

**Human Services Board Agenda - Jefferson County**  
**Jefferson County Courthouse, 311 S Center Ave, Room 205**  
**Jefferson, WI 53549**  
**\*REVISED 08-04-2022**

**Date:** Tuesday, August 9, 2022, **Time:** 8:30 a.m.

**Topic:** Human Services Board Meeting

**Join Zoom Meeting**

<https://zoom.us/j/94280034464?pwd=dkZGanZ1TFNTV1M0QlhpVGpzS2JnZz09>

**Meeting ID:** 942 8003 4464

**Passcode:** 750434

+13126266799 US (Chicago)

**Committee Members:**

**Jones, Dick (Chair)**  
**Kutz, Russell (Vice Chair)**  
**Racanelli, Gino**  
**Nsibirwa, Sira**

**Wineke, Michael**  
**Lund, Kirk**  
**Mirk, Alice**

1. Call to Order
2. Roll Call (Establish a Quorum)
3. Certification of Compliance with the Open Meetings Law
4. Review of the August 9, 2022, Agenda
5. Public Comment (*Members of the public who wish to address the Board on specific agenda items must register their request at this time.*)
6. Approval of July 12, 2022, Board Minutes
7. Communications
8. Review of the June 2022 Financial Statement
9. Discuss and Approve July 2022 Vouchers
10. Discussion and Possible Action on New 2022 Professional Service Contracts (*Foster Care, Respite Care, and Consulting/Data Review*)
11. Discussion and Possible Action on 2023 Budget Presentation
12. **\*Discuss and Possibly Approve Mary Roberts appointment to the ADRC Advisory Committee**
13. Director's Report
14. Adjourn

**Next Scheduled Meetings:**

Tuesday, September 13, 2022, at 8:30 a.m.

Tuesday, October 11, 2022, at 8:30 a.m.

A Quorum of any Jefferson County Committee, Board, Commission, or other body, including the Jefferson County Board of Supervisors, may be present at this meeting.

**Special Needs Request** - Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours before the meeting at 920-674-7101 so appropriate arrangements can be made.

**JEFFERSON COUNTY HUMAN SERVICES**  
**Board Minutes**  
**July 12, 2022**

**Board Members Present in Person:** Richard Jones, Russell Kutz, Michael Wineke, and Gino Racanelli

**Board Members Present via Zoom:** Sira Nsibirwa, Kirk Lund, and Alice Mirk

**Others Present:** Director Kathi Cauley; Deputy Director Brent Ruehlow; Economic Support Manager Jessica Schultze; Aging & Disability Resource Division Manager ReBecca Schmidt; Administrator Ben Wehmeier; Transportation Supervisor Mike Hansen; and Office Manager Kelly Witucki

**1. CALL TO ORDER**

Mr. Jones called the meeting to order at 8:30 a.m.

**2. ROLL CALL/ESTABLISHMENT OF QUORUM**

All present/Quorum was established.

**3. CERTIFICATION OF COMPLIANCE WITH THE OPEN MEETINGS LAW**

Ms. Cauley certified that we were in compliance.

**4. REVIEW OF THE JULY 12, 2022, AGENDA**

**5. PUBLIC COMMENTS**

No Comments

**6. APPROVAL OF THE JUNE 14, 2022, BOARD MINUTES**

Mr. Racanelli made a motion to approve the June 14, 2022, board minutes.

Mr. Nsibirwa seconded.

Motion passed unanimously.

**7. COMMUNICATIONS**

Ms. Cauley shared a very nice thank you note that was received from a client who participated in our Hope Program. The client expressed their gratitude to the county and the program for all the assistance that she was able to receive for herself and her children.

Ms. Cauley shared that our EMH Services Manager, Kim Propp presented at the Zero Suicide conference about our sunshine cards that are sent out to any individual who receives EMH services with our agency. As a results of her presentation, Kim received four sunshine cards back from participants at the conference thanking us for good work.

**8. REVIEW OF THE MAY 2022 FINANCIAL STATEMENT**

Mr. Belford reviewed the May financial statement (attached) and reported that we are projecting a positive year-end fund balance of \$1,615,870. This balance includes \$1,000,000 from our reserve carryover but excludes any prepaid or other carryover adjustments.

**9. DISCUSS AND APPROVE JUNE 2022 VOUCHERS**

Mr. Belford reviewed the summary sheet of vouchers totaling \$567,317.80 (attached).

Mr. Wineke made a motion to approve the June 2022 vouchers totaling \$567,317.80.

Ms. Mirk seconded.

Motion passed unanimously.

**10. PRESENTATION AND DISCUSSION ON ECONOMIC SUPPORT SERVICES**

Ms. Schultze and Kathy Busler presented to the board the application review process for anyone who applied online for benefits.

**11. DISCUSSION AND POSSIBLE ACTION ON NEW 2022 PROFESSIONAL SERVICE CONTRACTS (GUARDIANSHIPS)**

Ms. Cauley reported that we have two new service providers. (attached)

Mr. Jones made a motion to approve the contracts as listed.

Mr. Lund seconded.

Motion passed unanimously.

**12. DISCUSSION AND POSSIBLE ACTION ON REQUESTS FROM PUBLIC HEARING**

The only request from the Public Hearing was from New Beginnings for \$30,000 for 2023. The Board expressed support for New Beginnings in the amount of \$25,000 and office space.

Mr. Jones made a motion to incorporate the amount of \$25,000 for the 2023 Budget for New Beginnings.

Mr. Racanelli seconded.

Motion passed unanimously.

**13. DISCUSSION AND POSSIBLE ACTION ON INCREASING TRANSPORTATION CO-PAYS**

Ms. Cauley, Ms. Schmidt, and Mr. Hansen reported that we would like to increase the county transportation co-pays. We would like to increase the one-way trip from \$1.50 to \$2.00 and out-of-county from \$7.50 to \$10.00. This is based on current costs and a comparison of other County rates. Handouts were provided to document these items. It was decided to wait another month to relook at the expenses.

**14. DISCUSSION AND POSSIBLE ACTION ON ESTABLISHING A FEE FOR A COMPREHENSIVE EVALUATION**

Ms. Cauley reported that we would like to propose that we would charge a fee to anyone who needs a guardianship and has the ability to pay. This would help to cover the costs to do this work and the needed evaluations.

Mr. Racanelli made a motion to look into establishing a fee for the comprehensive evaluations.

Mr. Wineke seconded.

Motion passed unanimously.

**15. DISCUSSION AND POSSIBLE ACTION ON ACCEPTING THE BIRTH TO 3 PROGRAM'S CHILD AND FAMILY FOCUSED PANDEMIC RECOVERY SUPPORT GRANT**

Mr. Ruehlow reported that our Birth to Three program had the opportunity to apply through DHS for a Family Focused Recovery Support Grant, and we were awarded that grant in the amount of \$127,611.80. We have proposed that we would like to expand and develop our Infant Mental Health Program.

Mr. Kutz made a motion to accept the Family Focused Recovery Support Grant.

Mr. Racanelli seconded.

Motion passed unanimously.

**16. DIRECTOR'S REPORT**

- All the KOI's for the teams are being met.

- ADRC handouts were provided to the board members to help with getting the information out into the community.

- Greater Watertown Community Health Foundation are in the process of purchasing the Bethesda property in Watertown. They invited us to visit Camp Mastz. After seeing the property, we recommended utilizing one building for a youth crisis stabilization facility. Wisconsin Community Services is interested in being the vendor for this program. After calling DHS, Ms. Cauley found out that they would have funds available to use for remodeling and

recruiting staff. They stated at this time they would have \$800,000. We need a sustainability plan and have another meeting scheduled with DHS.

- Ms. Cauley and Mr. Ruehlow continue to work closely with WCHSA on the state budget for 2023 and are asking for CSP and EMH to be fully funded.

- Mr. Ruehlow reported that Families First is targeting keeping kids in their homes. Two administrators from DCF, John Elliott and Wendy Henderson spent a lot of time and worked with legislators and redid the statutory language and were able to release \$10 million dollars in IVE funds. Each county will receive \$151,000 in funding that can be used in a wide variety of things.

**17. ADJOURN**

Mr. Racanelli made a motion to adjourn the meeting.

Mr. Nsibirwa seconded.

Motion passed unanimously.

Meeting adjourned at 9:59 a.m.

Minutes prepared by:

Kelly Witucki

Office Manager

Human Services

**NEXT BOARD MEETING**

Tuesday, August 9, 2022, at 8:30 a.m.

Jefferson County Courthouse County Board Room 205

311 S Center Ave, Jefferson, WI 53549

# Financial Statement Summary

## June, 2022

We are projecting a positive year-end fund balance of \$1,578,213. This balance includes \$900,000 from our reserve carryover. This is down from prior months, because of carryover adjustments discussed with the Finance Department. The balance excludes any prepaid or other carryover adjustments.

### Summary of Variances:

**Revenue:** Overall, revenues are projected to be unfavorable by \$589,890.

- CCS revenues are projected to be under budget by \$1,012,152. Because of unfilled positions, we are projecting \$3,054,793 in CCS revenue from MA, while our 2022 budget was \$4,066,945. We are projecting limited CCS WIMCR revenue this year, as we had a CCS payback last year.
- CSP revenue is also projected to be under budget by \$149,564, because of vacant positions. However, we have seen that increase in recent months.
- Outpatient Clinic revenue is projected to be under budget by \$299,001, because of vacant positions.
- Lueder House revenue is projected to be under budget by \$92,027. We had to close the Lueder House for several weeks. We have seen the days and billing pick up in the last several weeks, and anticipate increased billing going forward.
- At this point, we are projecting limited revenue from the Congregate Site meals. Two Congregate Sites opened back up in April 2022. Our current projection shows Site Meal revenue under budget by \$97,973, while the Home Delivered Meal revenue is over budget by \$125,328. The HDM revenue includes GWAAR, ARPA, MCO payments, and customer donations.
- CLTS revenue is projected to be over budget by \$1,261,983. This is consistent with expenses and the trend we have seen of rising costs and revenue.

**Expenditures:** Overall, expenses are projected to be favorable by \$2,168,103.

- **Salary expenses are projected to be under budget by \$1,746,664:** This is because of numerous vacant or unfilled positions. Many of the teams with variances have revenue offsets, and they have been noted above (CCS, CSP, Clinic, Lueder House). We have had significant turnovers and vacancies on numerous teams including the CPS, Intake, Economic Support.
- **Fringes and benefit expenses are projected to be under budget by \$742,118.**

- **Children Alternate Care expenses are projected to be under budget by \$708,108.** This projection includes Shelter and Detention costs. It also includes placements at the Central Wisconsin Center, which we budgeted through carryover. The June and July bills were \$31,679 and \$19,434, respectively. We currently have one placement, expected to last into September.
- **Hospital/Detox is projected to be over budget (unfavorable) by \$66,694 (Net basis):**

	Budget	Actual	Projection
<b>Revenue</b>	\$400,000	\$128,453	\$256,905
<b>Expenditures</b>	\$1,230,000	\$576,800	\$1,153,599
<b>Net</b>	\$(830,000)	\$(448,347)	\$(896,694)

The May 2022 State Institute bill was \$23,352. The June bill was \$80,672.

- **CLTS expenses are projected to be over budget by \$1,219,535:** This is consistent with the trend of increased services.
- **Children’s COP expenses are projected to be over budget \$32,709.** This includes both our CLTS MOE and our recreational purchases.
- **HDM Nutrition Expenses are projected to be over budget by \$160,176.** This is offset, in part, by Congregate Meals, which are projected to under budget by \$103,568. These numbers are very uncertain at this point, as we just opened two Meal Sites, and we expect the projections to change significantly.
- **Costs related to the HOPE (housing) program are projected to be over budget by \$141,602,** as the need for housing services has expanded exponentially.
- **Other Contracted Services are projected to be over budget by \$355,637.** This includes various contractor costs, including those in the TSSF program, which are projected to over budget by \$113,156. Increased costs this program means we are keeping kids in-home and out of more expensive foster care, group home, or RCC placements. Additionally, we did receive an increase of \$79,569 of TSSF revenue from DCF to cover additional costs in this program. Our 2023 budget does include increased TSSF revenue and costs, with decreased alternate care costs.

This also includes adult alternate costs, which are projected to be over budget by \$91,343, because of additional placements in the past few months.

Finally, we also have APNP contractor costs, which contribute to this variance, as that was budgeted for as a position in the Clinic instead of a contractor.

- **Operating Reserve:** We are projecting a year-end balance of \$900,000 in the operating reserve this year. We have adjusted this balance after discussions with the Finance Department in preparation for the 2023 budget.

**BEHAVIOR HEALTH DIVISION:** Projected unfavorable balance of \$375,121. While revenue is down across most programs, so are expenses. WIMCR revenue is still uncertain and projected to be low at this point. Housing costs for HOPE contribute to a large portion of the variance.

**CHILDREN & FAMILY DIVISION:** Projected favorable balance of \$943,105, because of reduced alternate care costs and staffing/positions. CLTS expenses are overbudget at this point, and that is offset by increased revenue projections.

**ECONOMIC SUPPORT DIVISION:** Projected favorable balance of \$53,020. We did receive an RMS payment of \$29,872 in March 2022. We also have additional ARPA funding that is to be spent by September 30, 2022. We anticipate enhanced funding coming later in the year, and that is included in our projection.

**AGING & ADRC DIVISION:** Projected favorable balance of \$20,994.

**ADMINISTRATIVE DIVISION:** Projected favorable balance of \$36,215.

**OPERATING RESERVE:** Projected favorable balance of \$900,000.

Statements are unaudited.

**JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT**  
**STATEMENT OF REVENUES & EXPENDITURES**  
 Projection based on June 2022 - Financial Statements

**SUMMARY**

	<b>Y-T-D @ Ledgers</b>	<b>Adjust -ments</b>	<b>Y-T-D Projection</b>	<b>Prior Y-T-D Projection</b>	<b>Prorated Budget</b>	<b>Year End Projection</b>	<b>2022 Budget</b>	<b>Year End Variance</b>
Federal/State Operating Revenues	6,177,135	3,894,709	10,071,844	19,824,292	10,394,066	20,198,242	20,788,132	(589,890)
County Funding for Operations (tax levy & transfer in)	4,458,032	0	4,458,032	8,929,321	4,493,810	8,987,619	8,987,619	0
<b>Total Resources Available</b>	<b>10,635,168</b>	<b>3,894,709</b>	<b>14,529,876</b>	<b>28,753,613</b>	<b>14,887,875</b>	<b>29,185,861</b>	<b>29,775,751</b>	<b>(589,890)</b>
Total Adjusted Expenditures	13,968,095	701,827	14,669,922	27,195,942	15,432,332	29,092,271	31,260,374	2,168,103
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(3,332,928)</b>	<b>3,192,882</b>	<b>(140,046)</b>	<b>1,557,670</b>	<b>(544,456)</b>	<b>93,590</b>	<b>(1,484,623)</b>	<b>1,578,213</b>
Balance Forward from 2021-Balance Sheet Operating Reserve	0		0	1,166,829		0	0	0
<b>NET SURPLUS (DEFICIT)</b>	<b>(3,332,928)</b>	<b>3,192,882</b>	<b>(140,046)</b>	<b>2,724,499</b>	<b>(544,456)</b>	<b>93,590</b>	<b>(1,484,623)</b>	<b>1,578,213</b>

**REVENUES**

**STATE & FEDERAL FUNDING**

MH & AODA Basic County Allocation	422,804	554,203	977,007	1,953,768	975,639	1,954,014	1,951,277	2,737
Children's Basic County Allocation	340,583	343,754	684,337	1,373,800	686,900	1,368,673	1,373,800	(5,127)
Children's L/T Support Waivers	1,237,243	290,162	1,527,405	2,378,567	877,570	2,963,611	1,755,141	1,208,470
Behavioral Health Programs	106,243	167,773	274,016	444,645	336,352	490,424	672,704	(182,280)
Community Options Program	29,091	79,968	109,059	218,118	109,059	218,118	218,118	0
Aging & Disability Res Center	242,017	257,395	499,412	1,022,970	534,414	998,828	1,068,827	(69,999)
Aging/Transportation Programs	435,152	19,376	454,528	968,221	504,539	944,581	1,009,077	(64,496)
Project YES!	0	0	0	0	0	0	0	0
Youth Aids	351,725	(20,629)	331,096	719,116	331,657	681,600	663,313	18,287
IV-E Legal and Legal Rep	26,028	0	26,028	66,980	34,368	79,955	68,735	11,220
Children & Families	204,766	177,821	382,587	402,480	206,787	603,392	413,575	189,817
I.M. & W-2 Programs	438,096	496,546	934,642	1,737,041	810,845	1,590,538	1,621,690	(31,152)
Client Assistance Payments	72,768	31,094	103,862	254,108	102,000	207,725	204,000	3,725
Early Intervention	93,209	0	93,209	185,373	82,782	186,418	165,564	20,854
<b>Total State &amp; Federal Funding</b>	<b>3,999,725</b>	<b>2,397,464</b>	<b>6,397,189</b>	<b>11,725,188</b>	<b>5,592,910</b>	<b>12,287,876</b>	<b>11,185,821</b>	<b>1,081,201</b>

**COLLECTIONS & OTHER REVENUE**

Provided Services	1,328,338	1,130,652	2,458,990	5,883,617	3,512,059	5,448,158	7,024,118	(1,575,959)
Child Alternate Care	66,207	0	66,207	165,980	87,500	132,414	175,000	(42,586)
Adult Alternate Care	57,596	0	57,596	173,099	100,000	115,191	200,000	(84,809)
Children's L/T Support	324,523	242,861	567,383	795,028	540,627	1,134,767	1,081,253	53,514
1915i Program	0	30,730	30,730	279,059	90,000	234,659	180,000	54,659
Donations	84,894	0	84,894	141,069	105,307	225,964	210,614	15,350
Cost Reimbursements	76,503	(6,998)	69,505	154,422	72,315	136,901	144,631	(7,730)
Other Revenues	239,350	100,000	339,350	506,831	293,348	482,311	586,696	(104,385)
<b>Total Collections &amp; Other</b>	<b>2,177,411</b>	<b>1,497,245</b>	<b>3,674,655</b>	<b>8,099,104</b>	<b>4,801,156</b>	<b>7,910,366</b>	<b>9,602,311</b>	<b>(1,691,945)</b>

**TOTAL REVENUES**

<b>6,177,135</b>	<b>3,894,709</b>	<b>10,071,844</b>	<b>19,824,292</b>	<b>10,394,066</b>	<b>20,198,242</b>	<b>20,788,132</b>	<b>(610,744)</b>
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**EXPENDITURES**

	<b>Y-T-D @ Ledgers</b>	<b>Adjust -ments</b>	<b>Y-T-D Projection</b>	<b>Prior Y-T-D Projection</b>	<b>Prorated Budget</b>	<b>Year End Projection</b>	<b>2022 Budget</b>	<b>Year End Variance</b>
<b><u>WAGES</u></b>								
Behavioral Health	1,130,402	10,000	1,140,402	2,107,259	1,384,592	2,275,462	2,840,627	(565,166)
Children's & Families	1,035,722	20,000	1,055,722	2,027,113	1,036,031	2,111,445	2,205,720	(94,275)
Community Support	496,506	15,000	511,506	993,781	596,247	1,023,012	1,192,495	(169,483)
Comp Comm Services	946,776	0	946,776	1,740,852	1,099,153	1,893,552	2,303,035	(409,483)
Economic Support	637,698	0	637,698	1,403,292	684,605	1,275,395	1,369,210	(93,814)
Aging & Disability Res Center	257,359	0	257,359	545,552	326,018	512,228	652,036	(139,809)
Aging/Transportation Programs	325,664	0	325,664	546,219	308,417	651,328	616,834	34,494
Childrens L/T Support	365,596	0	365,596	573,115	395,353	731,191	791,935	(60,743)
Early Intervention	172,434	0	172,434	325,427	175,247	344,869	350,495	(5,626)
Management/Overhead	585,803	0	585,803	1,119,073	672,809	1,171,525	1,345,619	(174,094)
Lueder Haus	143,227	0	143,227	297,660	181,608	286,454	363,216	(76,763)
Safe & Stable Families	42,612	0	42,612	73,571	38,563	85,224	77,126	8,098
Supported Emplmtn	0	0	0	0	0	0	0	0
<b>Total Wages</b>	<b>6,139,799</b>	<b>45,000</b>	<b>6,184,799</b>	<b>11,752,913</b>	<b>6,898,644</b>	<b>12,361,684</b>	<b>14,108,348</b>	<b>(1,746,664)</b>
<b><u>FRINGE BENEFITS</u></b>								
Social Security	450,375	0	450,375	864,671	512,209	900,160	1,024,419	(124,258)
Retirement	383,047	0	383,047	757,754	438,490	765,724	876,981	(111,257)
Health Insurance	1,273,496	0	1,273,496	2,456,139	1,549,918	2,545,111	3,099,836	(554,725)
Other Fringe Benefits	127,703	0	127,703	211,504	64,118	207,547	159,424	48,122
<b>Total Fringe Benefits</b>	<b>2,234,621</b>	<b>0</b>	<b>2,234,621</b>	<b>4,290,068</b>	<b>2,564,736</b>	<b>4,418,542</b>	<b>5,160,660</b>	<b>(742,118)</b>
<b><u>OPERATING COSTS</u></b>								
Staff Training	80,967	0	80,967	162,640	37,030	156,072	82,171	73,901
Space Costs	187,987	0	187,987	353,402	155,335	375,973	310,670	65,303
Supplies & Services	783,590	18,344	801,934	1,611,614	646,184	1,591,899	1,294,519	297,380
Program Expenses	229,569	4,500	234,069	458,867	192,740	477,814	385,480	92,334
Employee Travel	43,702	0	43,702	53,117	38,991	87,403	81,381	6,022
Staff Psychiatrists & Nurse	197,415	0	197,415	402,701	210,862	394,830	421,724	(26,894)
Birth to 3 Program Costs	103,864	0	103,864	200,619	105,350	207,729	210,700	(2,971)
Busy Bees Preschool	578	0	578	570	550	1,157	1,100	57
Other Operating Costs	11,600	8,655	20,255	98,257	6,250	40,510	12,500	28,010
Year End Allocations	(36,343)	(44,521)	(80,864)	(212,190)	(73,675)	(375,994)	(107,547)	(268,447)
Capital Outlay	110,574	0	110,574	51,061	101,755	254,454	203,509	50,945
<b>Total Operating Costs</b>	<b>1,713,503</b>	<b>(13,022)</b>	<b>1,700,482</b>	<b>3,180,658</b>	<b>1,421,373</b>	<b>3,211,846</b>	<b>2,896,207</b>	<b>315,639</b>
<b><u>BOARD MEMBERS</u></b>								
Per Diems	1,850	0	1,850	3,960	2,183	3,700	4,365	(665)
Travel	0	0	0	425	123	0	246	(246)
Training	0	0	0	0	0	0	0	0
<b>Total Board Members</b>	<b>1,850</b>	<b>0</b>	<b>1,850</b>	<b>4,385</b>	<b>2,306</b>	<b>3,700</b>	<b>4,611</b>	<b>(911)</b>

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2022 Budget	Year End Variance
<b><u>CLIENT ASSISTANCE</u></b>								
Donation Expenses	5,716	0	5,716	5,006	0	11,432	0	11,432
Medical Asst. Transportation	0	0	0	0	0	0	0	0
Energy Assistance	0	0	0	70,947	0	0	0	0
Kinship & Other Client Assistance	93,589	0	93,589	161,356	76,350	187,177	152,700	34,477
<b>Total Client Assistance</b>	<b>99,305</b>	<b>0</b>	<b>99,305</b>	<b>237,309</b>	<b>76,350</b>	<b>198,609</b>	<b>152,700</b>	<b>45,909</b>
<b><u>MEDICAL ASSISTANCE WAIVERS</u></b>								
Childrens LTS	1,236,096	243,712	1,479,808	2,327,089	870,041	2,959,617	1,740,082	1,219,535
<b>Total Medical Assistance Waivers</b>	<b>1,236,096</b>	<b>243,712</b>	<b>1,479,808</b>	<b>2,327,089</b>	<b>870,041</b>	<b>2,959,617</b>	<b>1,740,082</b>	<b>1,219,535</b>
<b><u>COMMUNITY CARE</u></b>								
Supportive Home Care	19,219	0	19,219	30,629	23,993	38,437	47,986	(9,549)
Guardianship Services	58,738	0	58,738	72,783	42,883	117,475	85,766	31,709
People Ag. Domestic Abuse	10,036	0	10,036	19,992	10,000	20,000	20,000	0
Family Support	0	0	0	0	0	0	0	0
Transportation Services	37,891	0	37,891	48,556	34,000	105,782	68,000	37,782
Other Community Care	237,781	17,749	255,530	641,103	360,235	690,741	720,470	(29,728)
Elderly Nutrition - Congregate	7,052	1,988	9,039	7,735	15,356	16,016	30,713	(14,696)
Elderly Nutrition - Home Delivered	122,803	17,691	140,495	250,531	104,373	268,866	208,746	60,120
Elderly Nutrition - Other Costs	470	0	470	24	3,600	940	7,200	(6,260)
<b>Total Community Care</b>	<b>493,990</b>	<b>37,428</b>	<b>531,417</b>	<b>1,071,353</b>	<b>594,440</b>	<b>1,258,258</b>	<b>1,188,880</b>	<b>69,378</b>
<b><u>CHILD ALTERNATE CARE</u></b>								
Foster Care & Treatment Foster	150,916	10,000	160,916	502,830	380,000	321,833	760,000	(438,167)
Intensive Comm Prog	0	0	0	0	0	0	0	0
Group Home & Placing Agency	27,320	0	27,320	208,166	137,500	75,320	275,000	(199,680)
Child Caring Institutions	318,156	0	318,156	323,900	280,000	510,156	560,000	(49,844)
Detention Centers	9,750	0	9,750	22,650	30,000	19,500	60,000	(40,500)
Correctional Facilities	108,047	0	108,047	0	55,000	166,351	110,000	56,351
Shelter & Other Care	65,558	5,270	70,828	159,752	88,962	141,656	177,923	(36,267)
<b>Total Child Alternate Care</b>	<b>679,747</b>	<b>15,270</b>	<b>695,017</b>	<b>1,217,299</b>	<b>971,462</b>	<b>1,234,815</b>	<b>1,942,923</b>	<b>(708,108)</b>
<b><u>HOSPITALS</u></b>								
Detoxification Services	42,841	24,533	67,374	41,034	15,000	134,748	30,000	104,748
Mental Health Institutes	509,426	0	509,426	1,213,756	600,000	1,018,851	1,200,000	(181,149)
Other Inpatient Care	0	0	0	0	0	0	0	0
<b>Total Hospitals</b>	<b>552,267</b>	<b>24,533</b>	<b>576,800</b>	<b>1,254,790</b>	<b>615,000</b>	<b>1,153,599</b>	<b>1,230,000</b>	<b>(76,401)</b>
<b><u>HS RESERVE FUND</u></b>								
Operating Reserve	0	0	0	0	450,000	0	900,000	(900,000)

**OTHER CONTRACTED**  
 Adult Alternate Care (Non-MAW)  
 Family Care County Contribution  
     1915i Program  
     IV-E TPR  
 Emergency Mental Health  
     Work/Day Programs  
 Ancillary Medical Costs  
 Miscellaneous Services  
     Prior Year Costs  
 Clearview Commission  
**Total Other Contracted**

Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2022 Budget	Year End Variance
143,247	(5,039)	138,208	139,358	87,900	267,143	175,800	91,343
0	312,549	312,549	625,097	312,549	625,098	625,097	1
162,643	40,593	203,236	290,966	159,516	387,406	319,032	68,374
132,204	0	132,204	224,373	109,973	264,409	219,946	44,463
79,429	803	80,232	7,649	45,429	80,232	90,857	(10,625)
0	0	0	0	0	0	0	0
98,920	0	98,920	295,560	132,340	266,717	264,680	2,037
199,955	0	199,955	275,829	119,681	399,558	239,362	160,196
519	0	519	0	0	1,037	0	1,037
0	0	0	1,246	594	0	1,188	(1,188)
<b>816,917</b>	<b>348,906</b>	<b>1,165,823</b>	<b>1,860,079</b>	<b>967,981</b>	<b>2,291,600</b>	<b>1,935,963</b>	<b>355,637</b>
<b>TOTAL EXPENDITURES</b>							
<b>13,968,095</b>	<b>701,827</b>	<b>14,669,922</b>	<b>27,195,942</b>	<b>15,432,332</b>	<b>29,092,271</b>	<b>31,260,374</b>	<b>(2,168,103)</b>

# JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program Projection based on June 2022 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

Program	Annual Projection			Budget			Variance
	Revenue	Expenditure	Tax Levy	Revenue	Expenditure	Tax Levy	
<b>Behavior Health</b>							
65000 BASIC ALLOCATION	3,796,156	4,883,780	1,087,623	4,095,157	5,302,756	1,207,598	119,975
65003 LUEDER HAUS	58,973	545,039	486,066	151,000	660,016	509,016	22,950
65004 UWW QTT	20,000	20,116	116	0	0	0	(116)
65007 EMERGENCY MENTAL HEALTH	217,191	1,174,163	956,972	258,753	1,089,533	830,780	(126,192)
65008 CRISIS INNOVATION	0	8,779	8,779	10,000	104,534	94,534	85,755
65010 HOPE (MHBG SUPPL)	1,274	220,651	219,377	41,582	77,775	36,193	(183,184)
65011 MENTAL HEALTH BLOCK	17,758	17,758	0	25,797	63,375	37,578	37,578
65025 COMMUNITY SUPPORT PROGRAM	745,436	1,728,009	982,573	895,000	1,946,188	1,051,188	68,615
65027 COMP COMM SERVICE	3,104,971	3,243,206	138,235	4,231,945	3,866,428	(365,518)	(503,753)
63027 FAMILY CENTERED THERAPY	0	81,940	81,940	0	172,484	172,484	90,544
65030 ROOM AND BOARD FOR OUD	23,664	23,664	0	0	0	0	0
65031 AODA BLOCK GRANT	109,299	109,299	0	109,299	109,860	561	561
65035 AODA BLOCK GRANT SUPPLEMENTAL	5,624	5,624	0	78,695	78,695	0	0
65032 OPIOID GRANT	126,720	109,134	(17,586)	187,042	197,821	10,779	28,366
65043 COMMUNITY MENTAL HEALTH	97,609	0	(97,609)	97,609	0	(97,609)	0
65044 CCISY CRISIS GRANT	80,232	80,232	0	108,680	108,240	(440)	(440)
65063 1915i PROGRAM (CRS)	234,659	390,190	155,531	180,000	319,032	139,032	(16,499)
65034 WATERTOWN FOUNDATION TIC	125	125	0	0	0	0	0
66000 DONATIONS	1,112	392	(720)	0	0	0	720
<b>Total Behavior Health</b>	<b>8,640,803</b>	<b>12,642,100</b>	<b>4,001,297</b>	<b>10,470,560</b>	<b>14,096,735</b>	<b>3,626,175</b>	<b>(375,121)</b>

# JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program Projection based on June 2022 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

Program	Annual Projection			Budget			Variance
	Revenue	Expenditure	Tax Levy	Revenue	Expenditure	Tax Levy	
<b>Children &amp; Families</b>							
65001 CHILDREN'S BASIC ALLOCATION	1,599,528	2,111,278	511,750	1,678,324	2,737,858	1,059,534	547,784
65002 KINSHIP CARE	147,600	155,775	8,175	144,000	144,000	0	(8,175)
65005 YOUTH AIDS	679,724	1,295,830	616,106	678,532	1,577,638	899,106	283,000
65006 YOUTH AIDS - STATE CHARGES	0	166,351	166,351	0	110,000	110,000	(56,351)
63105 DOJ: DIVERSIONARY PROGRAMMING	19,409	19,409	0	0	0	0	0
60683 CITIZEN'S REVIEW PANEL	7,735	7,735	0	10,000	10,000	0	0
63612 IN HOME SAFETY SERVICES	209,686	212,734	3,048	102,600	152,097	49,497	46,449
63112 PARENTS SUPPORTING PARENTS	171,924	165,727	(6,197)	183,831	198,543	14,712	20,910
65009 YA EARLY & INTENSIVE INT	45,379	221,350	175,971	46,501	201,593	155,092	(20,878)
63110 CHILDREN COURT IMPROVEMENT PROGRAM	1,646	1,646	0	0	0	0	0
65121 CHILDREN'S COP	218,118	282,644	64,526	218,118	249,935	31,817	(32,709)
65020 DOMESTIC ABUSE	0	20,000	20,000	0	20,000	20,000	0
65021 SAFE & STABLE FAMILIES	80,182	150,494	70,312	62,586	139,595	77,009	6,697
65036 SACWIS	0	9,676	9,676	0	9,676	9,676	0
65040 CHILDRENS LTS WAIV-DD	4,098,377	4,219,271	120,893	2,856,394	3,104,599	248,205	127,311
65067 COMMUNITY RESPONSE GRANT	1,994	185,026	183,032	6,030	197,909	191,879	8,847
63111 FOSTER PARENT RETENTION	8,060	8,060	0	12,000	12,000	0	0
65068 FOSTER PARENT TRAINING	3,238	9,785	6,547	3,034	7,585	4,551	(1,996)
65060 IV-E CHIPS LEGAL	32,295	124,212	91,917	30,765	113,946	83,181	(8,736)
65070 IV-E TPR	32,026	80,065	48,039	32,300	85,000	52,700	4,661
65069 LEGAL REP: TPR	0	0	0	0	0	0	0
65079 LEGAL REP: CHIPS	15,634	60,132	44,497	5,670	21,000	15,330	(29,167)
65080 YOUTH DELINQUENCY INTAKE	0	979,788	979,788	0	976,168	976,168	(3,620)
65082 AUTISM	0	670	670	0	7,933	7,933	7,263
65175 EARLY INTERVENTION (BIRTH TO 3)	214,891	754,179	539,288	190,847	780,739	589,892	50,604
63176 B3: PARENTS AS TEACHERS	0	0	0	0	0	0	0
63175 B3: SED INNOVATION	0	0	0	0	0	0	0
63188 CHILD CARE COUNTS	23,960	23,960	0	0	0	0	0
65105 KINSHIP ASSESSMENTS	11,919	11,919	0	9,114	9,114	0	0
65120 COORDINATED SERVICE TEAM	60,000	87,865	27,865	60,000	104,478	44,478	16,613
63120 CST SUPPLEMENT	0	0	0	0	0	0	0
65188 BUSY BEES PRESCHOOL	2,750	45,901	43,151	3,000	21,825	18,825	(24,325)
65189 INCREDIBLE YEARS	1,250	50,854	49,604	0	42,499	42,499	(7,105)
66000 DONATIONS	26,270	10,240	(16,029)	0	0	0	16,029
<b>Total</b>	<b>7,713,593</b>	<b>11,472,573</b>	<b>3,758,980</b>	<b>6,333,645</b>	<b>11,035,731</b>	<b>4,702,085</b>	<b>943,105</b>

# JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program Projection based on June 2022 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

Program	Annual Projection			Budget			Variance
	Revenue	Expenditure	Tax Levy	Revenue	Expenditure	Tax Levy	
<b>Economic Support Division</b>							
65051 INCOME MAINTENANCE	1,415,682	2,080,823	665,141	1,467,409	2,159,808	692,399	27,258
65053 CHILD DAY CARE ADMIN	152,538	4,781	(147,757)	134,286	5,773	(128,513)	19,244
65057 ENERGY PROGRAM	0	0	0	0	0	0	0
65071 CHILDREN FIRST	767	0	(767)	2,491	0	(2,491)	(1,724)
65073 FSET	9,632	0	(9,632)	8,389	0	(8,389)	1,243
65100 CLIENT ASSISTANCE	7,000	0	(7,000)	0	0	0	7,000
<b>Total Economic Support Division</b>	<b>1,585,620</b>	<b>2,085,605</b>	<b>499,985</b>	<b>1,612,576</b>	<b>2,165,581</b>	<b>553,005</b>	<b>53,020</b>
<b>Aging Division &amp; ADRC</b>							
65012 ALZHEIMERS FAM SUPP	19,981	19,981	0	40,000	40,000	0	0
65046 ADRC - DBS	0	181,472	181,472	0	191,331	191,331	9,859
65047 ADRC - DCS	0	2,790	2,790	0	108,538	108,538	105,748
65048 AGING/DISABIL RESOURCE	998,828	728,482	(270,346)	1,068,827	757,969	(310,858)	(40,512)
65075 GUARDIANSHIP PROGRAM	0	26,050	26,050	0	27,050	27,050	1,000
65076 STATE BENEFIT SERVICES	46,282	101,347	55,065	54,024	100,955	46,931	(8,134)
65077 ADULT PROTECTIVE SERVICES	56,827	60,513	3,686	55,537	63,714	8,177	4,491
65078 NSIP	20,108	20,108	0	20,108	20,108	0	0
65151 TRANSPORTATION	289,155	477,580	188,425	257,837	427,873	170,036	(18,389)
65152 IN-HOME SERVICE III-D	945	1,050	105	7,560	8,130	570	465
65154 SITE MEALS	34,027	37,808	3,781	132,000	136,608	4,608	827
65155 DELIVERED MEALS	427,328	477,117	49,789	302,000	314,646	12,646	(37,143)
65157 SENIOR COMMUNITY SERVICES	7,986	7,986	0	7,986	7,986	0	0
65158 ELDER ABUSE	25,025	186,846	161,821	25,025	151,368	126,343	(35,478)
65159 III-B SUPPORTIVE SERVICE	88,537	98,043	9,506	125,000	135,601	10,601	1,095
65162 APS SUPPLEMENT COVID-19	0	0	0	0	0	0	0
65163 TITLE III-E (FAMLY CAREGIVER SUPPORT)	16,639	20,799	4,160	67,000	88,100	21,100	16,940
65195 VEHICLE ESCROW ACCOUNT	79	8,200	8,121	0	8,200	8,200	79
63010 MOBILITY MANAGER	90,000	112,205	22,205	72,000	115,150	43,150	20,945
65176 ADRC COVID VACCINATION	0	0	0	0	0	0	0
66000 DONATION	-	800	800	0	0	0	(800)
<b>Total Aging &amp; ADRC Center</b>	<b>2,121,748</b>	<b>2,569,176</b>	<b>447,427</b>	<b>2,234,904</b>	<b>2,703,326</b>	<b>468,422</b>	<b>20,994</b>

# JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT State of Program Projection based on June 2022 Revenue & Expenditures Financial Statement

Summary Sheet

() Unfavorable

	Program	Annual Projection			Budget			Variance
		Revenue	Expenditure	Tax Levy	Revenue	Expenditure	Tax Levy	
<b>Administrative Services Division</b>								
	65187 UNFUNDED SERVICES	12,328	50,558	38,230	13,200	35,446	22,246	(15,984)
	63101 COUNTY OWNED HOUSING	9,600	25,878	16,278	0	5,000	5,000	(11,278)
	65190 MANAGEMENT	0	(0)	(0)	0	0	0	0
	65200 OVERHEAD AND TAX LEVY	9,102,169	0	(9,102,169)	9,110,866	123,247	(8,987,619)	114,550
	65200 Overhead Cleared	0	0	0	0	0	0	0
	65210 CAPITAL OUTLAY	0	246,254	246,254	0	195,309	195,309	(50,945)
	22101 COVID-19	0	127	127	0	0	0	(127)
	Balance Sheet Non Lapsing Funds	0	0	0	0	0	0	0
<b>Total</b>	<b>Administrative Services Division</b>	<b>9,124,097</b>	<b>322,818</b>	<b>(8,801,280)</b>	<b>9,124,066</b>	<b>359,001</b>	<b>(8,765,065)</b>	<b>36,215</b>
<b>Human Services Reserve Fund</b>								
	63001 Operating Reserve	0	0	0	0	900,000	900,000	900,000
	<b>Reserve Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>900,000</b>	<b>900,000</b>
<b>GRAND Total</b>		<b>29,185,861</b>	<b>29,092,271</b>	<b>(93,590)</b>	<b>29,775,751</b>	<b>31,260,374</b>	<b>1,484,623</b>	<b>1,578,213</b>

Note: Variance includes Non-Lapsing from Balance Sheet

Children - Alternate Care Costs

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
<b>January-22</b>					
Foster Care	39	1,121	\$54,333	\$48	\$1,393
Group Home	0	0	\$0	\$0	\$0
Kinship Care	44	1,328	\$12,852	\$10	\$292
Subsidized Guardianship	14	434	\$5,851	\$13	\$418
RCC's	4	124	\$65,359	\$527	\$16,340
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total January 2022</b>	<b>101</b>	<b>3007</b>	<b>\$ 138,394</b>	<b>\$46</b>	<b>\$1,370</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$138,394</b>		
	<b>2021 YTD Avg. per Month (thru January 2021)</b>		<b>\$108,557</b>		
<b>February-22</b>					
Foster Care	36	976	\$46,603	\$48	\$1,295
Group Home	0	74	\$0	\$0	\$0
Kinship Care	43	1,183	\$12,675	\$11	\$295
Subsidized Guardianship	14	392	\$5,851	\$15	\$418
RCC's	4	112	\$59,434	\$531	\$14,858
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total February 2022</b>	<b>97</b>	<b>2737</b>	<b>\$124,562</b>	<b>\$46</b>	<b>\$1,284</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$131,478</b>		
	<b>2021 YTD Avg. per Month (thru February 2021)</b>		<b>\$106,308</b>		
<b>March-22</b>					
Foster Care	32	910	\$39,772	\$44	\$1,243
Group Home	1	18	\$4,512	\$251	\$4,512
Kinship Care	41	1,271	\$12,300	\$10	\$300
Subsidized Guardianship	16	476	\$6,436	\$14	\$402
RCC's	4	124	\$65,759	\$530	\$16,440
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total March 2022</b>	<b>94</b>	<b>2799</b>	<b>\$128,778</b>	<b>\$46</b>	<b>\$1,370</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$130,578</b>		
	<b>2021 YTD Avg. per Month (thru March 2021)</b>		<b>\$105,675</b>		



Children - Alternate Care Costs

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
<b>April-22</b>					
Foster Care	32	890	\$40,349	\$45	\$1,261
Group Home	1	30	\$7,519	\$251	\$7,519
Kinship Care	41	1,230	\$12,300	\$10	\$300
Subsidized Guardianship	17	486	\$6,830	\$14	\$402
RCC's	3	90	\$47,320	\$526	\$15,773
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total April 2022</b>	<b>94</b>	<b>2726</b>	<b>\$114,317</b>	<b>\$42</b>	<b>\$1,216</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$126,513</b>		
	<b>2021 YTD Avg. per Month (thru April 2021)</b>		<b>\$102,442</b>		
<b>May-22</b>					
Foster Care	30	936	\$43,790	\$47	\$1,460
Group Home	1	31	\$7,770	\$251	\$7,770
Kinship Care	45	1,362	\$13,685	\$10	\$304
Subsidized Guardianship	17	503	\$6,883	\$14	\$405
RCC's	3	93	\$48,897	\$526	\$16,299
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total May 2022</b>	<b>96</b>	<b>2925</b>	<b>\$121,025</b>	<b>\$41</b>	<b>\$1,261</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$125,415</b>		
	<b>2021 YTD Avg. per Month (thru May 2021)</b>		<b>\$104,218</b>		
<b>June-22</b>					
Foster Care	32	900	\$43,980	\$49	\$1,374
Group Home	1	30	\$7,519	\$251	\$7,519
Kinship Care	46	1,375	\$13,750	\$10	\$299
Subsidized Guardianship	15	450	\$6,236	\$14	\$416
RCC's	3	61	\$31,920	\$523	\$10,640
RCC's - Out of State	0	0	\$0	\$0	\$0
<b>Total June 2022</b>	<b>97</b>	<b>2816</b>	<b>\$103,405</b>	<b>\$37</b>	<b>\$1,066</b>
	<b>2022 YTD Avg. per Month</b>		<b>\$121,747</b>		
	<b>2021 YTD Avg. per Month (thru June 2021)</b>		<b>\$104,351</b>		
		<b>Projected 2022 Cost</b>	<b>\$1,460,964</b>		
		2022 Budget (includes kinship not detention/shelter)	\$1,739,000		

**Detox/AODA CBRF  
Jefferson County - HSD**

<b>Detox Facility</b>	<b>Clients *</b>	<b>Comments</b>	<b>Billed YTD **</b>	<b>Days **</b>
Tellurian Community	41	June 2022	\$68,534	104
Matt Talbot Recovery	0	June 2022	\$0	0
Exodus Recovery House	2	June 2022	\$1,752	48
Nova Counseling	0	June 2022	\$0	0
Lutheran Social Services	1	June 2022	\$1,798	32
Catholic Charities	3	June 2022	\$6,143	84
Friends of Women	2	June 2022	\$5,190	94
Arbor Place	1	June 2022	\$3,636	36
Mooring House	1	June 2022	\$4,500	90
WisHope	2	June 2022	\$3,375	85
Blandine House	5	June 2022	\$6,094	277
<b>All - June 2022</b>	<b>58</b>	<b>2022 total through June</b>	<b>\$101,022</b>	<b>850</b>
<b>All - June 2021</b>	<b>46</b>	<b>2021 total through June</b>	<b>\$37,484</b>	<b>326</b>

\* Count is based on Unduplicated Clients.

\*\* Count is based on bills paid to-date with a service date in Comments column.

**Costs by Month**

<b>Month</b>	<b>Detox</b>	<b>AODA</b>
January	\$4,092	\$6,699
February	\$10,627	\$6,819
March	\$17,331	\$6,248
April	\$4,092	\$4,424
May	\$19,094	\$4,815
June	\$13,298	\$3,483
July - estimated	\$11,422	\$2,768
August		
September		
October		
November		
December		

**Total Estimated Costs for 2022 (Thru July)      \$115,212**

**Total Costs for 2021 (Thru July)                \$40,160**



<b>Revenue</b>	<b>2022 (through June)</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2022 Projection</b>	<b>2022 Projection 1</b>	<b>2022 Projection 2</b>
State Aid	113,305	222,837	222,250	196,444	184,872	187,506	226,609	226,609	226,609
Insurance	19,489	20,795	13,704	35,569	52,564	56,360	38,979	38,979	38,979
Donations	11,900	18,052	11,594	12,511	8,365	6,290	23,800	31,733	39,667
<b>Total</b>	<b>144,694</b>	<b>261,684</b>	<b>247,548</b>	<b>244,524</b>	<b>245,801</b>	<b>250,156</b>	<b>289,388</b>	<b>297,321</b>	<b>305,254</b>
<b>Expenses</b>									
Salary/Wages	113,710	179,112	138,978	149,557	123,085	103,513	227,420	227,420	227,420
Benefits	16,561	34,821	38,326	38,809	36,857	35,613	33,122	33,122	33,122
Computer/IT	1,794	3,045	7,208	708	-	850	3,588	3,588	3,588
Gas/Fuel	10,108	16,827	7,864	11,064	6,315	4,155	20,216	20,216	20,216
Operating	1,583	1,838	930	1,384	1,859	1,839	3,166	3,166	3,166
Vechile Repairs	8,827	9,701	6,474	3,369	2,017	3,274	17,654	17,654	17,654
Overhead	43,421	74,962	55,652	50,663	54,264	48,696	86,842	86,842	86,842
Contracted Vendors	6,193	2,747	8,197	2,827	3,660	1,198	12,386	12,386	12,386
Volunteer Mileage	20,609	41,588	42,412	41,402	35,293	35,802	41,218	41,218	41,218
Transfer to Trust	-	-	-	-	12,580	25,000	-	-	-
Staff Mileage	1,538	1,453	13	341	355	658	3,076	3,076	3,076
<b>Subtotal</b>	<b>224,344</b>	<b>366,094</b>	<b>306,054</b>	<b>300,124</b>	<b>276,284</b>	<b>260,597</b>	<b>448,688</b>	<b>448,688</b>	<b>448,688</b>
Indirect	10,332	16,857	15,087	16,093	11,336	16,039	20,664	20,664	20,664
Depreciation	6,117	11,373	7,220	8,191	4,732	9,987	12,234	12,234	12,234
<b>Total Program Costs</b>	<b>240,793</b>	<b>394,324</b>	<b>328,361</b>	<b>324,408</b>	<b>292,352</b>	<b>286,623</b>	<b>481,586</b>	<b>481,586</b>	<b>481,586</b>
<b>Net County Costs</b>	<b>96,099</b>	<b>132,640</b>	<b>80,813</b>	<b>79,884</b>	<b>46,551</b>	<b>36,467</b>	<b>192,198</b>	<b>184,265</b>	<b>176,332</b>
<b>Total Rides</b>	<b>5352</b>	<b>8367</b>	<b>6840</b>	<b>7088</b>	<b>5203</b>	<b>4548</b>	<b>10,704</b>	<b>10,704</b>	<b>10,704</b>
Cost Per Ride	44.99	47.13	48.01	45.77	56.19	63.02	44.99	44.99	44.99
County Cost Per Ride	17.96	15.85	11.81	11.27	8.95	8.02	17.96	17.21	16.47

copay stays flat	33% increase from 1.5 to 2.0 from 7.5 to 10.0	66% increase from 1.5 to 2.5 from 7.5 to 12.5
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