00 per hour	175.00 per hour			0.0% #DIV/0!
18-142	Dane County Fence and Deck Company, Inc	Home Modification	Child	8,680.00 per item	8,680.00 per item			0.0% n/a
18-143	Dave, Indu, MD	Psychiatric	MH	134.21 per hour	134.21 per hour			0.0% 8,680
18-144	Dave, Jagdish, MD	Psychiatric	MH	134.21 per hour	134.21 per hour			0.0% 10,000
18-145	Dodge County HSD**	Non-Secure Det	Child	134.54 per day	134.54 per day			0.0% 10,000
18-146	Dodge County Medical Facilities dba Clearview Behavioral Health	Adult Alt Care	Adult	376.00 per day	376.00 per day			0.0% n/a
18-147	Dr. Lori Pyter dba Family Psychological Services	Psychological	Child	120.00 per hour	120.00 per hour			0.0% 57,528
18-148	Earlene Ronk	Support Group	Various	75.00 per month	75.00 per month			0.0% n/a
18-149	Easter Seals (Corp Guardian)	Corp Guardian	various	\$80-\$160 per month	\$80-\$160 per month			0.0% 300
18-150	Easter Seals (Respite) summer camp	Respite	Child	761.00 per session	761.00 per session			0.0% n/a
18-151	Edwards Foster Care (Gloria)	Foster Care	DD	45.00 per day	45.00 per day			0.0% n/a
18-152	Energy Services, Inc (Pass-thru)- fiscal yr	LIHEAP program	n/a	actual cost per n/a	actual cost per n/a			0.0% 540
18-153	Family and Children's Center	Child Alt. Care	Child	203.39 per daily	203.39 per daily			0.0% n/a
18-154	Family Resources Assoc - PSYC	Psychological	MH	55.55-86.35 per hour	55.55-86.35 per hour			0.0% 26,441
18-155	Family Works - no one placed	Child Alt Care	Child	2,544.00 per month	2,544.00 per month			0.0% n/a
18-156	Family Youth Interaction	Daily Living Skills	SED	25.95-29.50 per Hour	25.95-29.50 per Hour			0.0% 62,000
18-157	Fell's Catering	Elderly Nutrition Program	Eld	4.18 per meal	4.18 per meal			0.0% n/a
18-158	Fond du Lac County Human Services	Inpatient Services	MH	945.00 per day	945.00 per day			0.0% 186,135
18-159	Foundations Counseling Center, LLC. - JRW Region	CCS Regional Service Array	various	70.00 per hour	70.00 per hour			0.0% 85,000
18-160	Friends of Women in Recovery	Halfway House	AODA	136.00 per Day	165.00 per Day			0.0% n/a
18-161	FW Consulting - DHFS, LLC	Fiscal Agent	DD	various per check	various per check			0.0% n/a
18-162	Genesee Community Services, LLC (broke out this LLC from ODTIC-Genesee)	Counseling	Child	27.50 per unit	27.50 per unit			0.0% 11,000
18-163	Greenfield Rehabilitation Agency, Inc. - Rehab Resources, Inc.	B-3 Other	DD	14.00 per 1/4 hr	14.00 per 1/4 hr			0.0% n/a
18-163	Greenfield Rehabilitation Agency, Inc. - Rehab Resources, Inc.	B-3 Therapy	DD	U & C per unit	U & C per unit			0.0% n/a

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Contract Number	Provider	Service	Target	2017	2018		
18- 164	Habilitation Centers, LLC d/b/c Millcreek of Arkansas	Child Alt. Care	Child	530.00 per day	530.00 per day	0.0%	64,660
18- 165	Haggert, Mel, MD	Staff Doctor	MH	150.06 per hour	150.06 per hour	0.0%	n/a
18- 166	Healing Harmonies, LLC	Music Therapy	Child	67.83 per session	67.83 per session	0.0%	2,500
18- 167	Healing Hearts Family Counseling Center, LLC	Therapy	Child	100-210 per hour	100-210 per hour	#DIV/0!	7,000
18- 168	Home Care Assistance Services, LLC dba Visiting Angels LAS	PC & SHC	various	\$19-\$24.50 per hour	\$19-\$24.50 per hour	#DIV/0!	n/a
18- 169	Home Health United	Adaptive Aids	Child	U & C per item	U & C per item	#DIV/0!	n/a
18- 170	Honey Creek Counseling and Recovery Services, LLC	Home Modification	Child	37.50 per unit	37.50 per unit	0.0%	7,500
18- 171	Hope Haven CBRF -	Halfway House	AODA	125-175 per day	125-175 per day	12.0%	n/a
18- 172	Hopeful Haven, Inc.	Child Alt Care	Child	2600-4717 per month	2600-4717 per month	#DIV/0!	310,000
18- 172	Hopeful Haven, Inc. - Respite	Respite Care	Child	125.00 per day	125.00 per day	0.0%	10,625
18- 173	Impact Inc.	OWI Assessment	Adult	95-295 per assess	95-295 per assess	#DIV/0!	n/a
18- 174	Interim HealthCare of Wisconsin (Country Nurses Buyout)	In-Home Supports	Adult	21.75-23.75 per hour	21.75-23.75 per hour	#DIV/0!	n/a
18- 175	Jefferson County Health Dept	CSP Nursing	MH	actual cost per n/a	actual cost per n/a	#DIV/0!	n/a
18- 175	Jefferson County Health Dept	Space Charges	n/a	-76,651.00 per year	-76,651.00 per year	0.0%	-76,651
18- 176	Jefferson County Health Dept	Adult Alt Care	Eld	4,400.00 per month	4,400.00 per month	0.0%	42,000
18- 176	Jefferson Memory Care NOP	Nutrition Rent	Eld	25.00 per month	25.00 per month	0.0%	300
18- 177	Jefferson, City of	Psychiatric	various	140.00 per hour	140.00 per hour	#DIV/0!	12,000
18- 178	Jeffrey A. Marcus, MD	Training Program	Staff	0.00 per hour	0.00 per hour	#DIV/0!	40,000
18- 179	Johnstone Consulting, LLC	EMH Crisis	Adult	350.00 per day	350.00 per day	0.0%	30,000
18- 180	Journey Mental Health	Adult Alt Care	MH	3,230.00 per month	3,230.00 per month	0.0%	38,760
18- 181	Just Like Home	Mental Health	child	450-1200 per month	450-1200 per month	#DIV/0!	15,000
18- 182	Juvenile Assessment and Treatment Center, LLC	Fiscal Agent	DD	various per check	various per check	#DIV/0!	n/a
18- 183	KCC Fiscal Agent Services	Day Care	Child	150.00 per week	150.00 per week	0.0%	7,825
18- 184	Kid's Palace L.L.C.	Foster Care	Child	1,500.00 per month	1,500.00 per month	#DIV/0!	18,000
18- 185	Kim and Matthew Trick	CCS Regional Service Array	MH	37-110 per hour	37-110 per hour	#DIV/0!	n/a
18- 186	Lad Lake - JRW Region	Respite Care	Child	37.00 per hour	37.00 per hour	0.0%	35,000
18- 187	Lad Lake - Summer Camp will send later in the year	CPS Appeals	child	190.00 per hour	190.00 per hour	0.0%	75,000
18- 188	Laitch Law Office LLC - Brent checking on this contract	Supervised Apt.	CMI	1,350.00 per month	1,350.00 per month	0.0%	16,200
18- 189	Lake Mills Independent Living	Nutrition Rent	Eld	50.00 per month	50.00 per month	0.0%	600
18- 190	Lake Mills, City of	Transportation	various	various per trip	various per trip	#DIV/0!	n/a
18- 191	Lavigne's Bus Lines	Child Alt. Care	Child	11,500.00 per item	11,500.00 per item	0.0%	11,500
18- 192	Lemke Fence	Therapy Services	Child	390.00 per session	390.00 per session	0.0%	3,000
18- 193	Lifestriders, Inc	Child Alt Care	Child	231.04 per day	231.04 per day	0.0%	47,391
18- 194	Longview Home for Boys LLC	Psychological	Child	125.00 per hour	125.00 per hour	0.0%	6,000
18- 195	Luchetta, Tracy	Respite/Genesis	various	77.25-173.46 per day	77.25-173.46 per day	#DIV/0!	25,000
18- 196	Lutheran Social Services	Child Alt Care	Child	2259.70-3603 per month	2259.70-3603 per month	#DIV/0!	125,000
18- 196	Lutheran Social Services	Functional Family Therapy	various	75,000.00 per year	75,000.00 per year	0.0%	75,000
18- 196	Lutheran Social Services	Functional Family Therapy	various	110.00 per hour	110.00 per hour	0.0%	n/a
18- 197	Lutheran Social Services - JRW Region	CCS Regional Service Array	MH	128.56 per hour	128.56 per hour	0.0%	37,050
18- 198	Madison Psychiatric Associates - JRW Region	Early Intervention	Child	20.59 per unit	20.59 per unit	0.0%	-3,295
18- 199	Manitowoc County Human Services						

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Contract Number	Provider	Service	Target	2017	2018				
18-200	Marvey Care AFH LLC	Alt Care	MH	3,599.00	per month	3,599.00	per month	0.0%	43,188
18-201	Marsh Country Health Alliance (Clearview LT Care)	Placement Holding	MH	43,000.00	per year	43,000.00	per year	0.0%	43,000
18-202	Matt Talbot Recovery Services, Inc. (Horizon Healthcare, Inc. - replaces Gen)	AODA Detox Service	Adult	319.00	per day	319.00	per day	0.0%	n/a
18-203	Mayes, Perri - switched to IV-E	CPS Mediation	child	950.00	per TPR	950.00	per TPR	0.0%	8,000
18-204	Mediation & Collaborative Law Center, LLC	GAL	various	100.00	per hour	100.00	per hour	0.0%	n/a
18-205	Meriter Hospital, Inc.	IP Psyc Hosp	MH	U & C	per n/a	U & C	per n/a	#DIV/0!	n/a
18-206	Mertins Home Care Inc.	Contracted RN	MH	75.00	per hour	75.00	per hour	0.0%	37,050
18-207	Meta House, Inc.	AODA Res Service	Adult	250-175	per day	250-175	per day	#DIV/0!	40,000
18-208	Moving On, LLC JRW Region	CCS Regional Service Array	MH	105.00	per hour	105.00	per hour	0.0%	n/a
18-209	Music Therapy Services of Waukesha County, LLC	Therapy	Child	28.00	per session	28.00	per session	0.0%	5,000
18-210	NAMI Waukesha	Peer Support	CRS/CSP	25.50	per hour	25.50	per hour	0.0%	n/a
18-211	NAMI Waukesha - JRW Region not using	CCS Regional Service Array	CCS	25.50	per hour	25.50	per hour	0.0%	n/a
18-212	National Seating & Mobility	Adaptive Aids	Child	U & C	per item	U & C	per item	#DIV/0!	n/a
18-213	Norris Adolescent Center	Child Alt Care	Child	197.55-378.97	per day	197.55-378.97	per day	#DIV/0!	89,500
18-214	Northwest Passage - NOP	Child Alt Care	MH	378.97	per day	378.97	per day	0.0%	20,000
18-215	Oconomowoc Dev Trng Cnt	Child Alt Care/Respite	Child	235-378.97	per day	235-378.97	per day	#DIV/0!	56,820
18-216	Opportunities, Inc.	Corp Guardian	various	80-160	per month	80-160	per month	#DIV/0!	72,850
18-217	Opportunities, Inc.	Project JOIN	Child	114,396.00	per year	114,396.00	per year	0.0%	114,396
18-217	Opportunities, Inc. -	WDC Space	n/a	1,553.30	per month	1,553.30	per month	0.0%	-18,640
18-217	Opportunities, Inc. - JRW Region	IPS Employment	CCS	20-47.51	per Hour	20-47.51	per Hour	#DIV/0!	5,000
18-218	Oregon Mental Health - JRW Region	CCS Regional Service Array	SED	70.00	per Hour	70.00	per Hour	0.0%	15,200
18-219	Orion Family Services	Counseling	various	70.00	per hour	70.00	per hour	0.0%	65,000
18-220	Orion Family Services-JRW Region	Counseling	various	64.58-87.72	per hour	64.58-87.72	per hour	#DIV/0!	65,000
18-221	P.A.D.A.	Intervention	Adults	60,000.00	per year	60,000.00	per year	0.0%	60,000
18-222	Paragon	Respite/SHC	SED/DD	15-41.09	per Hour	15-41.09	per Hour	#DIV/0!	59,100
18-223	Paragon	Transportation	SED/DD	13.75-24.00	per trip	13.75-24.00	per trip	#DIV/0!	4,000
18-223	Paragon	Daily Living Skills	SED/DD	17.00	per hour	17.00	per hour	0.0%	300
18-223	Pathways Counseling Center	Assessment	Child	800.00	per assess	800.00	per assess	0.0%	n/a
18-224	Pathways Group Home of Rock County LLC	Child Alt Care	Child	189.00	per day	189.00	per day	#DIV/0!	137,970
18-225	PC Trans 6/16-5/31/17	Trans Software		600.00	per year	600.00	per year	#DIV/0!	600
18-226	Pillar and Vine	Child Alt Care	Child	3,535.61	per month	3,535.61	per month	0.0%	42,427
18-227	Pine Valley Residential	Independent Living	MH	5,368.50	per month	5,368.50	per month	0.0%	64,422
18-228	Plum, Henry	Legal Assistance	Child	200.00	per hour	200.00	per hour	0.0%	150,800
18-229	Portage Co. Detention Center**	Juv Detention	Child	150.00	per day	150.00	per day	0.0%	n/a
18-230	Positive Alternatives, Inc.	Child Alt Care	Child	231.04	per day	231.04	per day	0.0%	84,330
18-231	Preventive Health Strategies	Child Alt Care	Child	30.00	per hour	30.00	per hour	0.0%	5,000
18-232	Productive Living Systems, Inc.	Stepping On Training	Elderly	192.15	per day	192.15	per day	#DIV/0!	9,992
18-233	Professional Services Group/Community Impact Program	Adult Alt Care	Adult	40.00	per hour	40.00	per hour	0.0%	7,200
18-234	Ralph Welter - Acorn Acres AFH	Supervised Visits	Parents	3,199.00	per month	3,199.00	per month	0.0%	38,388
18-235	Raul Sosa Cruz	Adult Alt Care	GMI	19-25/ 535mi	per hour/mile	19-25/ 535mi	per hour/mile	#DIV/0!	3,000
		Interpreter	varies	19-25/ 535mi	per hour/mile	19-25/ 535mi	per hour/mile	#DIV/0!	3,000

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Contract Number	Provider	Service	Target	2017	2018		
18-236	Rawhide, Inc.	Child Alt Care	child	378.97 per Day	378.97 per Day	0.0%	n/a
18-237	Riverview AFH LLC	Adult Alt Care	Adult	361.64 per daily	361.64 per daily	0.0%	46,662
18-238	Rock County Human Services**	Secure Juv Det	Child	350.00 per day	350.00 per day	0.0%	34,000
18-238	Rock County-Harpers Place	Crisis Stabilization	MH	350.00 per Day	350.00 per Day	0.0%	n/a
18-239	Rock Valley Community Programs, Inc. DBA Janesville Psychiatric Clinic-JRW	CCS Regional Service Array	MH	105.00 per hour	105.00 per hour	0.0%	n/a
18-240	Rogers Memorial Hospital**	IP Psyc Hosp	MH	1,055.00 per day	1,055.00 per day	0.0%	n/a
18-241	S and J Home Care LLC dba BrightStar Care	PC & SHC	various	25-42 per hour	25-42 per hour	#DIV/0!	3,000
18-242	SaintA	Child Alt Care	CCS	378.97 per day	378.97 per day	0.0%	138,324
18-243	Schroedl Foster Home	Respite Care	Child	45.00 per day	45.00 per day	0.0%	1,980
18-244	Secured Living, LLC	Alt Care	MH	4,555.00 per month	4,555.00 per month	0.0%	54,660
18-245	Society's Assets, Inc.	Home Modification Assessmer	child	350.20 per unit	350.20 per unit	0.0%	350
18-246	SSM Healthcare of WI (St. Mary's Hospital)	IP Psyc Hosp	MH	U & C per n/a	U & C per n/a	#DIV/0!	n/a
18-247	St. Agnes Hospital	Inpatient Services	MH	1,308.00 per day	1,308.00 per day	0.0%	n/a
18-248	St. Coletta of Wisconsin, Inc.	Transportation	various	1.75 mile	1.75 per mile	0.0%	4,000
18-249	St. Elizabeth	Inpatient Services	various	1,100.00 per day	1,100.00 per day	#DIV/0!	n/a
18-250	St. Joseph's Hospital	IP Psyc Hosp	MH	531.00 per day	531.00 per day	0.0%	5,230
18-251	St. Luke's Church	Nutrition Rent	Eld	50.00 per month	50.00 per month	0.0%	600
18-252	Stay at Home Specialists, Inc.	Home Modification	various	39,747.41 per modificati	39,747.41 per modificati	0.0%	39,747
18-253	Stein Counseling & Consulting Services, Ltd	Supervision	Adult	49.35 per hour	49.35 per hour	#DIV/0!	800
18-254	Stoughton Hospital	IP Psyc Hosp	MH	U & C per n/a	U & C per n/a	#DIV/0!	n/a
18-255	Stress Management & Mental Health	Psychiatric	MH	134.21 per hour	134.21 per hour	0.0%	22,400
18-256	SWITS	Interpreting	various	45-90 per hour	45-90 per hour	#DIV/0!	n/a
18-257	Taylor Psychiatric Services-Taylor, Leslie PhD	Psychiatric	MH	134.21 per hour	134.21 per hour	0.0%	n/a
18-258	Tellurian, Inc. - Med Detox - ARP	Detoxification	AODA	445.00 per day	459.00 per day	3.1%	15,000
18-259	Tellurian, Inc. - Med Detox - Dane	Detoxification	AODA	475.00 per day	475.00 per day	0.0%	80,000
18-259	Thakor, Sheila, MD	Psychiatric	MH	134.21 per hour	134.21 per hour	0.0%	22,400
18-260	The Drug Store	Special Medical Supply	Child	52.00 per box	52.00 per box	0.0%	104
18-261	The Manor Adult Family Home - NOP	Adult Alt Care	Adult	3,000.00 per month	3,000.00 per month	0.0%	36,000
18-262	The Parenting Network	Parenting Class	Parents	45.00 per month	45.00 per month	0.0%	500
18-263	The Psychology Center	Psychological Evaluations	child	180.00 hour	180.00 per hour	0.0%	30,000
18-264	The Richardson School, LLC	Respite	Child	110.00 per day	110.00 per day	0.0%	5,000
18-265	Thrive Treatment Services LLC	Child Alt Care	child	3,735.61 per month	3,735.61 per month	0.0%	44,827
18-266	TLC Staffing, LLC	SHC	various	\$18-\$24 per hour	\$18-\$24 per hour	#DIV/0!	39,000
18-267	Tomorrow's Children, Inc.	Child Alt. Care	Child	305.00 per day	305.00 per day	0.0%	111,325
18-268	Trempealeau County Health Care Center	Adult Alternate Care	MH	242.62-365.00 per day	242.62-365.00 per day	3.5%	140,381
18-269	Turner, Liz -	Child	MH	53.06 per hour	53.06 per hour	0.0%	13,500
18-270	Turner, Liz - CCS (JRW Region) Jefferson Only	CCS Regional Service Array	MH	53.06 per hour	53.06 per hour	0.0%	13,500
18-271	United Church Camp, Inc. (Camp Awesome)	Respite	Child	1,343.00 per session	1,343.00 per session	0.0%	2,686
18-272	University Health Care, Inc.	Inpatient Services	MH	various per day	various per day	#DIV/0!	n/a
18-273	Washington Co DSS - Shelter Care**	Non-Secure Det	Child	131.00 per day	131.00 per day	0.0%	n/a

2018 Provider Contracts (10/05/2017)

Contract Number	Provider	Service	Target	2017	2018			
18-274	Washington Co Sheriff - Detention**	Secure Juv Det	Child	120.00 per day	150.00 per day			
18-275	Watertown Health Department	In-Home Visits	Child	2,778.00 per year	2,778.00 per year			25.0%
18-276	Waukesha County Secure Detention**	Secure Juv Det	Child	125.00 per day	125.00 per day			0.0%
18-277	Waukesha County, Department of Health and Human Services	Inpatient Services	MH	888.00 per day	888.00 per day			0.0%
18-278	Weyenberg, Shari - Dr. Phd	Psychological	MH	86.35 per hour	86.35 per hour			#DIV/0!
18-279	Wheaton Franciscan Healthcare	Inpatient Services	MH	750.00 per day	750.00 per day			0.0%
18-280	Willow Creek Behavioral Health	Inpatient Services	MH	1,200.00 per day	1,200.00 per day			0.0%
18-281	Wisconsin Family Ties	WrapAround	Child	6,000.00 per year	6,000.00 per year			0.0%
18-282	YMCA at Pabst Farms	Respite	Child	15-140 per session	15-140 per session			#DIV/0!
18-283	YMCA of Northern Rock County	Respite	Child	7.80 per day	7.80 per day			0.0%
18-284	Youth Villages- Tennessee	Child Alt Care	Child	732.00 per day*	732.00 per day*			0.0%
18-285	ZBM Inc.	Cleaning Services	varies	20-50 per hour	20-50 per hour			#DIV/0!
	*this rate does not include Medical which the provider states we will be responsible for.							
	State of Wisconsin - DWD space rental	Space Charges	n/a	-1,678.53 per month	-1,678.53 per month			0.0%
	DWD Operating Agreement-Job Center			-106.52	-106.52			
	Milwaukee County Human Services	Birth to Three	DD	12.50 per unit	12.50 per unit			0.0%
	Tri County Shared Regional CCS Intergovernmental Agreement	CCS Regional Service Array						
	Contracts with Jefferson County for Services-No Cost to us.							
	Care Wisconsin	various	Adult	various per service	various per service			#DIV/0!
	ContinuUs	various	Adult	various per service	various per service			#DIV/0!
	**Rates not established for 2018 yet for all providers							

Youth Justice Innovation Grant ApplicationCounty: Jefferson

If applying in partnership, please list the partnering county(ies) or tribe(s):

N/ACounty Mailing Address: 1541 Annex Rd. Jefferson, WI 53549
Street, City, Zip CodeContact Person for this Proposal: Jessica Godek
Name, TitleContact information for contact person: jessicag@jeffersoncountyiwi.gov
Email Address, Phone Number

Indicate whether you are applying for a \$100,000 grant or a \$250,000 grant (choose only one).

☐ We are applying for a \$100,000 grant.☒ We are applying for a \$250,000 grant.

Indicate which topic area your project addresses (choose only one):

☐ School Justice Partnership (Questions on p.6)☒ Robust Case Planning (Questions on p.7)☐ Alternatives to Detention (Questions on p.8)

Complete the set of questions that correspond to the area under which your project fits. You must pick only one.

Limit your response to five single-spaced pages. Use a minimum of 11 pt. font with 1 inch margins.

Label your responses to indicate which question and sub-question is being addressed.

Eligibility for a Youth Justice Innovation Grant requires consent to the criteria below.

Please check each box to acknowledge your acceptance of these terms.



I agree to commit the time of the appropriate team and other necessary staff to present to other counties as required.



I agree to participate in project evaluation activities.



I have reviewed and approved the content of this application.

Please sign and date below.

Brent Twilley - DEP. DIRECTOR
County Human and Social Services Director

8/29/17
Date

Jefferson County is excited to take the opportunity to enhance and roll out a well thought out, robust, family case management framework that includes treatment options that utilize evidenced based practices to address mental health and AODA needs in a proven fashion, and contingency management that rewards positive behavior. The project is described in detail over the course of this application, and will include a description of the proposed project, how it meets the elements of robust case planning, how Jefferson County will engage system stakeholders and how Jefferson County will sustain the program after the grant allocation has ended.

1. Describe your proposed project.

Goal and Outcomes Sought:

The goal of the proposed project is to offer a new Youth Justice program that marries Functional Family Case Management with a fully integrated family incentive program that also offers a service array that addresses the underlying issues that have led families to the youth justice program. This program will be individualized and unique to each family and will be offered to all families involved in youth justice at Jefferson County Human Services Department (JCHSD).

The proposed project seeks the following outcomes: Increase youth and family participation in a family-centered, strengths-based system of care; Reduce opposition between youth and their families as they instead work in concert toward shared and individual goals; Increase the number of youth residing in a family setting ; Decrease the number of out of home placements ; Decrease length of time in an out of home placement; Increase parenting capacities; Increase overall family satisfaction and functioning; and specific outcomes listed in the Search Institute's 40 Developmental Assets (www.search-institute.org/content/40-developmental-assets-adolescents-ages-12-18).

Target Population

The proposed project will target all* ongoing Youth Justice participants and families, including youth on Juvenile Delinquency orders, Juvenile in Need of Protection or Services (JIPS) orders, Consent Decrees, Chapter 51 orders, Deferred Prosecution Agreements, as well as voluntary cases. It is important to note that we do not want to overserve youth who do not belong in the youth justice system, and the understanding is that those youth who score on the risk assessment tool as very low risk and whose needs do not rise to the level of needing intervention, will not be "sent up" to the ongoing unit; and only those whose needs rise to the level of needing intervention will receive these services. Additionally, this program is strength based and focuses on addressing core family issues. It is built upon serving each family individually, building unique incentive and treatment plans that will assist families to connect better with each other and improve overall functioning.

In order to offer this enhanced program to all of our eligible families, Spanish speaking interpreters will be utilized while select workers are being taught to speak conversational Spanish through a language software program. Eventually, it is the hope that workers that already have a base level understanding of the Spanish language can be taught and coached to fluency in order to provide this program to our Spanish speaking families long term.

Key Activities/Elements/How We Will Achieve Goals and Outcomes:

The proposed project will offer four key programmatic elements supported by four evidence-based therapy/counseling practices. First, the respective youth and family's general needs will be assessed through the use of the youth assessment tool ** in the intake stage. Second, and also in the first 30 days, which also falls into the engagement phase of Functional Family Case Management, the assigned worker will subsequently use a comprehensive assessment of the youth and his/her family to determine different life domains, including trauma, life satisfaction, strengths, mental health, family

functioning and other indicators. The results of this focused assessment will inform a goal-driven care plan that is created with the family to determine what the case manager will assist with and what services need to be put in place. Third, the care plan will specifically include a family-based incentive program. The use of incentives is an effective, evidence-based modality to influence positive behavior change. This family incentive model uniquely approaches the strategy of incentivizing behavior change through teaming and the family construct. Moving forward this planning process will allow Youth Services staff to provide incentives for attendance and participation in therapy, mentoring, planning, school performance, AODA work, and family activities. This approach has been successful with our youth and we would like to expand the concept to the entire family to enrich the family system as a whole with incentives such as gift cards, family activities, restitution payments, later curfew, "nights out" and dinners, to name a few. Jefferson County plans to optimize technology and implement a timely and effective means of reporting and recording incentives earned. For example, Jefferson County is exploring the option of installing an "app" on smart phones that could track activities and incentives and update family members immediately of points earned. Fourth, this youth and family program will be planned unique to each family, implemented and monitored using Functional Family Case Management, or as it is referred to by FFTLLC, Functional Family Probation. (We do not refer to our Youth Justice program as probation and choose to use the term Function Family Case Management. However for the purpose of siting the source from which our information is obtained, we will use Functional Family Probation or FFP to describe this part of the service).

According to FFTLLC.com, "FFP® reorients the focus of juvenile justice workers charged with supervising youth in the community by clarifying their roles and understanding that case management occurs in distinct phases. By applying the right goals, skills and activities at the right time, the model creates a coherence that helps workers stay on track despite what are often very complicated client situations, risks and histories. FFP®'s first step expands the target of intervention beyond just the youth. From the very beginning, FFP®-trained workers consistently meet with families. Goals of the program include identifying challenges and strengths critical to change throughout family system and helping both workers and family members see that solutions and changes are possible. In doing so, youth and families are more motivated to more fully take part in interventions via specific techniques that enhance youth and family involvement. In keeping with our idea that change occurs in phases, FFP® then understands how interventions are best selected and how youth/families are most effectively linked to, supported and monitored in those change programs. "

Additionally, the above key elements of this new programming will be augmented by our existing Community Outreach Services, in addition to four evidence-based practices:

Dialectical Behavior Therapy (DBT) - DBT is a cognitive behavioral treatment that was originally developed to treat chronically suicidal individuals diagnosed with borderline personality disorder (BPD) and it is now recognized as the gold standard psychological treatment for this population. (<http://behavioraltech.org/resources/whatisdbt.cfm>). Jefferson County would like to train all of our Youth Services staff in Dialectical Behavior Therapy (DBT) as an evidenced based way to work with youth and family members with certain mental health issues as well as alcohol and drugs in the family.

Functional Family Therapy (FFT) - FFT is a short-term family therapy intervention and juvenile diversion program that assists youth to overcome adolescent behavior problems, conduct disorder, substance abuse, and delinquency. Core components include assessing family behaviors that maintain delinquent behavior, modifying dysfunctional family communication, training family members to negotiate effectively, setting clear rules about privileges and responsibilities, and generalizing changes to community contexts and relationships (<http://www.blueprintsprograms.com/factsheet/functional-family-therapy-fft>). FFT is evidenced based and proven effective in both preventing and treating delinquency behaviors. Jefferson County will continue to offer Functional Family Therapy via Lutheran Social Services as a proven method of decreasing delinquency behavior and keeping youth in the home

as recognized by FFT, INC. Participation in sessions and weekly homework can be rewarded with incentives.

Trauma-Focused Cognitive Behavior Therapy (TF-CBT) - Trauma Focused Cognitive Behavior Therapy (TF-CBT) is a components-based model of psychotherapy that addresses the unique needs of children with PTSD symptoms, depression, behavior problems, and other difficulties related to traumatic life experiences. (http://www.nctsn.org/sites/default/files/assets/pdfs/tfcbt_general.pdf). As part of this program, Jefferson County would contract or hire a TF-CBT clinician dedicated for our youth services team. This position will allow for immediate access to evaluation, treatment and work.

Motivational Interviewing - Motivational Interviewing (MI) is a goal-directed, client-centered communication and engagement style for eliciting behavioral change by helping clients to explore and resolve ambivalence (<http://www.nrepp.samhsa.gov/ViewIntervention.aspx?id=346>). It can be used in tandem with FFCM. All members of the Youth Justice Team have been trained in Motivational Interviewing and have achieved either basic or competent level of practice. All YJ workers will continue to receive as much training as they need in order to achieve proficiency level. Jefferson County knows that MI works as a way to move families toward positive change and is committed to offering proficient MI to all families.

Overview of How Jefferson County will utilize the \$250,000:

Contracted Providers - Grant monies will be used to pay Lutheran Social Services/FFT contract. Each YJ family "slot" will be fully funded by the grant and there will be no cost to the families.

Salaries - Two staff members who currently serve as Community Outreach Workers on the Youth Justice Team will now be taking on the roles of Family Case Managers, and therefore will need to be compensated as such. Their rate of pay will be equal to the ongoing YJ Case Managers, and this will be accomplished through grant monies. Salaries will be sustained at this level, as these workers will now be Medicaid billable, as they will be doing Targeted Case Management with the families. Currently, they do not have the ability to bill or recoup any costs for the agency.

Risk Assessment Tool - Currently, Jefferson County utilizes the Compas risk assessment tool at the intake level; a tool we feel does not meet our families' needs in the best way possible. We feel that a better tool could be used, and we would like to use grant monies to purchase that tool (with the understanding that the state issued assessment tool will take some time to administer and that Jefferson County will move to that tool when it has been determined).

Training - Eight Family Case Managers will be fully trained in the following areas: the new risk assessment tool and case planning, Functional Family Case Management, DBT and Spanish Speaking Language Software for interested case managers with some Spanish language skills.

Technology - Eight smart phones with data plans will be purchased so that each case manager can install the app to set up and manage each family's incentive program. Three to five tablets will be purchased for case managers to utilize at team meetings where a parent or important family member cannot attend a team meeting due to distance or inability.

Family Friendly Meeting Space - JCHSD would like to update a room at the Department that is family friendly and trauma informed to hold family team meetings and conduct TFCBT sessions. This would include painting, updating storage spaces, adding different technology, adding more comfortable seating and tables and décor that make the room feel more inviting to families.

Incentives - Individual family members and family units can earn incentives that hold monetary value for participating in services and activities that help them to function better and achieve positive family outcomes. Grant monies will be used to purchase monetary incentives. Restitution payments can be earned as part of the incentive program. For example, a youth may choose to use partial or all of their

points/bucks to apply toward their restitution, rather than a privilege or item with monetary value. Those payments would come from grant monies.

How Does the Project Meet the Required Elements of Robust Case Planning?

A&B: Tailored Services to Address Environment Factors Underlying Behavior - As part of this program, each youth and family's strengths and needs will be assessed within the first 30 days of case assignment using the results of the risk assessment tool, as well as the Targeted Case Management (TCM) assessment that is designed during the FFCM engagement phase to gather key information in the areas of: life satisfaction, strengths, trauma and significant life issues, legal issues, employment, education, physical health, mental health, substance abuse, medications, social network and family involvement, family structure, family decision making, family relationships, resources and support, ability of family to provide for children's needs, housing, community living, crisis prevention and management, treatment needs and recovery goals. The information gathered in these assessments, particularly the individual and family strengths and needs, will help guide the family's individual service/care and incentive plan. The TCM assessment in particular really gets to the core of what is holding the family back from functioning in a healthier manner, and the service/care and incentive plan designs a roadmap for how families can get to a better place through individualized activities and services with incentives that reinforce participation in activities that help to heal their family.

C. Skill Building and Practice - As stated above, this family based program includes a care plan designed individually for each family. The family is at the center of that design, and it is the role of the family services worker to work within the construct of Functional Family Case Management phases and assist the family in creating that specialized support and intervention plan, as well as to provide skill building exercises and connect families to appropriate resources that will help them to build their skills.

D. Structure Throughout the Life of the Case - this case planning model that Jefferson County is proposing includes a very structured case management model, Functional Family Case Management. This model includes regular family meetings and works with families in three separate phases: Engagement and Motivation, Support and Monitor and Generalization. This structure gives both the family and the worker great direction and guidance throughout the life of the case.

3. How Will We Include and Inform our Stakeholders of New Approach?

Jefferson County supports open communication and dialogue about our programming with our agency and community partners. We understand that there may be some discrepancies in how we and our stakeholders look at this enhanced way of serving our families. It is for this reason, as well as to create buy in and further our partnerships, that our Division Manager, along with the supervisor and certain members of the Youth Justice Team will deliver presentations on our new robust case planning model to key partners as follows:

- Judge's Roundtable - Jefferson County Circuit Court has two new judges that handle juvenile case and are open to discussing issues and topics that come up in a roundtable fashion that includes the judge(s) Human Services management and supervisors, attorneys from the district attorney's office and public defender's office, GAL's and attorneys from the private bar, and key courthouse staff.
- Monthly DA's meetings - Children's Division management and supervisors meet monthly with our Juvenile ADA's each month to discuss talking points.
- School in-service meetings - Jefferson County partners with school districts in the county each year to provide staff and teacher training on various topics, including programming presentations.

- Agency “lunch and learns” – teams can sign up to present new programming and learning opportunities to anyone who works for Jefferson County Human Services. Many internal stakeholders, such as internal mental health and AODA providers, Children’s Long Term Waiver providers, CST workers and Child Protective Services workers (to name a few) are invited to those lunch trainings.
- Morning Magazine – there is a forum to present this information via a radio talk show that we have utilized in the past to inform community members of important components of our programming, such as Youth Justice Awareness month and Child Abuse Prevention Month. We can present our new programming on Morning Magazine, WFAW to reach a broader audience and get community buy in and support.

4. Sustainability:

Jefferson County has chosen the Functional Family Case Management model to add structure to the case planning process, not only because it houses the strength and solution focused, family focused philosophies of working with youth, but also because its structure can be matched to Targeted Case Management; and those services can be billed to Medical Assistance. This allows Jefferson County to recoup some of the costs of the program and help to fund it moving forward. Also, internal contracted providers (for therapies such as TF-CBT) can also recoup money by billing the family’s insurance, thus not relying on the grant funds.

Secondly, in order to effectively build capacity, increase resources, and improve readiness, the agency will evaluate existing community partnerships and identify capacity gaps. Subsequently, a comprehensive plan will develop capacity and recruitment efforts by engaging and raising awareness of existing community partnerships as well as new adjunct community supports. For example, many incentives can be acquired through community partnerships that provide in-kind donations. Jefferson County has many great community businesses that have shown interest in the past in partnering with us to help our community or who we could reach out to in an effort to increase our partnerships with local vendors. Jefferson County will reach out to area businesses to explain our mission and solicit items such as gift cards, monetary donations and other goods that could be used as incentives for families.

Thirdly, the Youth Justice Team already engages in fundraising efforts year round to support our programming. These efforts will continue to sustain our incentives program, as money raised at these events is used to purchase gift cards and trinkets for families, as well as to fund family friendly JCHSD sponsored activities. It is also noted that incentives earned by family members do not all have monetary value, which helps sustain programming.

Fourthly, some of the programs connected to this integrated family case management and incentive program are billable through Medical Assistance programs such as Comprehensive Community Services (CCS) or Children’s Long Term Support Waiver (CLTSW) programs, if included in their plans. For example, Functional Family Therapy, if written into a youth’s recovery plan, can be covered by MA and would not have to be paid for by the grant or tax levy dollars after the grant has expired.

Lastly, one of our desired outcomes of this program is to increase family connections and decrease the number of and length of time in out-of-home placements. This frees up money in the budget that can be used to sustain this program on an ongoing basis.

* youth who reside in residential care centers, treatment foster homes or group homes outside of a 60 mile radius and youth who lack any type of family involvement may not be appropriate or eligible for this programming. We will give as many components of this program as possible (ie, incentives, TFCBT, DBT, MI, etc.) to these youth.

** Currently, JCHSD uses the Compas and will continue to do so until DCF makes a decision on a statewide assessment. The new tool will be purchased and staff will be trained as soon as we learn what tool the State of Wisconsin has chosen.

16a

RESOLUTION NO. 2017-__

**Suing opioid pharmaceutical companies to recover county costs associated
opioid abuse**

Executive Summary

Between 1999 and 2013, the amount of opioids dispensed in the United States quadrupled, with nearly 207 million opioid prescriptions being written in 2013 and almost 259 million in 2014. Opioid sales were nearly \$10 billion in 2015. According to 2015 data from the National Survey on Drug Use and Health, in 2013 over one third of United States citizens had used prescription opioids, with a significant number of those resulting in addiction. The Wisconsin Counties Association has researched this issue and found that lawsuits filed in other states have alleged that certain pharmaceutical companies knew that profits could significantly increase if they were able to market and sell opioids for long-term use. In order to expand their market and achieve a dramatic increase in profits, some companies decided to create a marketing campaign designed to give the medical community and the public the false impression that opioids were safe for long-term use. This false marketing campaign is responsible for what is commonly referred to as the Opioid Epidemic.

The Wisconsin counties of Wood, Adams and Price have already agreed to become parties to the lawsuit and the Wisconsin Counties Association expects at least 60 more Wisconsin counties to join the lawsuit. Pursuing claims against certain opioid manufacturers will hold those persons and entities that had a significant role in the creation of the Opioid Epidemic responsible for the financial costs incurred by Jefferson County and other public agencies across the state and country in dealing with the Opioid Epidemic.

The Administration & Rules Committee met on September 27, 2017, and recommended forwarding this resolution to the County Board for approval.

WHEREAS, the Executive Summary is incorporated into this resolution, and

WHEREAS, the rapid rise in the abuse and overuse of opioids throughout the country has been well documented through various reports and publications, and is commonly referred to as the Opioid Epidemic, and

WHEREAS, issues and concerns surrounding the Opioid Epidemic affect all Wisconsin counties, including Jefferson County, and

WHEREAS, according to the Centers for Disease Control and Prevention, societal costs associated with the Opioid Epidemic amount to over \$75 billion annually throughout the country, and

WHEREAS, the National Institute for Health has identified the manufacturers of certain opioid medications as being directly responsible for the Opioid Epidemic by virtue of their aggressive and, according to some, unlawful and unethical marketing practices, and

WHEREAS, opioid manufacturers have been held civilly and criminally accountable for their actions that relate directly to the Opioid Epidemic, and

WHEREAS, Jefferson County has spent millions of dollars in unexpected and unbudgeted time and resources through its programs and services responding to the Opioid Epidemic, and

WHEREAS, time and resources that Jefferson County expends responding to the Opioid Epidemic are time and resources that could be used for other critical Jefferson County programs and services, and

WHEREAS, numerous states and counties throughout the country have filed or intend to file lawsuits against certain opioid manufacturers in an effort to force the persons and entities responsible for the Opioid Epidemic to assume financial responsibility for the costs associated with addressing, combatting and otherwise dealing with the Opioid Epidemic, and

WHEREAS, Jefferson County officials have engaged in discussions with representatives of the law firms of von Briesen & Roper, S.C., Crueger Dickinson LLC and Simmons Hanly Conroy LLC (the "Law Firms") to discuss legal claims against certain opioid manufacturers, and

WHEREAS, the Law Firms have proposed that Jefferson County engage the Law Firms to prosecute the aforementioned claims on a contingent fee basis whereby the Law Firms would not be compensated unless Jefferson County receives a financial benefit as a result of the proposed claims and the Law Firms would advance all claim-related costs and expenses associated with the claims, and

WHEREAS, all of the costs and expenses associated with the claims against certain opioid manufacturers would be borne by the Law Firms, and

WHEREAS, the Law Firms have prepared an engagement letter, which is submitted as part of this Resolution ("Engagement Letter") specifying the terms and conditions under which the Law Firms would provide legal services to Jefferson County, consistent with the terms of this Resolution, and

WHEREAS, the Wisconsin Counties Association has engaged in extensive discussions with the Law Firms and has expressed a desire to assist in the prosecution of claims against certain opioid manufacturers, and

WHEREAS, it is in the best interest of Jefferson County, its citizens, residents, visitors and taxpayers to join with other counties, inside and outside of Wisconsin, in pursuit of claims against certain opioid manufacturers.

NOW, THEREFORE, BE IT RESOLVED that Jefferson County authorizes its County Administrator to execute an Engagement Letter on behalf of Jefferson County with substantially similar terms and conditions as set forth in the attached Engagement Letter, and

BE IT FURTHER RESOLVED that Jefferson County shall endeavor to faithfully perform all actions required to advance the claims contemplated herein and set forth in the Engagement Letter

Fiscal Note: This resolution will have no cost to Jefferson County and may have a financial benefit depending on the outcome of the lawsuit.

Ayes _____ Noes _____ Abstain _____ Absent _____ Vacant _____

Requested by
Administration & Rules Committee

10-10-17

J. Blair Ward: 10-04-17

REVIEWED: Administrator _____; Corp. Counsel _____; Finance Director _____



September 5, 2017

VIA EMAIL

[Name] County
c/o [County Board Chair, Executive, Administrator]
[Address]

**RE: *Engagement of von Briesen & Roper, s.c., and Crueger Dickinson LLC, Together with
Simmons Hanly Conroy LLC, as Counsel in Relation to Claims Against Opioid
Manufacturers***

Dear [Name]:

The purpose of this letter ("Engagement Letter") is to set out in writing the terms and conditions upon which the law firms of von Briesen & Roper, s.c., and Crueger Dickinson LLC (collectively "Counsel") will provide legal services to [NAME OF COUNTY] ("County") in relation to the investigation and prosecution of certain claims against the following manufacturers and other parties involved with the manufacture of opioid medications: Purdue Pharma L.P., Purdue Pharma Inc., The Purdue Frederick Company, Inc., Teva Pharmaceuticals USA, Inc., Cephalon, Inc., Johnson & Johnson, Janssen Pharmaceuticals, Inc., OrthoMcNeil-Janssen Pharmaceuticals, Inc. n/k/a Janssen Pharmaceuticals, Inc., Janssen Pharmaceutica, Inc. n/k/a Janssen Pharmaceuticals, Inc.; Endo Health Solutions Inc., Endo Pharmaceuticals, Inc., Russell Portenoy, Perry Fine, Scott Fishman and Lynn Webster (collectively "Opioid Manufacturers"). Depending upon the results of initial investigations of the facts and circumstances surrounding the potential claim(s), there may be additional parties sought to be made responsible and/or certain of the aforementioned parties may be removed from the potential claim.

This Engagement Letter shall apply solely and exclusively to the services set forth herein in relation to the investigation and Lawsuit, as defined below. This Engagement Letter does not govern, nor does it apply to, any services of either Counsel unrelated thereto.

SCOPE OF SERVICES

Counsel will work with County in the collection of information necessary to form a good faith basis for filing a claim against the Opioid Manufacturers. County hereby authorizes Counsel to file a lawsuit against one or all of the Opioid Manufacturers ("Lawsuit") upon the terms and conditions set forth herein.

RESPONSIBILITIES

Counsel will prosecute the Lawsuit with diligence and keep County reasonably informed of progress and developments, and respond to County's inquiries. County understands and agrees that Counsel, on behalf of County, will engage the services of the nationally-recognized law firm Simmons Hanly Conroy LLC, which has demonstrated experience prosecuting claims against Opioid Manufacturers ("National Law Firm") and which, in addition to Crueger Dickinson LLC, will serve as counsel of record for County in relation to the Lawsuit. County understands and agrees that all fees paid to Counsel and National Law Firm shall be as set forth in this Engagement Letter. County shall not be responsible for any fees and expenses of National Law Firm beyond the fees and expenses for which County has agreed to be responsible as set forth herein. County agrees to cooperate with Counsel

and National Law Firm in the gathering of information necessary to investigate and prosecute the Lawsuit. County further understands and agrees that the law firm of von Briesen & Roper, s.c., shall not be identified on any pleading as counsel of record for County in relation to the Lawsuit, but shall be available to assist County and Counsel and National Law Firm in relation to the Lawsuit.

The following additional terms apply to the relationship between County, Counsel and National Law Firm:

- A. von Briesen & Roper, s.c., and Crueger Dickinson LLC shall remain sufficiently aware of the performance of one another and the performance of National Law Firm to ascertain if each firm's handling of the Lawsuit conforms to the Rules of Professional Conduct. Both von Briesen & Roper, s.c., and Crueger Dickinson LLC shall be available to County regarding any concerns on the part of County relating to the performance of Counsel and/or National Law Firm. Counsel shall at all times remain ethically and financially responsible to the County for the services of Counsel and National Law Firm set forth herein.
- B. As set forth below, County's responsibility for attorney fees and expenses is contingent upon the successful outcome of the Lawsuit, as further defined below. Counsel and National Law Firm have agreed in writing as to the appropriate split of attorney fees and expenses upon the engagement of National Law Firm. Specifically, in the event of a Recovery (as defined below), the attorney fees will be split between the law firms as follows:

<u>FirmName</u>	<u>PercentageofFeesifSuccessful</u>
von Briesen & Roper, s.c.	10%
Crueger Dickinson LLC	45%
Simmons Hanly Conroy LLC	45%

The split of attorneys' fees between Counsel and National Law Firm may be subject to change. In the event of such an amendment, the County will be notified in writing of that amendment.

- C. Counsel and County understand and agree that Counsel and National Law Firm will all be considered attorneys for County. As such, each and all of Counsel and National Law Firm will adhere to the Rules of Professional Responsibility governing the relationship between attorney and client.

ACTUAL AND POTENTIAL CONFLICTS OF INTEREST AND WAIVER OF CONFLICT

As County is aware, Counsel and National Law Firm contemplate entering into the same arrangement as that set forth in this Engagement Letter with other counties and municipalities in Wisconsin and elsewhere. Counsel and National Law Firm believe that the goals and objectives of County are aligned with the goals and objectives of all other counties and municipalities with respect to the Lawsuit. Counsel and National Law Firm do not believe that to achieve the goals of the Lawsuit, either County or another county or municipality must take a position that is adverse to the interests of the other. However, to the extent any issue may arise in this matter about which County

disagrees with another county or municipality, and one of you may wish to pursue a course that benefits one but is detrimental to the interest of the other, we cannot advise County or assist County or any other county or municipality in pursuing such a course. That is to say, Counsel and National Law Firm cannot advocate for County's individual interests at the expense of the other counties or municipalities that Counsel and National Law Firm represent in a Lawsuit. Counsel and National Law Firm do not believe that this poses a problem because County's interests are currently aligned with the other counties and municipalities that are or may be in the Lawsuit. Counsel and National Law Firm are confident that their representation of County will not be limited in this matter by representation of any other county or municipality, but County should consider these consequences of joint representation in deciding whether to waive this conflict.

In addition to the material limitation discussed above, there are other consequences for County in agreeing to joint representation. Because each county or municipality would be a client of Counsel and National Law Firm, Counsel and National Law Firm owe equal duties of loyalty and communication to each client. As such, Counsel and National Law Firm must share all relevant information with all counties and municipalities who are clients in relation to the Lawsuit and Counsel and National Law Firm cannot, at the request of one county or municipality, withhold relevant information from the other client. That is to say, Counsel and National Law Firm cannot keep secrets about this matter among the counties and municipalities who are clients of Counsel and National Law Firm with respect to the Lawsuit. Also, lawyers normally cannot be forced to divulge information about communications with their clients because it is protected by the attorney-client privilege. However, because County would be a joint client in the same matter with other counties and municipalities, it is likely that were there to be a future legal dispute between County and other counties or municipalities that engage Counsel and National Law Firm about this matter, the attorney-client privilege would not apply, and each would not be able to invoke the privilege against the claims of the other.

Further, while County's position is in harmony with other counties and municipalities presently, and the conflict discussed above is waivable, facts and circumstances may change. For example, County may change its mind and wish to pursue a course that is adverse to the interests of another county or municipality and the conflict may become unwaivable. In that case, depending upon the circumstances, Counsel and National Law Firm may have to withdraw from representing either County or another county or municipality and County would have to bear the expense, if County chooses, of hiring new lawyers who would have to get up to speed on the matter.

County is not required to agree to waive this conflict, and County may, after considering the risks involved in joint representation, decline to sign this Engagement Letter. By signing this Engagement Letter, County is signifying its consent to waiving the conflict of interest discussed herein.

Other than the facts and circumstances related to the joint representation of numerous counties and municipalities, Counsel and National Law Firm are unaware of any facts or circumstances that would prohibit Counsel and/or National Law Firm from providing the services set forth in this Engagement Letter. However, it is important to note that the law firm of von Briesen & Roper, s.c., is a relatively large law firm based in Wisconsin and represents many companies and individuals. It is possible that some present and future clients of von Briesen & Roper, s.c., will have business relationships and potential or actual disputes with County. von Briesen & Roper, s.c., will not knowingly represent clients in matters that are actually adverse to the interests of County without County's permission and informed consent. von Briesen & Roper, s.c. respectfully requests that County consent, on a case by case basis, to von Briesen & Roper, s.c.'s representation of other clients whose interests are, or maybe adverse to, the interests of County in circumstances where County has selected other counsel and where von Briesen & Roper, s.c., has requested a written conflict waiver from County after being

advised of the circumstances of the potential or actual conflict and County has provided informed consent.

FEES FOR LEGAL SERVICES AND RESPONSIBILITY FOR EXPENSES

A. Calculation of Contingent Fee

There is no fee for the services provided herein unless a monetary recovery acceptable to County is obtained by Counsel and National Law Firm in favor of County, whether by suit, settlement, or otherwise ("Recovery"). County understands and agrees that a Recovery may occur in any number of different fashions such as final judgment in the Lawsuit, settlement of the Lawsuit, or appropriation to County following a nationwide settlement or extinguishing of claims in lawsuits and matters similar to the Lawsuit. Counsel and National Law Firm agree to advance all costs and expenses of Counsel, National Law Firm and the Lawsuit associated with investigating and prosecuting the Lawsuit provided, however, that the costs and expenses associated with County cooperating with Counsel and National Law Firm in conjunction with the Lawsuit and otherwise performing its responsibilities under this Engagement Letter are the responsibility of County. In consideration of the legal services to be rendered by Counsel and National Law Firm, the contingent attorneys' fees for the services set forth in this Engagement Letter shall be a gross fee of 25% of the Recovery, which sum shall be divided among Counsel and National Law Firm as set forth in the above chart.

Upon the application of the applicable fee percentage to the gross Recovery, and that dollar amount set aside as attorneys' fees to Counsel and National Law Firm, the amount remaining shall first be reduced by the costs and disbursements that have been advanced by Counsel and National Law Firm, and that amount shall be remitted to Counsel and National Law Firm. By way of example only, if the gross amount of the Recovery is \$1,000,000.00, and costs and disbursements are \$100,000.00, then the fee to Counsel and National Law Firm shall be \$250,000, the costs amount of \$100,000 shall be deducted from the balance of \$750,000.00, and the net balance owed to County shall be \$650,000. The costs and disbursements which may be deducted from a Recovery include, but are not limited to, the following, without limitation: court fees, process server fees, transcript fees, expert witness fees and expenses, courier service fees, appellate printing fees, necessary travel expenses of attorneys to attend depositions, interview witnesses, attend meetings related to the scope of this Engagement Letter and the like, and other appropriate matter related out-of-pocket expenses. In the event that any Recovery results in a monetary payment to County that is less than the amount of the costs incurred and/or disbursements made by Counsel and National Law Firm, County shall not be required to pay Counsel and National Law Firm any more than the sum of the full Recovery.

B. Nature of Contingent Fee

No monies shall be paid to Counsel or National Law Firm for any work performed, costs incurred or disbursements made by Counsel or National Law Firm in the event no Recovery to County has been obtained. In the event of a loss at trial due to an adverse jury verdict or a dismissal of the Lawsuit by the court, no monies shall be paid to Counsel or National Law Firm for any work performed, costs incurred or disbursements made by Counsel or National Law Firm. In such an event, neither party shall have any further rights against the other.

C. Disbursement of Recovery Proceeds to County

The proceeds of any Recovery on County's behalf under the terms of this Engagement Letter shall be disbursed to County as soon as reasonably practicable after receipt by Counsel and National Law

Firm. At the time of disbursement of any proceeds from a Recovery, County will be provided with a detailed disbursement sheet reflecting the method by which attorney's fees have been calculated and the expenses of litigation that are due to Counsel and National Law Firm from such proceeds. Counsel and National Law Firm are authorized to retain out of any moneys that may come into their hands by reason of their representation of County the fees, costs, expenses and disbursements to which they are entitled as determined in this Engagement Letter.

TERMINATION OF REPRESENTATION

This Engagement Letter shall cover the period from the date first indicated below until the termination of the legal services rendered hereunder, unless earlier terminated as provided herein. This Engagement Letter may be terminated by County at any time, and in the event of such termination, neither party shall have any further rights against the other, except that in the event of a Recovery by County against the Opioid Manufacturers subsequent to termination, Counsel and National Law Firm shall have a statutory lien on any such recovery as provided by applicable law and further maintain rights in the nature of *quantum meruit* to recover fees, costs and expenses reasonably allocable to their work prior to termination. Counsel and National Law Firm may withdraw as County's attorneys at any time for the following reasons:

- A. If Counsel and National Law Firm determine, in their sole discretion, that County's claim lacks merit or that it is not worthwhile to pursue the Lawsuit further; or
- B. For Good Cause. For purposes of this Paragraph, Good Cause may include County's failure to honor the terms of the Engagement Letter, County's failure to follow Counsel or National Law Firm's advice on a material matter, or any fact or circumstance that would, in the view of Counsel or National Law Firm, impair an effective attorney-client relationship or would render continuing representation unlawful or unethical. If terminated for Good Cause, County will take all steps necessary to free Counsel and National Law Firm of any obligation to perform further, including the execution of any documents (including forms for substitution of counsel) necessary to complete withdrawal provided, however, that Counsel and National Law Firm shall have a statutory lien on any Recovery as provided by applicable law and further maintain rights in the nature of *quantum meruit* to recover fees, costs and expenses reasonably allocable to their work prior to termination.

SETTLEMENT

County has the authority to accept or reject any final settlement amount after receiving the advice of Counsel and National Law Firm. County understands settlements are a "compromise" of its claim(s), and that Counsel and National Law Firm's fee, as set forth above, applies to settlements also. For example, if a settlement is reached, and includes future or structured payments, Counsel and National Law Firm's fee shall include its contingent portion of those future or structured payments.

NO GUARANTEE OF RECOVERY

County understands and acknowledges that dispute resolution through litigation often takes years to achieve. County understands and acknowledges that there is no guarantee or assurances of any kind regarding the likelihood of success of the Lawsuit, but that Counsel and National Law Firm will use their skill, diligence, and experience to diligently pursue the Lawsuit.

LIMITED LIABILITY

von Briesen & Roper, s.c., and Crueger Dickinson LLC are limited liability entities under Wisconsin law. This means that if Counsel fails to perform duties in the representation of County and that failure causes County damages, the firms comprising Counsel and the shareholder(s) or principals directly involved in the representation may be responsible to County for those damages, but the firm's other shareholders or principals will not be personally responsible. Counsel's professional liability insurance exceeds the minimum amounts required by the Wisconsin Supreme Court for limited liability entities of similar size.

COMMUNICATION BY E-MAIL

Counsel and National Law Firm primarily communicate with their clients via unencrypted internet e-mail, and this will be the way in which communications occur with County. While unencrypted e-mail is convenient and fast, there is risk of interception, not only within internal networks and the systems used by internet service providers, but elsewhere on the internet and in the systems of our clients and their internet service providers.

FILE RETENTION AND DESTRUCTION

In accordance with Counsel and National Law Firm's records retention policy, most paper and electronic records maintained are subject to a 10-year retention period from the last matter activity date or whatever date deemed appropriate. Extended retention periods may apply to certain types of matters or pursuant to County's specific directives.

After the expiration of the applicable retention period, Counsel and National Law Firm will destroy records without further notice to County, unless County otherwise notifies in writing.

MISCELLANEOUS

This Engagement Letter shall be governed by and construed in accordance with the laws of the State of Wisconsin, without regard to conflicts of law rules. In the event of any dispute arising out of the terms of this Engagement Letter, venue for any such dispute shall be exclusively designated in the State of Wisconsin Circuit Court for Milwaukee County, Wisconsin, or in the United States District Court for the Eastern District of Wisconsin.

It is expressly agreed that this Engagement Letter represents the entire agreement of the parties, that all previous understandings are merged in this Engagement Letter, and that no modification of this Engagement Letter shall be valid unless written and executed by all parties.

It is expressly agreed that if any term or provision of this Engagement Letter, or the application thereof to any person or circumstance, shall be held invalid or unenforceable to any extent, the remainder of this Engagement Letter, or the application of such term or provision to persons or circumstances other than those to which it is held invalid or unenforceable, shall not be affected thereby; and every other term and provision of this Engagement Letter shall be valid and shall be enforced to the fullest extent permitted by law.

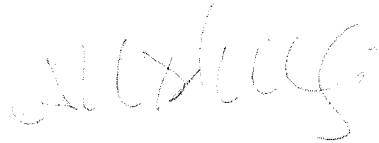
The parties acknowledge that they have carefully read and fully understand all of the provisions of this Engagement Letter, and that they have the capacity to enter into this Engagement Letter. Each party and the person signing on behalf of each party, represents that the person signing this Engagement Letter has the authority to execute this document and thereby bind the party hereto on whose behalf the person is signing. Specifically, County acknowledges that it is bound by this Engagement Letter, has satisfied all conditions precedent to execution of this Engagement Letter and will execute all the necessary documents that may be required by its governing statutes and/or code.

CONCLUSION

Counsel and National Law Firm are pleased to have this opportunity to be of service to County. If at any time during the course of representation you have any questions or comments about our services or any aspect of how we provide services, please don't hesitate to call one or all of the individuals listed below.

Very truly yours,

von BRIESEN & ROPER, s.c.



Andrew T. Phillips

CRUEGER DICKINSON LLC



Erin K. Dickinson

SIMONS HANLY CONROY LLC (Acknowledged)

Paul J. Hanly, Jr.

[NAME] COUNTY agrees to retain the services of Counsel and National Law Firm all upon the terms and conditions specified above.

By: _____

Date: _____

Title: _____

cc: Corporation Counsel