handout 6/27/2019

Jefferson County Economic Development Consortium

	2018 Budget	2019 Proposed Economic Development	2019 Proposed Homebuyer Program	2019 Proposed Budget Total	2017 ESRI *		2020 Proposed
						•	EDC
Income		,					
State Aid	5,000.00			-			,
JCEDC HBP - Service Fees	10,000.00		10,000.00	10,000.00			
JCEDC GHDP - Service Fees	135,000.00	135,000.00	•	135,000.00			\$ 135,000.00
V- Cambridge	162.00	149.80	10.70	160.50	107		\$ 149.80
V-Johnson Creek	4,400.00	4,160.80	297.20	4,458.00	2,972		\$ 4,160.80
C- Fort Atkinson	18,662.00	17,372.60	1,240.90	18,613.50	12,409		\$ 17,372.60
C-Jefferson	11,978.00	11,354.00	811.00	12,165.00	8,110		\$ 11,354.00
C-Lake Mills	8,825.00	8,521.80	608.70	9,130.50	6,087	•	\$ 8,521.80
C-Waterloo	5,057.00	4,610.20	329.30	4,939.50	3,293		\$ 4,610.20
C-Watertown	35,792.00	33,916.40	2,422.60	36,339.00	24,226		\$ 33,916.40
C-Whitewater	4,413.00	4,107.60	293.40	4,401.00	2,934		\$ 4,107.60
Jefferson County	125,690.00	118,896.40	8,492.60	127,389.00	84,926		\$ 118,896.40
Dodge County	85,000.00	85,000.00	,	85,000.00	89,917.00		\$ 134,875.00
RLF Application Fee	*		•	,	,		Ţ,
Donations Restricted	2,500.00					•	
Service Income Reserved HBP		50,00	00.00				
Operating Reserve	91,962.00						
						•	
Subtotal	\$ 544,441.00	\$ 423,089.60	\$ 24,506.40	\$ 447,596.00	234,981		\$ 472,964.60
Applied operating reserve	•		\$ 28,169.00	, ,	,		<i>ϕ ., _,</i> 5555
Final Total	\$ 544,441.00	•	\$ 52,675.40				

*ESRI updates may change dollars slightly							
		2019	2019				
		Proposed	Proposed	2019			
	2010 Budget	Economic	Homebuyer	Proposed			
F	2018 Budget	Development	Program	Budget Total	HB-2020	ED-2020	2020 Total
Expenses							
Personnel	300,260.00	270,492.55	36,103.00	306,595.55		\$270,492.56	\$306,535.55 .
Professional Services	60,000.00	20,000.00	•	20,000.00		\$125,000.00	\$125,000.00 .
Recruitment Related	500.00	-	-	-			
Web Page Development	15,000.00	2,125.00	125.00	2,250.00	\$150.00	\$2,125.00	\$2,275.00
Office Expense			4	-			\$0.00
Office Equipment	5,000.00	1,000.00	-	1,000.00		\$1,000.00	\$1,000.00
Computer Equip/Software	1,500.00	6,000.00	-	6,000.00	•	\$3,000,00	\$3,000,00

Postage	300.00	300.00	-	300.00		\$400.00	\$400.00
Supplies	3,000.00	1,400.00	600.00	2,000.00	\$650.00	\$1,500.00	\$2,150.00
Printing/Duplicating	2,000.00	500.00	-	500.00		\$650.00	\$650.00
Small Items of Equipment	500.00	100.00	-	100.00		\$150.00	\$150.00
Maint Machine&Equip-Copies	1,200.00	5,390.00	2,310.00	7,700.00	\$2,310.00	\$5,400.00	\$7,710.00
Equipment Rent/Lease	1,000.00	1,797.60	770.40	2,568.00	\$770.00	\$1,800.00	\$2,570.00
Duplication Allocation	100.00	-	- *	•			\$0.00
Membership	2,500.00	4,000.00	200.00	4,200.00	\$250.00	\$3,250.00	\$3,500.00
Professional Development				-			\$0.00
Registrations	3,500.00	3,500.00	1,500.00	5,000.00	\$1,500.00	\$4,500.00	\$6,000.00
Commercial Travel	1,000.00	650.00	650.00	1,300.00	\$700.00	\$1,400.00	\$2,100:00
Lodging	1,500.00	1,500.00	1,450.00	2,950.00	\$1,500.00	\$2,400.00	\$3,900.00
Meeting Expenses	2,000.00	2,000.00	-	2,000.00		\$2,000.00	\$2,000.00
Training Materials	4,000.00	1,350.00	3,150.00	4,500.00	\$3,200.00	\$1,400.00	\$4,600.00
Subscriptions	7,000.00	2,201.00	799.00	3,000.00	\$2,300.00	\$2,400.00	\$4,700.00
Internet/Phones/Mis				-			\$0.00
Telephone & Fax	1,000.00	750.00	250.00	1,000.00	\$275.00	\$800.00	\$1,075.00
Wireless Internet	3,500.00	1,875.00	625.00	2,500.00	\$625.00	\$1,875.00	\$2,500.00
IP Telephone Allocation	326.00	212.00	70.00	282.00	\$70.00	\$212.00	\$282.00
MIS PC Group Allocation	7,484.00	6,390.00	2,130.00	8,520.00	\$2,130.00	\$6,390.00	\$8,520.00
MIS System Grp Alloc(ISIS)	3,313.00	2,259.00	753.00	3,012.00	\$753.00	\$2,259.00	\$3,012.00
Other Operating	2,500.00	1,000.00		1,000.00		\$1,000.00	\$1,000.00
Travel Related				-			\$0.00
Mileage	3,000.00	3,780.00	420.00	4,200.00	\$500.00	\$4,000.00	\$4,500.00
Meals	500.00	470.00	294.00	764.00	\$300.00	\$500.00	\$800.00
Other Travel/Tolls	400.00	270.00	130.00	400.00	\$130.00	\$300.00	\$430.00
Other Insurance	694.00	1,040.00	346.00	1,386.00	\$350.00	\$1,200.00	\$1,550.00
Railroad Consortium	14,000.00	14,000.00	-	14,000.00		\$14,000.00	\$14,000.00
Operating Res. (fund bal)	74,518.00		,				\$0.00
	\$ 523,095.00	\$ 356,352.15	\$ 52,675.40	\$ 409,027.55			
Vested Benefits Reserve	21,346.00	22,000.00		22,000.00			
Total Expenses	\$ 544,441.00	\$ 378,352.15	\$ 52,675.40	\$ 431,027.55		\$461,403.56	

Carry Over 2019 (Confirmed) \$143,345.69



Land Use Transportation

Environment

Parks & Open Spaces

Housing

Community Assistance Reports & Resources





SEWRPC > Housing Affordability Reports

Email

Print

Newsletters

Housing Affordability Reports

Annual Implementation Reports

Affordable Housing

Fair Housing/Housing Discrimination

The Job / Housing Balance

Accessible Housing

Subsidized and Tax Credit Housing

Best Housing Practices

Housing Trust Funds

Housing Foreclosures

Impacts of Home Building On Local Governments and Economy

Socio-Economic Impact Analysis

Public Meetings

Related Materials

Legacy (1975) SEWRPC Regional Housing Plan

Housing Affordability Reports

In 2018, the Wisconsin Legislature enacted legislation that requires cities and villages with populations of 10,000 people or more to prepare two housing related reports by January 1, 2020. These reports include a housing affordability report and a new housing fee report. The reports must be posted on the municipality's website, and the housing affordability report must be updated annually no later than January 31.

Housing Affordability Report Requirements and SEWRPC Assistance

The housing affordability report relates to the implementation of the housing element of a municipality's comprehensive plan. Wisconsin's comprehensive planning law (set forth in Section 66.1001 of the Wisconsin Statutes) requires cities, villages, towns, and counties that engage in land use regulation to adopt a comprehensive plan with nine elements, including a housing element. The comprehensive planning law requires the housing element to include a compilation of goals, objectives, policies, programs, and maps of the local government unit to provide an adequate housing supply that meets the local government's existing and forecasted housing demand. This includes policies and programs that promote the development of a range of housing choices for people of all income levels, age groups, and needs. The comprehensive planning law also requires the housing element to include a wide range of data regarding the local government's housing stock.

Section 66.10013 of the Wisconsin Statutes sets forth the requirements for housing affordability reports. The Statutes require municipalities with populations of 10,000 people or more to report on development activity and analyze the impact of their residential development regulations on the cost of developing new housing. SEWRPC can provide the following assistance with preparing housing affordability reports.

SEWRPC will work with the municipality to analyze the municipality's residential development regulations, such as land use controls, site improvement requirements, fees and land dedication requirements, and permit procedures. SEWRPC will use regional housing plan recommendations as the basis for the analysis, as applicable. Per Section 66.10013 of the Statutes, the analysis shall calculate the financial impact that each regulation has on the cost of each new subdivision. The analysis shall also identify ways in which the municipality can modify its construction and development regulations, lot sizes, approval processes, and related fees to do each of the following:

- · Meet existing and forecast housing demand
- Reduce the time and cost necessary to approve and develop a new residential subdivision in the municipality by 20 percent

In addition to the analysis required by the Statutes, SEWRPC will also include an analysis of the municipality's residential development regulations as they relate to the development of multifamily housing in the housing affordability report. SEWRPC will use regional housing plan recommendations as the basis for this analysis.

When the required inventory and analysis work is completed, SEWRPC will draft the housing affordability report and provide the municipality with a PDF to post on its website. Section 66.10013 of the Statutes requires the municipality to post the report on a dedicated webpage titled "Housing Affordability Analysis." SEWRPC can assist with preparing initial reports and annual updates. To complete the report, the municipality will need to provide much of the development activity data, which include:

- The number of subdivision plats, certified survey maps, condominium plats, and building permit applications approved in the prior year
- The total number of new residential dwelling units proposed in those applications
- A list and map of undeveloped parcels in the municipality that are zoned for residential development (SEWRPC can assist with preparing the map)
- A list of all undeveloped parcels in the municipality that are suitable for, but not zoned for, residential development, including vacant sites and sites that have potential for redevelopment, and a description of zoning requirements and availability of public facilities and services for each property

For more information about SEWRPC assistance with preparing housing affordability reports, please contact:

New Housing Fee Report

Section 66.10014 of the Wisconsin Statutes sets forth the requirements for new housing fee reports. The Statutes require municipalities with populations of 10,000 people or more to report whether they impose fees or other requirements related to residential construction, remodeling, or development, and if so, the amount of each fee:

- Building permit fee
- · Impact fee
- Park fee
- Land dedication or fee in lieu of land dedication requirement
- · Plat approval fee
- · Stormwater management fee
- Water or sewer hook-up fee

The report also needs to include the total amount of fees that the municipality imposed during the prior year and the amount of fees imposed per new residential dwelling unit approved during the prior year. Per Section 66.10014 of the Statutes, the report must be posted on the municipality's website on a dedicated webpage titled "New Housing Fee Report." In addition, each member of the governing body must be provided with copy of the report. If a fee or amount of fee is not properly reported per the Statute, the municipality may not charge the fee.

SEWRPC does not anticipate providing assistance with preparing new housing fee reports because the required information is generated by the municipality, and there is no analysis involved.

Site Links

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Transportation Environment

Parks and Open Spaces

Housing

Community Assistance
Data & Resources

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Contact Us

Southeastern Wisconsin Regional Planning Commission

W239 N1812 Rockwood Drive P.O. Box 1607 Waukesha, WI 53187-1607

Monday - Friday 8:00 a.m. - 4:30 p.m.

Phone: (262) 547-6721 Fax: (262) 547-1103 E-mail: sewrpc@sewrpc.org

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ThriveED Workshop – Madison College – Watertown, WI June 4, 2019

handout 6/27/2019

Documented Responses from the workshop

Business - Strengths

People

* Work Ethic

Low Absenteeism

Turnover/Longevity

Variety of skill sets

- * "Years off the Farm"
- * Graduation Rate wide range of education
- * Documented Availabe Labor
- * Wage Rate vs Cost of Living

Product

- * Location
- * Madison-Milwaukee-Fox Valley Corridor
- * Transportation Corridors
- * AG & Manufacturing Food Processing industries strength
- * Similar Industries complimentary industries
- * Railroads-Class 1 & Shortline
- * Airports
- * Infrastructure good/bad
- * Access to higher education
- * Access to health care
- * City Services utilities, emergency services response time
- * Low Crime Rates

Opportunity

- * Public/Private Entity collaboration between counties ThriveED/2-co partnership strength
- * Incentives
- * Intergovernmental Agency Agreements
- * Responsiveness/Accuracy
- * Diverse Population embrace diversity

Live, Work and Play- Strengths

People

- Hometown roots commitment to staying in Wisconsin
- * Beer/cheese laid back life style
- * Sense of pride in community volunteers

Product

- * Availability of Parks/Trails
- * Relatively low cost of living
- Low Crime Rates

Opportunity

- * Access to social & rec activities w/o living in big city
- * Diverse Population embrace diversity

Issues - Weaknesses

- * Incentives lack of
- * How do we support each to grow revenue
- * Market ourselves better

Staff/Follow Up

Requires primary research to document Wrong indicator in tight labor market Requires primary research to document Cannot be documented Data readily available for each school; This data will age....should be done every 3 years

Can compare 2016 ALICE data against County Wage Data for 2016

Our primary asset - the 'diamond' in between the Fox Valley/Madison/Waukesha/Janesville

The reality of our primary asset

Existing: 151/26/l-94 - each could be its own development corridor

We have lists; we have not linked them together

Cluster strength

Have maps of providers

Should have runway lengths and available ILS capacity

Some believe we have good; others believe we have inadequate

Will create list of providers within a 20 mile radius of cities at points on the diamond

Create list of providers/type within a 20-mi radius of cities at points on the diamond

Can we document response times within specific muni's? Difficult to document water/sewer capacity Data should be available by muni and by county

Are other collaborations between the 2 counties being explored? The strength of the entity as it relates to attracting new Biz investments is its ability to market for both counties; to professionally manage opportunities and to work at the ground level to build our capacity to compete for (and win) new business investments.

IGA's: are there other IGA's in place that we can point to that we believe are indicative of our ability to 'make it easy' for businesses to invest here?

Need to document growth of other than white populations in both counties; may counteract our growth decline data

Data shows that Wisconsinites don't move - they stay put!

Nothing to document here

Possibly ask United Way's that serve the counties for info on volunteer hours?

Can document all existing

Depends on who you're comparing yourself to! Those numbers don't work for all of our communities against many others in the Midwest.

Reference to ease of access to city offerings Documerntation as above

Will Product Improvement Comm want to address any of these?

WI overall has weak incentive offerings; little allowed by Municipalities

Question came up as how to help muni's grow their tax base And that's what we do for region; not for each individiaul muni

- * Lack of daycare
- * Lack of Broadband
- * Public transportation
- * No key city
- * Infrastructure (utilities, water, electric)
- * Lack of affordable and market rate housing
- * Lack of diversity in housing options
- * Cost of living
- * Lower wage rates
- * Vulnerability of cost of gas
- * Need a Bigger Voice
 - Silo thinking
 - Lack of funding/legislators
- * Do we understand what growth means
- * How do we address policy changes

AND lack of financial support for daycare; see below Its being addressed

Some believe this holds us back in some way

No 'name recognition' city

Not all muni's have capacity; and documenting capacity is painful

Construction costs

Construction costs

See above; depends who you're comparing yourself to

Relatively high COL against much lower wages by Occ Code = higher poverty rates

Gasoline costs affect business/commuters, etc.; vary widely in WI

See rant below

Attendees questioning whether muni's & residents understand how the whole system works See rant below

RE: silo thinking; need for 'bigger voice'; need to get more funding from State; need to get State Legislators to listen to needs of municipalities:

We briefly touched on how having a county wide Chamber of Commerce could absolutely benefit and compliment the work of ThriveED to the benefit of our businesses AND our muni's. To take that a step further; having worked in communities where such efforts were led by such an entity; these areas of the State would meet 3-4 times every year to prepare a Unified Legislative Agenda. This Agenda was sent to their State Representatives every year. It was a request of the top 10 projects that needed funding in the greater REGION. It was signed by the Chief Elected Officials from ALL the municipalities in the region. And every year, it was funded - BECAUSE it represented the requests of a much bigger voice that had hashed out its needs and made a commitment to ask with one voice.

BRANDING WOUR OU COMMUNITY AS **BUSINESS READY**



JUNE 4, 2019 8:30-10:30



Susiness

Pre-Session Table of Contents

Business Investment Location Decision Drivers: this document breaks out the data points business considers, into buckets as follows:

- People Data Points (demographics/workers today and tomorrow)
- Price Data Points (costs of doing business; costs of living)
- Product/Place Data Points (geography, infrastructure, built assets)
- Business Model Data Points (generally things we don't know; i.e., what's driving their location search? Is it access to end users? Supply chain issues?)

People Data Documents:

- > 2010-2040 Population Data
- > EIG Key Findings
- > EIG Working Age Population changes by County 2007-2017
- > US Census per pupil spending 2016
- > WDPI HS Enrollments over time 2011-2018 for:
 - o Jefferson County
 - o Dodge County
- > WDPI 2017-2018 School District Report Cards
- ➤ WDPI 2011-2018 School Rankings
- Labor Availability Analysis 2018 Dodge County Summary
- > Labor Availability Analysis 2018 Jefferson County Summary

Product/Place Data Documents:

- > Broadband Coverage Map link to WI Map psc.wi.gov
- ➤ Natural Gas System Map 2018 service territory/provider
- ➤ Electric Service Territory Map 2018
- Railroads/Harbor Map
- > Municipalities in Dodge and Jefferson counties that have Water Treatment Plants
- > Municipalities in Dodge and Jefferson counties that have Wastewater Treatment Plants
- > Municipalities in Dodge and Jefferson counties that have Industrial Parks
- Dodge County Highway Map (half of Waupun)
- > Fond du Lac Co. Highway Map (other half of Waupun)
- > Jefferson County Highway Map (half of Whitewater)
- Walworth County Highway Map (other half of Whitewater)

Price Data Documents:

- > WEDC Business Costs Comparisons
- > Choose Energy Commercial Electric Rates 2019
- Dodge & Jefferson County Tax Rates by levy jurisdiction 2017
- Dodge & Jefferson County Tax Rates by levy jurisdiction 2018



BUSINESS INVESTMENT LOCATION DECISION DRIVERS

While no two projects are alike, all locational business investment decisions are driven by some change in the business, which mandates a capital investment. When deciding *WHERE* that investment should be, businesses look at many factors. The following is a list of the factors that play a role in making that decision; however, every business investment project will place a different priority weight on these factors.

To help us think about our Unique Value Proposition, we have organized the drivers into four buckets. These are People, Product, Price and the individual businesses' needs, classified as Business Model. Note: Any one of the factors may be the primary 'business model' driver for a project. In the location decision making process, businesses request data about the factors/drivers of significance to them for this investment. In general, the factors considered by a business are a mix drawn from this list, based upon their business model:

PEOPLE

- Availability of skilled labor
- Labor costs
- Training programs/technical schools
- Availability of Unskilled Labor

PRICE

- Available Tax Exemptions
- State & Local Incentives
- Energy availability and costs
- Expedited/fast-tracked permitting
- Inbound/outbound shipping costs
- Low union profile
- Right-to-work state
- Environmental regulations
- Corporate Tax Rate
- Availability of long-term financing options

BUSINESS MODEL

- Proximity to innovation/commercialization/R & D centers
- Quality of Life
- Proximity to Raw Materials
- Proximity to Suppliers
- Proximity to Customers

PRODUCT

- * Highway Accessibility
- * Available Land
- * Available Buildings
- * Access to Major Airports
 - * Prox. To Major Markets
 - * Water Availability
 - * Rail Service
- * Avail. Advanced IT services
 - * Proximity to Major Markets
 - * Waterway/Port Access

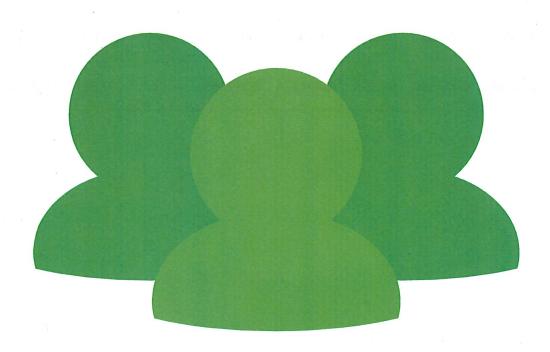


PEOPLE/Workforce/Labor data – Data requests focus on answering: Does your location have labor <u>today</u> AND can you show there will be labor in the <u>future</u>?

- This factor has been and continues to be critical. Unemployment rates don't matter. What does matter? These questions routinely come up in larger site searches:
 - o Is the population growing, shrinking or stagnant in your location?
 - O Do your population projections show a consistent access to people of working age over time?
 - O Have you documented the *Skills* of your labor pool?
 - Will the business be competing for labor (skilled or unskilled) in your location?
 - O Does your location have industry cluster strength; making it easier for businesses to attract key talent interested in working in their industry sector? If you have cluster strength, do you have other amenities that would attract key talent?
 - o K-12 enrollment numbers up/down/stagnant?
 - O How does the K-12 system rank overall? And what is the cost per pupil?
 - Tech training program numbers up/down/stagnant?



DATA: PEOPLE



BRANDING YOUR COMMUNITY AS BUSINESS READY

JUNE 4, 2019





POPULATION 2010-2040

	TOTAL POPULATION			WORKING AGE POPULATION (20-64)			RETIREMENT AGE POPULATION (65+)		
	2010	2040	% Change	2010	2040	% Change	2010	2040	% Change
Jefferson	83,686	100,300	19.9%	49,634	52,730	6.2%	11,042	22,490	103.7%
Dodge	88,759	95,650	7.8%	53,965	48,850	-9.5%	13,251	26,530	100.2%
State	5,686,986	6,491,635	14.15%	3,407,476	3,399,355	2%	777,314	1,535,365	97.5%

APRIL 2019

AUTHORS

Adam Ozimek of Moody's Analytics with Kenan Fikri and John Lettieri of EIG

From Managing Decline to Building the Future

Key Findings

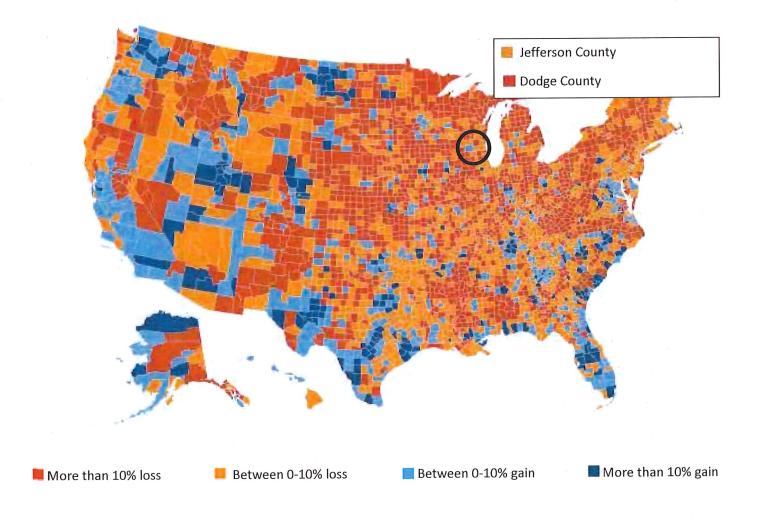
- U.S. population growth has fallen to 80-year lows. The country now adds approximately 900,000 fewer people each year than it did in the early 2000s.
- The last decade marks the first time in the past century that the United States has experienced low population growth and low prime working age growth on a sustained basis at the same time.
- Uneven population growth is leaving more places behind. 86% of counties now grow more slowly than the nation as a whole, up from 64% in the 1990s.
- In total, 61 million Americans live in counties with stagnant or shrinking populations and 38 million live in the 41% of U.S. counties experiencing rates of demographic decline similar to Japan's.
- 80% of U.S. counties, home to 149 million Americans, lost prime working age adults from 2007 to 2017, and 65% will again over the next decade.
- By 2037, two-thirds of U.S. counties will contain fewer prime working age adults than they did in 1997, even though the country will add 24.1 million prime working age adults and 98.8 million people in total over that same period.
- Population decline affects communities in every state. Half of U.S. states lost prime working age adults from 2007-2017. 43% of counties in the average state lost population in that same time period, and 76% lost prime working age adults.
- Shrinking places are also aging the most rapidly. By 2027, 26% of the population in the fastest shrinking counties will be 65 and older compared to 20% nationwide.
- Population loss is hitting many places with already weak socioeconomic foundations. The share of the adult
 population with at least a bachelor's degree in the bottom decile of population loss is half that in the top decile
 of population growth. Educational attainment in the fastest shrinking counties is on average equivalent to that
 of Mexico today or the United States in 1978.
- Population loss itself perpetuates economic decline. Its deleterious effects on housing markets, local
 government finances, productivity, and dynamism make it harder for communities to bounce back. For example,
 this analysis found that a 1 percentage point decline in a county's population growth rate is associated with a 23 percentage point decline in its startup rate over the past decade

Source: Economic Innovation Group

For full report, visit: https://eig.org/heartland-visa

Source: Economic Innovation Group

Prime working age population change by county, 2007-2017





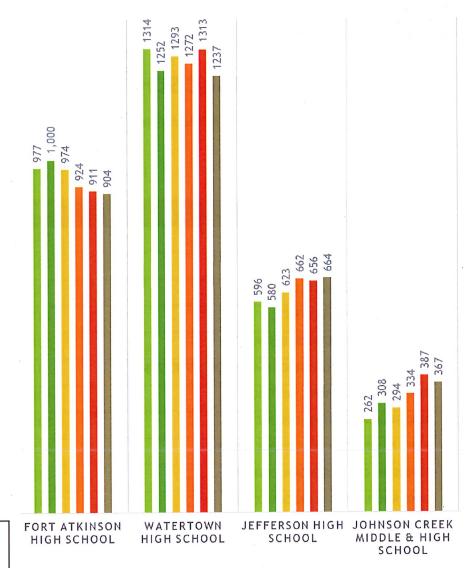
PUBLIC SCHOOL EXPENDITURES

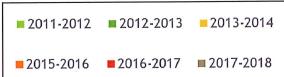
Per Pupil Current Spending (PPCS) Amounts
2016 Data

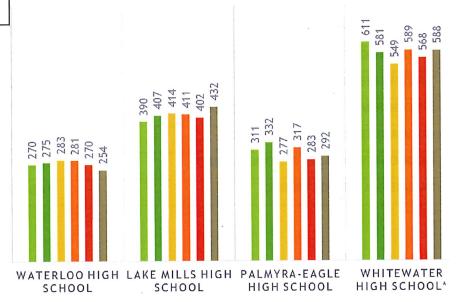
NAME	PPCSTOT	County
RANDOLPH SCHOOL DISTRICT	\$11,810	Dodge
HORICON SCHOOL DISTRICT	\$11,386	Dodge
HUSTISFORD SCHOOL DISTRICT	\$13,017	Dodge
LOMIRA SCHOOL DISTRICT	\$10,597	Dodge
MAYVILLE CITY SCHOOL DISTRICT	\$10,932	Dodge
HERMAN-NEOSHO-RUBICON-SCHOOL DISTRICT 3	\$11,948	Dodge
BEAVER DAM SCHOOL DISTRICT	\$10,513	Dodge
DODGELAND SCHOOL DISTRICT	\$12,321	Dodge
FORT ATKINSON CITY SCHOOL DISTRICT	\$11,723	Jefferson
JOHNSON CREEK SCHOOL DISTRICT	\$11,823	Jefferson
LAKE MILLS AREA SCHOOL DISTRICT	\$10,452	Jefferson
PALMYRA-EAGLE AREA SCHOOL DISTRICT	\$12,347	Jefferson
WATERLOO SCHOOL DISTRICT	\$11,253	Jefferson
WATERTOWN UNIFIED JOINT SCHOOL DISTRICT 1	\$11,160	Jefferson
JEFFERSON SCHOOL DISTRICT	\$11,110	Jefferson
WAUPUN JOINT SCHOOL DISTRICT 1	\$10,600	Fond du Lac
WHITEWATER SCHOOL DISTRICT	\$11,477	Walworth
MADISON METROPOLITAN SCHOOL DISTRICT	\$13,492	Dane
MILWAUKEE CITY SCHOOL DISTRICT	\$12,714	Milwaukee
OCONOMOWOC AREA SCHOOL DISTRICT	\$10,344	Waukesha
WAUKESHA SCHOOL DISTRICT	\$10,802	Waukesha



HIGH SCHOOL ENROLLMENT OVER TIME - JEFFERSON COUNTY, WI

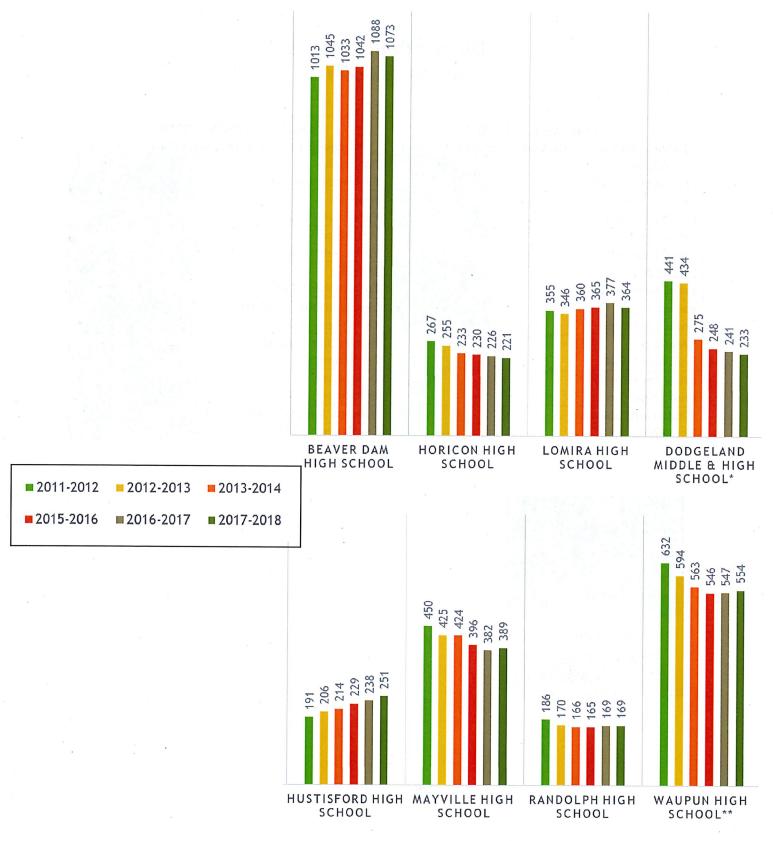








HIGH SCHOOL ENROLLMENT OVER TIME - DODGE COUNTY, WI



Data source: Wisconsin DPI. Parameters: High school enrollment from 2011-2012 school year through 2017-2018 school year.

Notes about the data: No report cards were produced in 2014-15, per SB 67, signed by Governor Walker in May 2015. *Beginning in 2013-2014,

Dodgeland middle and high school restructured to just being a high school. **Waupun High School is in the Waupun Joint School District, which is part of the school districts of Fond du Lac County, per DPI's website.



District Report Cards 2017-2018 School Year

Jefferson County Dis		Dodge County Districts (Waupun is part of the Fond du Lac County Districts)		
Fort Atkinson Enrollment: 2,812	74.2	Randolph Enrollment: 547	78.8	
Johnson Creek Enrollment: 631	70.1	Horicon Enrollment: 700	73.2	
Jefferson Enrollment: 1,932	72.6	Hustisford Enrollment: 426	70.3	
Lake Mills Area Enrollment: 1,581	78.7	Mayville Enrollment: 1,113	67.5	
Palmyra-Eagle Enrollment: 805	73.2	Herman-Neosho-Rubicon Enrollment: 347	75.1	
Waterloo Enrollment: 804	71.4	Beaver Dam Unified Enrollment: 3,518	64.9	
Watertown Unified Enrollment: 3,670	67.3	Dodgeland Enrollment: 787	71.5	
Whitewater Unified Enrollment: 1,927	72.3	Waupun Joint School District 1 Enrollment: 1,945	70.8	

83-100	Significantly Exceeds Expectations
73-82.9	Exceeds Expectations
63-72.9	Meets Expectations
53-62.9	Meets Few Expectations
0-52.9	Fails to Meet Expectations



High School Report Cards Over Time

Jefferson County Districts (Whitewater is part of the Walworth County Districts)

Cabaal	2011 2012						
School	2011-2012	2012-2013	2013-2014	2015-2016	2016-2017	2017-2018	TREND
Fort Atkinson High School	74.3	73.9	77.4	67.5	64.8	61.1	
Watertown High School	62.2	68.4	72.5	64.5	65	62.8	
Jefferson High School	70.1	77.8	81.8	65.9	67.4	68.2	
Johnson Creek Middle & High School	62.8	71.4	76.1	73.4	66.7	66.2	
Waterloo High School	75	75.2	77.5	73.6	67.4	63.1	
Lake Mills High School	70.8	76.1	73.4	76.1	76.8	72.2	
Palmyra-Eagle High School	72.1	71	68.3	68.8	70.6	72.9	
Whitewater High School	69	69	73.2	69.2	66.9	66.8	

Dodge County Districts (Waupun is part of the Fond du Lac County Districts)

School	2011-2012	2012-2013	2013-2014	2015-2016	2016-2017	2017-2018	TREND
Beaver Dam High School	71.7	73.7	75.3	74.6	70.8	68	
Horicon High School	68.4	68.7	70.3	51	60.9	60.1	
Lomira High School	71	78.3	69	73	73.3	79.1	
Dodgeland Middle & High School*	61	65.3	66.3	66	61.8	72.3	
Hustisford High School	71.1	68.9	68.4	70.7	75.6	71.1	
Mayville High School	73.5	71.2	75.7	71.5	67.7	58.3	
Randolph High School	68.1	69.7	72.5	70.5	67.3	65	
Waupun High School	68.6	66.6	67.3	69.1	68.8	64.4	

*Starting in 2013-2014 Dodgeland middle and high switched to just being a high school

83-100	Significantly Exceeds Expectations
73-82.9	Exceeds Expectations
63-72.9	Meets Expectations

53-62.9	Meets Few Expectations
0-52.9	Fails to Meet Expectations

Dodge County Labor Basin Labor Availability Analysis – 2018 With Emphasis on Manufacturing Employment

EXECUTIVE SUMMARY

The Dodge County Labor Basin includes all or portions of Columbia, Dane, Dodge, Fond du Lac, Green Lake, Jefferson, Washington, and Waukesha Counties in Wisconsin. The purpose of this report is to assess the "Available Labor Pool" in this labor basin, with an emphasis on those interested in manufacturing employment. The "Available Labor Pool" represents those who are looking for employment or are interested in new jobs for the right employment opportunities.

The Docking Institute's independent analysis of this labor basin shows that:

- The population of the Dodge County Labor Basin is 657,906. The Civilian Labor Force is 384,778. The Available Labor Pool contains 223,727 individuals.
- Of the *non-working* members of the Available Labor Pool, an estimated 12,540 (5.6%) are currently looking for work and 41,495 (18.5%) are interested in working for the right opportunities. Of the *working* members of the Available Labor Pool, 32,381 (14.5%) are currently looking for work, while 137,311 (61.4%) are interested in different jobs given the right opportunities.
- About four-fifths (80.8%) of the Available Labor Pool have at least some college experience and 98.6% have at least a high school diploma. The average age for members of the Pool is about 49 years old, and women make up about two-fifths (43.1%) of the Pool.
- A fifth (20%) of the Available Labor Pool are currently employed as general laborers, while an additional 7% work in government services or technical/highly skilled blue-collar occupations. Almost 30% of the Pool work in service sector jobs, while 19% work in professional white-collar jobs. About a quarter (24.2%) are not currently working.
- About three-quarters (75.9%) of the Available Labor Pool are "willing to work outside of their primary field of employment for a new or different employment opportunity."
- More than a third (37%) of the members of the Available Labor Pool will commute up to 45 minutes, one-way, for an employment opportunity, while 79% will commute up to 30 minutes for employment.
- An estimated 12,976 members (6%) of the Available Labor Pool are interested in a new job at \$10 an hour, 55,932 (25%) are interested at \$15 an hour, and 95,979 (43%) are interested at \$20 an hour.
- About 41% of the Available Labor Pool report having training or experience, and 47% report being interested in employment in manufacturing. Of those with manufacturing experience, 47% report working in production.
- The average age for those interested in manufacturing employment is about 50 years old, and 28% are women. Practically all (99.3%) have a high school diploma.
- The five most important benefits, for those interested in manufacturing employment are, in order: good salary/hourly pay, good vacation benefits, good health benefits, good retirement benefits, and on-the-job (OJT) or paid training.
- The mean average desired hourly wage for those willing to work in manufacturing in Dodge County for a day shift job is \$25.65. The average hourly wage for the second shift is \$28.50. The average hourly wage for the third shift is \$30.80.

For the complete study, visit thriveED.org/site-selection/workforce





Jefferson County Labor Basin Labor Availability Analysis – 2018 With Emphasis on Manufacturing Employment

EXECUTIVE SUMMARY

The Jefferson County Labor Basin includes all or portions of Columbia, Dane, Dodge, Jefferson, Rock, Walworth, Washington, and Waukesha Counties in Wisconsin. The purpose of this report is to assess the "Available Labor Pool" in this labor basin, with an emphasis on those interested in manufacturing employment. The "Available Labor Pool" represents those who are looking for employment or are interested in new jobs for the right employment opportunities.

The Docking Institute's independent analysis of this labor basin shows that:

- The population of the Jefferson County Labor Basin is 713,048. The Civilian Labor Force is 400,895. The Available Labor Pool contains 238,289 individuals.
- Of the *non-working* members of the Available Labor Pool, an estimated 14,556 (6.1%) are currently looking for work and 43,703 (18.3%) are interested in working for the right opportunities. Of the *working* members of the Available Labor Pool, 33,998 (14.3%) are currently looking for work, while 146,032 (61.3%) are interested in different jobs given the right opportunities.
- About four-fifths (80.6%) of the Available Labor Pool have at least some college experience and 98.7% have at least a high school diploma. The average age for members of the Pool is about 48 years old, and women make up nearly half (46%) of the Pool.
- Almost 20% of the Available Labor Pool are currently employed as general laborers, while an additional 6.1% work in government services or technical/highly skilled blue-collar occupations. About 30% of the Pool work in service sector jobs, while 19.3% work in professional white-collar jobs. About a quarter (24.5%) are not currently working.
- More than three-quarters (76.4%) of the Available Labor Pool are "willing to work outside of their primary field of employment for a new or different employment opportunity."
- More than a third (36%) of the members of the Available Labor Pool will commute up to 45 minutes, one-way, for an employment opportunity, while 80% will commute up to 30 minutes for employment.
- An estimated 16,442 members (7%) of the Available Labor Pool are interested in a new job at \$10 an hour, 62,670 (26%) are interested at \$15 an hour, and 103,418 (43%) are interested at \$20 an hour.
- About 41% of the Available Labor Pool report having training or experience, and 48% report being interested in employment in manufacturing. Of those with manufacturing experience, 55% report working in production.
- The average age for those interested in manufacturing employment is about 50 years old, and 33.1% are women. Practically all (99.4%) have a high school diploma.
- The five most important benefits, for those interested in manufacturing employment are, in order: good salary/hourly pay, onthe-job (OJT) or paid training, good retirement benefits, good health benefits, and good vacation benefits.
- The mean average desired hourly wage for those willing to work in manufacturing in Jefferson County for a day shift job is \$25.12. The average hourly wage for the second shift is \$26.80. The average hourly wage for the third shift is \$29.00.

For the complete study, visit thriveED.org/site-selection/workforce





DATA: PRODUCT



BRANDING YOUR COMMUNITY AS BUSINESS READY

JUNE 4, 2019





It's difficult to include a broadband map on a single page because it involves many layers of data points. The Wisconsin Broadband Office has an interactive online map where you can map your county's broadband service and include multiple layers, including wireline download speed, wireline upload speed, fixed wireless download speeds, fixed wireless upload speeds and mobile coverage.

To use the interactive map, use this link: https://maps.psc.wi.gov/apps/WisconsinBroadbandMap/

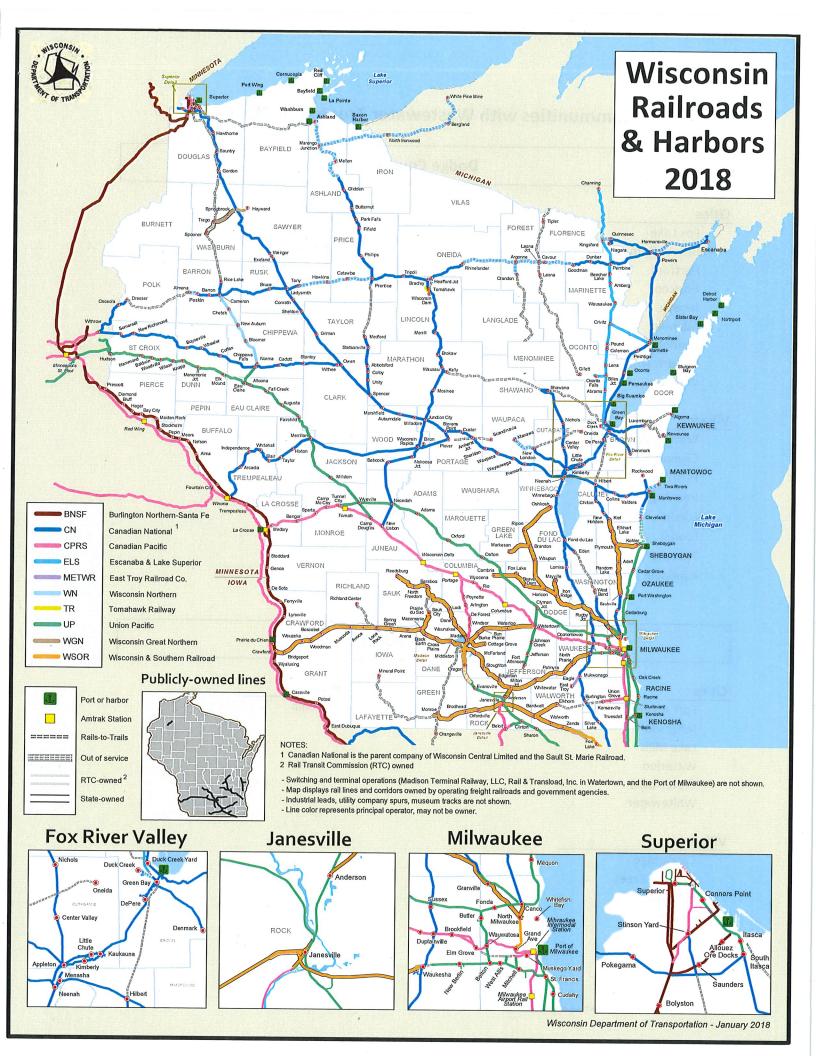




Electric and Natural Gas Service Territories

Maps are available that show utility names and territories in Wisconsin. These maps are very large files, so we have not included them here. The PSC has both downloadable and interactive maps showing the service territories for both natural gas and electric service. Click on the links below to view them.

https://psc.wi.gov/Pages/ForConsumers/Maps.aspx



Communities with Wastewater Treatment Plants

Dodge County

Cities

Fox Lake

Beaver Dam

Hartford

Horicon

Juneau

Mayville

Randolph

Watertown

Waupun

Villages

Brownsville

Clyman

Hustisford

Iron Ridge

Lomira

Lowell

Theresa

Randolph

Towns

Ashippun

Burnett

FoxLake

Jefferson County

Cities

Fort Atkinson

Jefferson

Lake Mills

Waterloo

Watertown

Whitewater

Villages

Cambridge

Johnson Creek

Palmyra

Sullivan

Towns

Ixonia

Communities with Water Treatment Plants

Dodge County

Cities

Fox Lake
Beaver Dam
Hartford
Horicon
Juneau
Mayville
Randolph
Watertown
Waupun

Villages

Brownsville Clyman Hustisford Lomira Lowell Theresa Randolph

Jefferson County

Cities

Fort Atkinson Jefferson Lake Mills Waterloo Watertown Whitewater

Villages

Cambridge Johnson Creek Palmyra

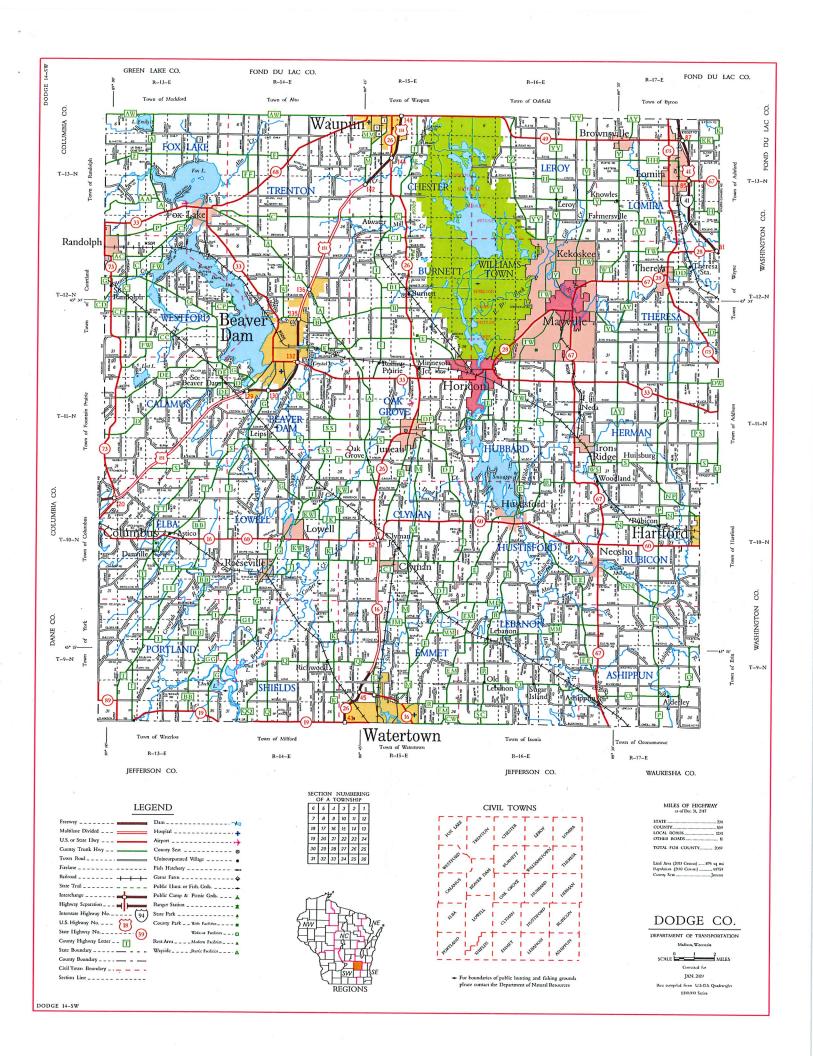
Municipalities with Industrial Parks

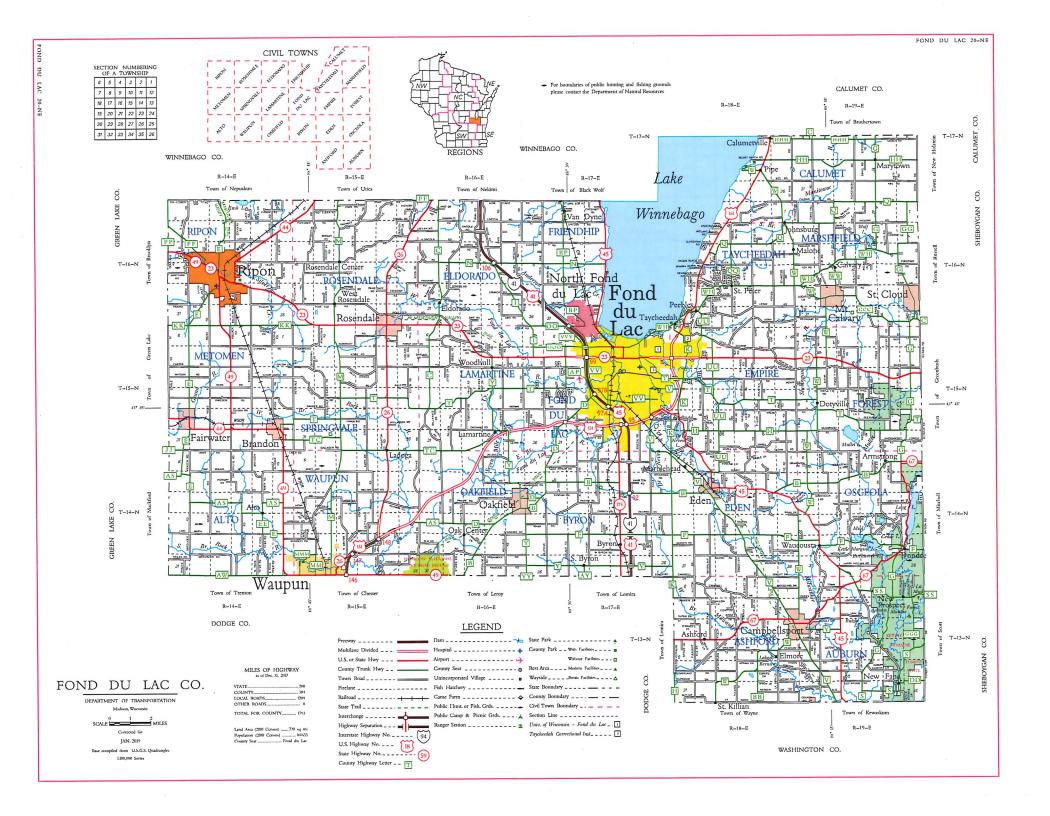
Jefferson County

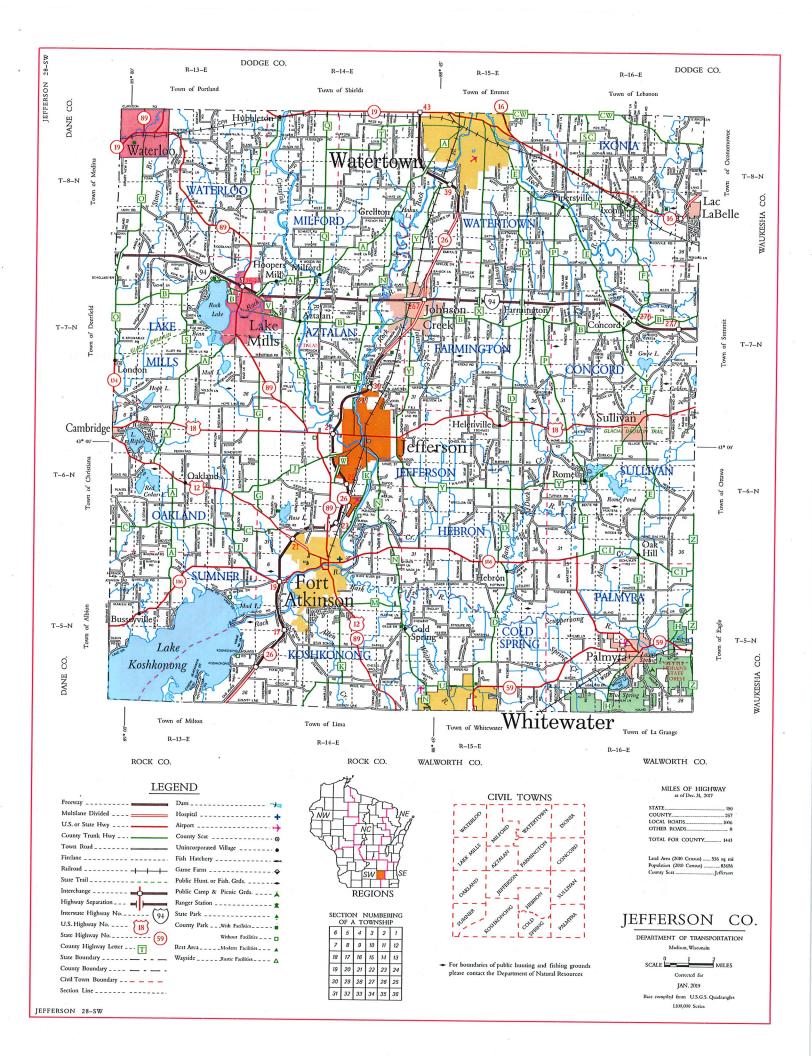
- Cambridge
- Fort Atkinson
- Ixonia
- Jefferson
- Johnson Creek
- Lake Mills
- Waterloo
- Watertown
- Whitewater

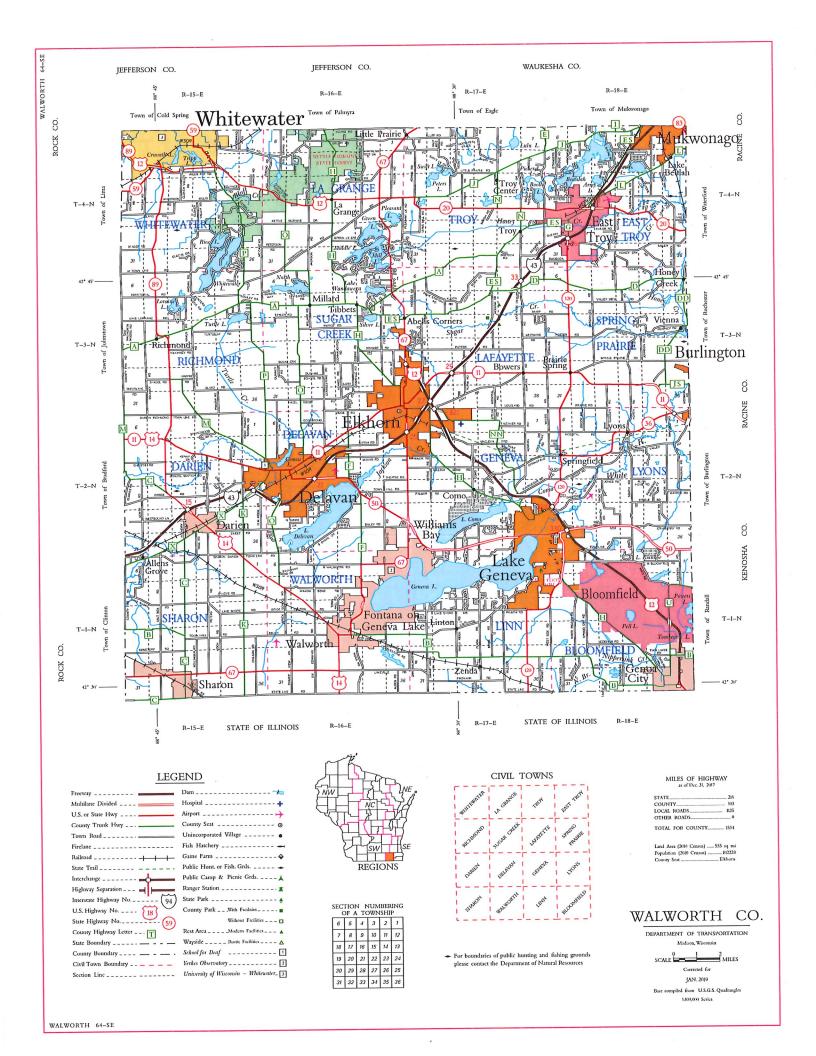
Dodge County

- Beaver Dam
- Fox Lake
- Hartford
- Horicon
- Iron Ridge
- Juneau
- Lomira
- Mayville
- Randolph
- Waupun









DATA: PRICE



BRANDING YOUR COMMUNITY AS BUSINESS READY

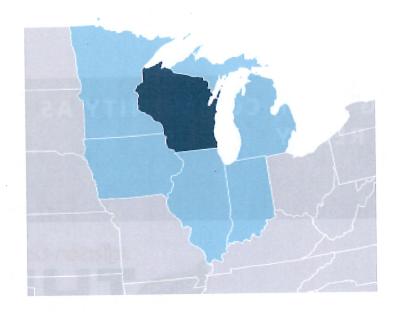
JUNE 4, 2019





Business Cost Comparisons

	WISCONSIN	INDIANA	ILLINOIS	MINNESOTA	IOWA	MICHIGAN
Worker's Compensation Premium Rate, Index Rate, 2016	2.06	1.05	2.23	1.91	1.86	1.57
Workers' Compensation Premium Rate, State Ranking 2016 (Highest to Least)	12	50	8	22	24	3,4
Natural Gas Industrial Price June 2017 – Dollars per 1,000 cubic ft	\$5,778,708	\$6,633,053	\$12,801,539	\$5,519,952	\$3,134,693	\$9,928,300
Industrial Electrical, July 2017 – cents per kilowatt hour	8.19	7.43	6.29	8.11	8.4	7.38
Commercial Electrical, July 2017 – cents per kilowatt hour	11.2	10.17	8.83	11.43	11.57	10.91
Corporate Income Tax, 2017 top rate	7.9%	6.25%	7.75%	9.8%	12%	6%



Data source: https://wedc.org/business-development/cost-of-doing-business/



Commercial electricity rates by state (cents/kWh)

State	Average rate: March 2019	Average rate: March 2018	0/ shange	0/ - £11 6	
Alabama	11.63	11.5	% change		
Alaska	20.19	18.75	7.7	111.4	40
Arizona	9.88	10.12	-2.4	94.6	50
Arkansas	8.77	8.64	1.5	84.0	25
California	14.58	14.66	-0.5	139.7	11
Colorado	9.92	9.63	3.0	95.0	44
Connecticut	17.39	16.52	5.3	166.6	26
Delaware	10.24	9.31	10.0	98.1	48
District of Columbia	11.8	10.54	12.0	113.0	29
Florida	9.59	9.53	0.6		41
Georgia	9.79	9.78	0.6	91.9	21
Hawaii	30.8	29.94	2.9	93.8	24
Idaho	7.71	7.99		295.0	51
Illinois	8.89	8.69	-3.5	73.9	2
Indiana	10.88	10.52	2.3	85.2	14
lowa	9.19	9.23	3.4	104.2	37
Kansas	10.28	10.39	-0.4	88.0	19
Kentucky	9.67	9.6	-1.1	98.5	31
Louisiana	9.02	9.36	0.7	92.6	22
Maine	10.9	12.09	-3.6	86.4	15
Maryland	10.37		-9.8	104.4	38
Massachusetts	17.18	10.12 17	2.5	99.3	33
Michigan	11.35		1.1	164.6	47
Minnesota	10.27	11.48	-1.1	108.7	39
Mississippi	10.78	9.9	3.7	98.4	30
Missouri	8.01	11.05	-2.4	103.3	35
Montana	10.1	8.68 10.03	-7.7	76.7	5
Nebraska	8.72	8.67	0.7	96.7	28
Nevada	7.8		0.6	83.5	9
New Hampshire	16.2	8.08	-3.5	74.7	3
New Jersey	12.02	15.48 11.54	4.7	155.2	46
New Mexico	9.73	9.89	4.2	115.1	42
New York	12.91	13.37	-1.6	93.2	23
North Carolina	8.71	8.64	-3.4	123.7	43
North Dakota	8.75	8.79	0.8	83.4	8
Ohio	10.01		-0.5	83.8	10
Oklahoma	7.7	9.99 7.61	0.2	95.9	27
Oregon	9.02	8.98	1.2	73.8	1
Pennsylvania	8.85	8.92	0.4	86.4	15
Rhode Island	18.01		-0.8	84.8	12
South Carolina	10.35	16.33	10.3	172.5	49
South Dakota		10.55	-1.9	99.1	32
Tennesee		9.12	-0.3	87.1	17
		10.78	-0.6	102.6	34
		8.33	-2.5	77.8	6
		8.21	-3.3	76.1	4
	13.73	15.14	4.3	151.2	45



Virginia	8.23	8.33	-1.2	78.8	7
Washington	8.88	8.86	0.2	85.1	13
West Virginia	9.16	9.68	-5.4	87.7	18
Wisconsin	10.8	10.69	1.0	103.4	36
Wyoming	9.54	9.59	-0.5	91.4	20
U.S.	10.44	10.49	-0.5	100.0	

2017 Dodge County Mill Rates & Tax District Information

	County Rate Per \$1,000	Municipality Rate Per \$1,000	School District	School District Rate Per \$1,000	Technical College	Technical College Rate Per \$1,000	Other	Other Rate Per \$1,000	Total Rate Per \$1,000
es							1		, , , , , , ,
Beaver Dam	5.40	10.16	Beaver Dam	8.65	MPTC Fond Du Lac	0.66			\$24.8
Columbus	-	-	Columbus	-	MATC Madison	-			\$0.0
Fox Lake - 1	5.70	9.62	Waupun	8.47	MPTC Fond Du Lac	0.69			\$24.4
Fox Lake - 2	5.70	9.62		8.47	MPTC Fond Du Lac	0.69	Fox Lake Protect & Rehab	0.49	\$24.9
Hartford - 1	4.28	4.85	Herman-Neosho- Rubicon	4.19	MPTC Fond Du Lac	0.52	UHS D of Hartford	2.65	\$16.50
Hartford - 2	4.28	4.85	Hartford	3.44	MPTC Fond Du Lac	0.52	UHS D of Hartford	2,65	\$15.75
Horicon	5.30	9.73	Horicon	8.23	MPTC Fond Du Lac	0.64	ons s or nardora	2.03	\$23.93
Juneau	5.34	9.35	Dodgeland	10.44	MPTC Fond Du Lac	0.65			\$25.78
Mayville	5.45	8.90	Mayville	9.48	MPTC Fond Du Lac	0.66			\$23.76
Watertown	5.51	10.21	Watertown	9.41	MATC Madison	0.99			\$26.12
Waupun	5.60	7.66	Waupun	8.54	MPTC Fond Du Lac	0.68			\$20.12
									722.40
ges								·	
Brownsville	5.32	4.38	Lomira	8.53	MPTC Fond Du Lac	0.64			\$18.86
Clyman	5.47	10.87	Dodgeland	9.67	MPTC Fond Du Lac	0.63			\$26.64
Hustisford - 1	5.42	10.81	Hustisford	7.64	MPTC Fond Du Lac	0.66			\$24.52
Hustisford - 2	5.42	10.81	Hustisford	7.64	MPTC Fond Du Lac	0.66	Lake Sinissippi Improvement	0.45	\$24.97
Iron Ridge	4.98	5.34	Horicon	7.44	MPTC Fond Du Lac	0.60			\$18.36
Kekoskee	5.27	0.71	Mayville	8.58	MPTC Fond Du Lac	0.61			\$15.16
Lomira	5.71	7.33	Lomira	9.01	MPTC Fond Du Lac	0.69			\$22.74
Lowell	5.02	8.42	Dodgeland	9.27	MPTC Fond Du Lac	0.61			\$23.32
Neosho	5.44	4.70	Herman-Neosho- Rubicon	4.85	MPTC Fond Du Lac	0.63	UHS D of Hartford	3.19	\$18.81
Randolph	5.47	12.91	Randolph	11.81	MATC Madison	0.96			¢34.46
Reeseville	5.06	4.44	Dodgeland	9.58	MPTC Fond Du Lac	0.61			\$31.16
Theresa	5.26	3.92	Lomira	7.96	MPTC Fond Du Lac	0.64			\$19.70 \$17.78

2017 Jefferson County Mill Rates & Tax District Information

lou:	County Rate Per \$1,000	Municipality Rate Per \$1,000	School District	School District Rate Per \$1,000	Technical College	Technical College Rate Per \$1,000	Other	Other Rate Per \$1,000	Total Rate Per \$1,000
Cities	T								
Fort Atkinson	4.24		Fort Atkinson	10.20	MATC Madison	0.93			23.56
Jefferson	4.43	9.03	Jefferson	10.79	MATC Madison	0.97			25.21
Lake Mills	4.62	8.70	Lake Mills	10.21	MATC Madison	1.01			24.55
Waterloo	4.56	10.32	Waterloo	10.13	MATC Madison	0.99			26.00
Watertown	4.32	10.12	Watertown	9.33	MATC Madison	0.98			24.76
Whitewater	4.28	6.14	Whitewater	11.45	MATC Madison	0.94			22.81
						1		1	22.01
Villages									
Cambridge	4.52	8.09	Cambridge	12.46	MATC Madison	0.99	Lake Ripley Lake District	0.54	26.60
Johnson Creek	4.41	6.55	Johnson Creek	12.52	MATC Madison	0.97			24.46
LacLaBelle	5.77	4.89	Oconomowoc	11.95	WCTC	0.46	LacLaBelle Lake Mgt	0.11	23.18
Palmyra - District 1	4.28	9.26	Palmyra	10.83	WCTC	0.37		0.11	
Palmyra - District 2	4.28	9.26	Palmyra	10.83	WCTC	0.37	Lower Spring Lake District	1.25	24.72 25.98
Sullivan	4.72	6.84	Jefferson	10.66	MATC Madison	0.96	District		23.18
									23.10
Towns								T	
Ixonia	4.63	2.39	Watertown	8.94	MATC Madison	0.93			16.89
Ixonia	4.63	2.39	Oconomowoc	9.57	WCTC	0.36			16.95

			2018 Dodge (County Mill Ra	tes & Tax Distri	ct information			
	County Rate Per \$1,000	Municipality Rate Per \$1,000	School District	School District Rate Per \$1,000	Technical College	Technical College Rate Per \$1,000	Other	Other Rate Per \$1,000	Total Rate Per \$1,000
es								1	\$24.0
Beaver Dam	5.31	10.02	Beaver Dam	8.04	MPTC Fond Du Lac	0.64			\$24.0
Columbus	-	-	Columbus	-	MATC Madison	-			\$26.
Fox Lake - 1	5.75	11.00	Waupun	8.64	MPTC Fond Du Lac	0.70		0.00	\$26.
Fox Lake - 2	5.75	11.00	Waupun	8.64	MPTC Fond Du Lac	0.70	Fox Lake Protect & Rehab	2.30	\$28.
Hartford - 1	5.38	5.95	Herman-Neosho- Rubicon	5.38	MPTC Fond Du Lac	0.65	UHS D of Hartford	3.26	
Hartford - 2	5,38	5.95	Hartford	4.44	MPTC Fond Du Lac	0.65	UHS D of Hartford	3,26	\$19.
Horicon	5,52	11.89	Horicon	9.85	MPTC Fond Du Lac	0.67			\$27.
Juneau	5.28	9,53	Dodgeland	9.23	MPTC Fond Du Lac	0.64			\$24
Mayville	5.66	8.74	Mavville	9.23	MPTC Fond Du Lac	0.69			\$24
Watertown	5.77	10,45	Watertown	10.05	MATC Madison	1.02			\$27
Waupun	5.29	7.45	Waupun	8.10	MPTC Fond Du Lac	0.64			\$21
ages						1 0.66			\$19
Brownsville	5.42	5.27	Lomira	8.00	MPTC Fond Du Lac	0.66			\$25
Clyman	5.27	11.01	Dodgeland	8.25	MPTC Fond Du Lac	0.60			\$24
Hustisford - 1	5.52	10.63	Hustisford	7.43	MPTC Fond Du Lac	0,67		0.44	\$24
Hustisford - 2	5.52	10,63	Hustisford	7.43	MPTC Fond Du Lac	0.67	Lake Sinissippi Improvement	0.41	\$19
Iron Ridge	5.05	5.34	Horicon	8.78	MPTC Fond Du Lac	0.61			
Kekoskee	5,41	0.00	Mayville	8.18	MPTC Fond Du Lac	0.62			\$14
Lomira	5.30	6,59	Lomira	8.40	MPTC Fond Du Lac	0.64			\$20
Lowell	5,11		Dodgeland	8.47	MPTC Fond Du Lac	0.62			\$27
Neosho	5.58		Herman-Neosho- Rubicon	5.04	MPTC Fond Du Lac	0.64	UHS D of Hartford	3.21	
0d-l-b	5.46	12.45		11.11	MATC Madison	0.95			\$25
Randolph Reeseville	5,14			8.97	MPTC Fond Du Lac	0.62			\$1
Keeseville	5,14			8.03	MPTC Fond Du Lac	0.64			\$1

		_			ates & Tax Dist				
	County	Municipality	AP					Other	
	Rate	Rate	School District	School District	Technical College	Technical College	Other	Rate	Total Rate
	Per \$1,000	Per \$1,000	School Bistrict	Rate Per \$1,000	•	Rate Per \$1,000		Per \$1,000	Per \$1,00
**	FEI \$1,000	1 (1 92,000		1					
ties	4,23	8.40	Fort Atkinson	10,71	MATC Madison	0.93			\$24
Fort Atkinson	4.23	8.92	Jefferson	11.44	MATC Madison	0.92			\$25
Jefferson	4.17	8.86	Lake Mills	10.28	MATC Madison	1.02			\$24
Lake Mills	4.55	10.38	Waterloo	10,97	MATC Madison	1.00			\$26
Waterloo	4.46	10.44	Watertown	10.04	MATC Madison	1.02			\$2
Watertown Whitewater	4.46	6,45	Whitewater	11.48	MATC Madison	0.89			\$2
Whitewater	11-21								
illages				.,		1 004		Τ	\$25
Cambridge - District 1	4.64	7.75	Cambridge	11.85	MATC Madison	1.021	. I Di L . I . I District	0.53	\$2
Cambridge - District 4	4.64	7.75	Cambridge	11.85	MATC Madison	1.02	Lake Ripley Lake District	0.55	\$2
Johnson Creek	4.45	6.55	Johnson Creek	13.19	MATC Madison	0.98	LacLaBelle Lake Mgt	0.10	\$6
LacLaBelle	4.91	47.81	Oconomowoc	10.23	WCTC	0.40	Lactabelle Lake Mgt	0.10	\$24
Palmyra - District 1	4.14	9.17	Palmyra	10.99	WCTC	0.36	1 Saulan Lake Dietrict	1.19	
Palmyra - District 2	4.14	9.17	Palmyra	10.99	WCTC	0.36	Lower Spring Lake District	1.13	\$2
Sullivan	4,62	6.95	Jefferson	11.72	MATC Madison	0.94		J	I 72
owns									
lxonia - District 1	4.71	3.76	Watertown	9.82	MATC Madison	0,381488			\$1
Ixonia - District 1	4.71	3.76		9.47	WCTC	0.96			\$1