

Jefferson County Library Service

Mailing Address: Dwight Foster Public Library
209 Merchants Avenue
Fort Atkinson, WI 53538
(920) 563-7790

Jefferson County Library Board Meeting

Date and Time: July 29, 2026 at 5 p.m.

Location: Karl Junginger Memorial Library (625 N. Monroe St, Waterloo)
or via Zoom

<https://us02web.zoom.us/j/86086462971?pwd=zMJN8Hagm9zkNuShoIQ8v3mnjChuFM.1>

Meeting ID: 860 8646 2971

Passcode: ci8X6Mxq

Agenda

1. Call to order
2. Approval of minutes of the April 2, 2026 meeting - **Action**
3. Comments from the public
4. Correspondence
5. Administrator's report – Minetta Lippert
6. Report from Library System Representative – Art Biermeier
7. Report from Library System Director – Brittany Larson
8. Unfinished Business
 - A. 2025 Annual Report for the Jefferson County Board – **Action**
9. New Business
 - A. 2027 County Library Service operating budget request - **Action**
 - B. Selection of County Resource Library for 2027 – **Action**
 - C. 2027 County Resource Library budget request – **Action**
10. Reports from County libraries
11. Adjournment

Link to Per Diem for this meeting

If you have special needs or circumstances which may make communication or accessibility difficult at the meeting, please call (920) 563-7790 at least three (3) days prior to the meeting date. Accommodations will, to the fullest extent possible, be made available on request by a person with a disability.

Jefferson County Library Service

Board Meeting Minutes

Mailing Address:

Dwight Foster Public Library
209 Merchants Avenue
Fort Atkinson, WI 53538
(920) 563-7790

Meeting Information

Date: April 2, 2026

Time: 5:00 PM

Location: Dwight Foster Public Library / Zoom

Zoom Information:

Meeting ID: 814 4149 5046

Passcode: 0CKnfrME

1. Call to Order

Meeting called to order at 5 PM by Tim Semo.

Board Members Present

- Art Biermeier
- Amanda Golson
- Richard Moulding
- Tim Semo
- Duane Scott
- Erin O'Neill
- Tonya Olson

Board Members Absent

None

Others Present:

- Brittany Larson – Bridges Library System Director
- Minetta Lippert – Dwight Foster Public Library (Fort Atkinson)
- Diane Jaroch – Whitewater Public Library
- Kelli Mountford – Karl Junginger Memorial Library (Waterloo)
- Melissa Anderson – Jefferson
- Gerard Saylor – L.D. Fargo Public Library (Lake Mills)
- Jodi Kessel Szpizar - Johnson Creek

3. Approval of Minutes (November 6, 2025 Meeting)

Motion to approve made by Art

Seconded by Richard

Motion carried.

4. Comments from the Public

None

5. Correspondence

- Greg Haasch submitted his resignation for the library board

6. Administrator's Report (Minetta Lippert)

New webpages have been created on the county website. Erin O'Neill has been confirmed as a new board member to replace Greg. County libraries have received their reimbursement checks for 2025. Blog post published from the county in support of libraries.

7. Report from Library System Representative (Art Biermeier)

Waukesha county is working through Act 150 and will take action at a public hearing. Annual report was approved.

8. Report from Library System Director (Brittany Larson)

Annual reports have all been submitted by member libraries on time by March 1. Bridges stayed within the budget for 2025. PLA conference is currently in service and Gerard, Director from Lake Mills, is attending. The fall of 2026 will bring the Bridges strategic planning.

9. Unfinished Business

A. Review and Possible Action: Jefferson County Library Service Web Presence

Discussion:

- Website content remains the same, but is now housed on Jefferson County website and is now accessible and meeting all necessary ADA requirements.

Motion to shut down the current website: Art Biermeier

Seconded by: Duane Scott

Motion carried

Motion to approve the new web presence on Jefferson County's site: Art Biermeier

Seconded by Richard Moulding

Motion carried.

10. New Business

A. Election of Officers for 2026

Nominations:

President: Time Semo

Vice President: Art Biermeier

Secretary: Amanda Golson

Motion: Duane Scott

Seconded by: Richard Moulding

Motion carried.

B. 2025 Annual Report for Jefferson County Board (Discussion)

Annual report due by the end of June 2026 (this timeline is approximate) to be shared with the County Board.

11. Reports from County Libraries

- Diane Jaroch – Whitewater Public Library finished winter reading program with 50% increase in participation. Featured on TMJ4 for Read Across America Day. Received two 5,000 grants from the city of Whitewater.
 - Melissa Anderson – Jefferson was able to negotiate 4 full time staff for custodial needs. Added puzzle contests as a community event. Positive reviews from the event. Currently planning for summer reading program. Increasing accessibility for website.
 - Minetta Lippert – Dwight Foster Public Library (Fort Atkinson) will be replacing book drop sorting machine. Increasing accessibility for website. Friends group purchased an RFID wand for use in scanning materials before they're shelved.
 - Kelli Mountford – Karl Junginger – Waterloo, Planning adult and children's summer reading program. Egg hunt is currently running for treats and prizes. Friends of the library held a coffee time and mug exchange along with a sourdough bread tasting. Bingo for books with first responders coming up in April
 - Gerard Saylor Lake Mills-Prepping for remodel, completed annual report
 - Jodi Johnson Creek, book repair machine has been purchased, charcuterie class, Anxious Generation Book Club coming up. Working on summer reading program. Busy fingers a craft club has been meeting Saturday mornings.
-

12. Adjournment

Motion to adjourn made by Art Biermeier

Seconded by Duane Scott

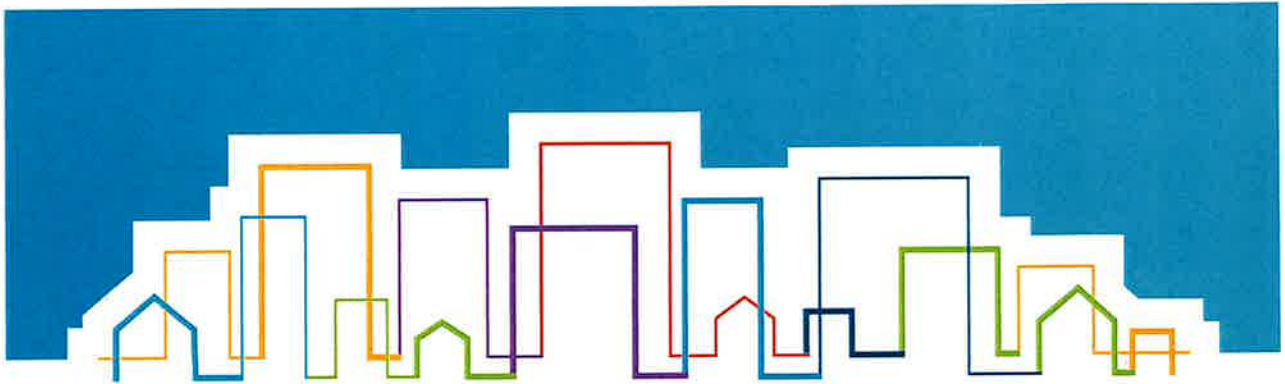
Meeting adjourned at 5:50 PM.

Minutes Recorded by:

Amanda Golson, Board Secretary

Date Submitted: 4/2/2026

2025 Annual Report of Jefferson County Library Service



**LIBRARIES = STRONG
COMMUNITIES**

Mission: Jefferson County Library Service works to support and strengthen the municipal libraries, so all County residents receive quality public library service.

Jefferson County public libraries, except for Cambridge Community Library, are members of the Bridges Library System which serves and supports libraries in Jefferson and Waukesha Counties. System membership provides access for all county residents to more than 2 million items, digital resources, coordinated marketing, and support for library boards and staffs throughout both counties. Cambridge Community Library is a member of the South Central Library System.

Circulation of Library Materials

In 2025, the total circulation of physical and digital materials in Jefferson County decreased by 2% from the previous year. Physical circulation decreased from 819,156 to 788,583 items checked out of the nine county libraries. It is important to note that in 2025 the Whitewater Public Library was closed to the public from late May to late June, curbside only for a few months, and closed for two weeks in Fall 2025 due to their expansion. This contributed to a 25.55% decrease in their total circulation from 2024.

Digital circulation continues to increase. In 2025, 177,052 digital books, audiobooks, and videos were checked out, compared to 166,194 in 2024. In 2025 digital materials were available for borrowing from the Wisconsin Digital Library (Overdrive/Libby) and Hoopla by downloading to a computer or mobile device. Despite the popularity of the Hoopla platform, the cost structure made it unaffordable and access to this service ended at the beginning of 2026. Investment in Overdrive/Libby continues.

Of the total physical and digital circulation, 215,157 (which represents 22.28% of the total) were checked out by Jefferson County residents who live in municipalities without their own libraries. This same population represented nearly 25.66% of digital usage in 2025. This ratio represents a higher ratio than for physical circulations (21.52%).

Table 1. Circulation at Jefferson County Libraries – 2025

Library	2025 Total Circulation (Physical & Digital)	2025 Circulation to Jefferson County Non- librariied Communities (Physical & Digital)	Non-librariied Resident % of Total Circulation
Cambridge*	37,143	15,531	41.81%
Fort Atkinson	199,152	57,419	28.70%
Jefferson	87,591	25,528	29.14%
Johnson Creek	41,022	10,984	26.78%
Lake Mills	102,982	26,268	25.43%
Palmyra	38,955	21,084	54.12%
Waterloo	66,884	5,984	8.95%
Watertown	328,699	48,175	14.66%
Whitewater	62,181	4,454	7.16%
Totals	964,909	215,157	22.30%

*Cambridge does not circulate digital items to Jefferson County residents.

Countywide Library Service Highlights from 2025

Jefferson County residents had ready access to more than 2 million items and integrated access to the Wisconsin Digital Library, all via the CAFÉ catalog.

Libraries received the following Bridges Library System services and programs:

- Improvement and innovation grants
- eContent grants
- Coordinated public relations efforts & library advocacy
- Technology support for CAFÉ, OverDrive, Hoopla, and the wide area network
- Annual report data pre-population, monthly data reports, and data dashboard access
- Youth services coordination
- Inclusive services coordination
- Workforce development coordination
- Professional development opportunities
- Coordinated meetings for staffs & subject-specific listservs and groups
- Backup reference assistance
- Access to a professional collection for librarians
- Consultation on library services and library administration
- Access to special equipment
- Interlibrary loan software
- New library director orientation
- County library budgeting & planning assistance
- Web hosting, website assistance, & email service

Additional electronic resources for all county residents offered in 2025 included:

- Overdrive/Libby – Access to eBooks and digital audiobooks
- Udemy – Access online, on-demand courses
- Ancestry.com – Research family history
- Consumer Reports – Make smart buying decisions
- Cypress Resume – Utilize job coaching, resume critiquing, and mock interview sessions
- Morningstar Investment Research – Research current or prospective holdings
- NoveList Plus – Find recommended reads, reviews, and book discussion guides

Cambridge Community Library

2025 brought some new faces and exciting updates to the Cambridge Community Library. The library was finally able to start and complete construction on its drive-up window after over a year of creative functionality. This unique service is one the library's community absolutely adores and was a welcome improvement for staff and patrons alike.



Cambridge Community Library saw several staffing changes throughout the year. Longtime library assistant Robin and newer library assistant/programmer Stephanie both moved on at the beginning of the year. New library assistants Amanda (starting in March) and Sarah (starting in November) have been wonderful additions to the library's staff, with Amanda handling programming and Sarah taking over all marketing for the library. The library also had a change in Page staff this year as well.

Despite construction both at the library and in the surrounding area in town, Cambridge Community Library still had over 20,000 visits throughout the year, 564 more than the year prior. The library continued to expand its program offerings by 24% and had 3,133 people attend across 234 programs. The highest attended programs for the year were Yellow Brick Road story and songs with CD Players, storytime with special guest Officer Tony, Magical Art with Mrs. K, Badger Talks with Mike Leckrone, and Cat in the Hat Storytime with Miss Geri. The library closed out the year with its second Noon Year's Eve celebration.



Thanks to the Cambridge Foundation, the library was able to develop and introduce a new collection this year! Staff purchased three Yoto minis with headphones and protective cases, adding them, plus over 100 cards, to the collection. While the devices themselves are exciting, the community also really appreciates being able to check out the cards for the devices they already have at home.



Dwight Foster Public Library (Fort Atkinson)

The Dwight Foster Public Library, located in Fort Atkinson in south central Jefferson County, proudly continued to serve the Fort Atkinson area to the best of its ability in 2025.

The library added a circulating puzzle collection in the summer of 2025 consisting of a large number of donated puzzles and 22 new large format puzzles purchased using funds from a Bridges Library System grant. The library's puzzle collection quickly grew in both size and popularity, and the Dwight Foster Public Library now hosts the largest circulating puzzle collection in the system.



Dwight Foster Public Library staff coordinated a wide variety of programs and events in 2025. The library partnered with the School District of Fort Atkinson to host a 4K Art Gala that drew in 220 attendees and featured original art created by 4K students, a red carpet, a balloon arch, a craft, and storytelling performances by 4K teachers. In April, the library hosted Jefferson County's Library Memory Project Family Day which invited individuals with memory loss and their families to a free outing at the library that featured activities such as bingo, therapy dogs, art projects, and a performance by an Elvis impersonator. In the summer, the library welcomed authors Geo Rutherford and Nickolas Butler and poet Nick Gulig to lead fun and informative programs about their creative works and processes. In the fall, with the financial support of an adult program grant from Bridges Library System, the library offered an antiques appraisal event led by antiques expert Mark Moran.

The library implemented several technology and facility upgrades in 2025. In July, the library enabled the "Reserve a Room" feature on the library's website calendar, allowing members of the public to book their own meeting rooms if they feel comfortable doing so. The library applied for and received a Bridges Library System innovation grant to purchase two Meeting OWL 3s for use by staff and members of the public in the library's meeting rooms. The Meeting OWL 3s complement the four new laptops that the library acquired this year. Library staff oversaw projects to reupholster furniture in the teen room and replace the library's main server. The library also installed beautiful new area rugs in the second floor reference room and the storytime room, thanks to funding from the Friends of the Library group. Following a surprise mechanical malfunction, library staff coordinated the emergency replacement of the library's rooftop condenser. Library staff works to wisely use funds to maintain and improve the library's warm, welcoming, and clean environment.



Jefferson Public Library



The Jefferson Public Library experienced a successful year in 2025, marked by enhancements to facilities, expanded services, and strong community engagement. One of the most significant improvements was the construction of two new private meeting rooms, each accommodating up to four individuals. This addition has addressed a growing demand for flexible, quiet spaces where patrons can work remotely, conduct job interviews, participate in tutoring sessions, or gather socially.

The Library also enhanced its front entrance by commissioning Madison-based artist Emily Balsley to design and install a vibrant mural at the front entrance, creating a welcoming and visually engaging first impression for visitors.



In support of improved accessibility and user experience, the Library launched a redesigned website. Also, Magic Desktop software was installed on two youth computers, providing children with a safe, structured digital environment that encourages learning, creativity, and play.



Programming expanded significantly in 2025, with new offerings designed to engage patrons of all ages. Younger audiences enjoyed programs such as Little Movers Storytime, Hot Wheels Club, and Barbie Club, all of which have seen enthusiastic participation. Adults also benefited from new opportunities, including a cookbook club, a hands-on crafting series featuring needle felting, glass etching, and diamond painting, and the Friends of the Library Puzzle Competition.

Summer remained the Library's busiest season, highlighted by a well-attended Summer Reading Program Kickoff Party. Families enjoyed ice cream, face painting, and outdoor games, creating excitement and momentum for summer reading.

Overall, the Library offered 214 programs in 2025, drawing a total attendance of 4,679 participants. These numbers reflect a strong commitment to serving the community through diverse, engaging, and meaningful experiences.



Johnson Creek Public Library

In 2025, following a period of transition, the library welcomed new staff members. Three staff members departed, prompting changes within the team and the addition of new personnel. The library welcomed Jacki Haberman as a Library Assistant, sharing the position with Mindy Markus. Ella Bachim joined the library as a Circulation Clerk. Both Jacki and Ella joined the library in October.



Johnson Creek Public Library partnered with Village of Johnson Creek Tourism for the library's first "Wellness in the Creek" in September. It was a major success bringing together more than 25 agencies, organizations and businesses, such as Jefferson County Head Start, Johnson Creek Food Pantry, Fort Health, Habitat for Humanity, and many emergency service agencies, including Flight for Life. The library had live music, inflatables for the kids, and free food for everyone!



Thanks to Bridges' financial support and participation in WiLS's Small Library Strategic Planning Cohort, the library's 2026-2030 Strategic Plan was approved in August.

Regular programs continued with a monthly PAWS and READ with a therapy dog, Family Fun, Legos, and the new Busy Fingers program which began in September. The library continued its weekly Storytime and Snack and Chat for 6-12 graders. Community outreach also continued with weekly visits to Crossroads Kid's Connection Daycare, Crossroads Annual Spring Carnival, Johnson Creek Elementary Literacy Night, Johnson Creek Middle School Family Night, Johnson Creek Schools Mental Health Awareness Night, and the community Nickel Night. New in 2025 was participation in the village's Independence Day Celebration and Holidays in the Creek.

Through a generous grant from Bridges Library System, the Johnson Creek Public Library updated its logo and purchased apparel for staff and swag to hand out to patrons.



L.D. Fargo Public Library (Lake Mills)

Lake Mills continues to work on expanding the library building with an addition to the North side of the existing library. The library heavily focused on capital fundraising and building design during 2025.

Throughout the year, the library continued to excel in children's programming opportunities with its annual Summer Reading Program as well as regular craft, Teen Theater, Toddler and Baby Story Time, Escape Rooms, Story Walks, and more.

Adult programming included two book club meetings per month, monthly textiles club, Memory Cafes for people with dementia, a jigsaw competition, local history, library open houses, bookmaking and other special events.

Physical circulation took a slight dip in 2025 compared to 2024 but electronic usage rises every year. The library had new 3D sensors installed at the entryways, enabling staff to keep accurate statistics on foot traffic.



Powers Memorial Library (Palmyra)

Powers Memorial Library is located in the village of Palmyra in the southeast corner of Jefferson County.

Powers Memorial Library continued to be a hub for the community in 2025. The library and staff participated in community outreach programs and also provided exceptional patron services.



Powers Memorial Library continued to upgrade its collection of materials for reading, viewing, and listening as well as its Library of Things. The library also offered an extensive array of programming for patrons of all ages. The library continued to supply experience passes for free entry into the Milwaukee County Zoo and 12 Wisconsin historical sites. In 2025, the library added the Horwitz-Deremer Planetarium pass as well as Wisconsin park day passes.

Through the efforts of the library director and many community members, Palmyra became an Ice Age Trail Community. In the fall, a team of staff and patrons completed the Ice Age Trail Mammoth Challenge.

A perpetual book sale through the Friends of the Library was established for the first time in 2025. A local artist painted a mural in the entrance to the children's library, making it more inviting.

The Summer Reading Program continued to be a big hit in the community topped off by Family Fun Day in mid-August. In the winter, Powers Memorial Library hosted two hygge events with music, food, self-care and camaraderie.

2025 was also a year of cultural exchange at Powers Memorial Library. The library invited foreign exchange students to present highlights of life in their home countries. The library also had a presentation from an American exchange host family who traveled to Turkey and Malaysia.



Karl Junginger Memorial Library (Waterloo)



The Karl Junginger Memorial Library, located in Waterloo in the northwestern region of Jefferson County, experienced a strong year of growth and community engagement in 2025. Physical circulation increased by 7.7% compared to 2024, reflecting continued community use and interest in library resources.

With the support of a grant from the Bridges Library System, the library partnered with WiLS to develop a new strategic plan covering 2026-2030. This plan will guide the library's priorities and services in the coming years.

In collaboration with the Bridges Library System, the system libraries implemented an upgraded library catalog interface for library users. The new system features a simplified, user-friendly design, improved search capabilities that combine formats and editions, enhanced discovery tools for related materials, and mobile-friendly access for users on any device.

Programming remained a key strength in 2025. The library is grateful to the Bridges Library System for its continued support during the summer months, which made it possible to offer three paid children's performances—including a highly popular magician—along with a young adult program where participants learned professional cookie decorating techniques. In addition, grant funding supported a variety of adult programs, including well-attended events such as Yoga on the Lawn and a beginner sourdough class.



Community partnerships also expanded, highlighted by the launch of "Bingo 4 Books" in collaboration with local first responders. This event drew strong participation and fostered meaningful connections with the Waterloo Fire and Rescue Department and the Waterloo Police Department.

Overall, 2025 was a year of growth, innovation, and strengthened community relationships for the Karl Junginger Memorial Library.



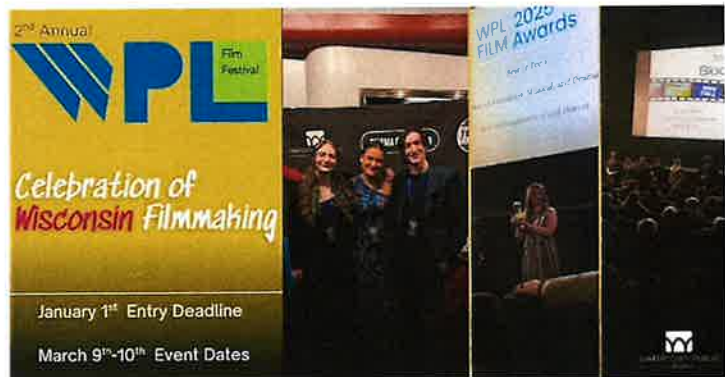
Watertown Public Library

Watertown Public Library, located on the northern border of Jefferson County, was pleased to serve residents with a variety of essential services and innovative programs.

In 2025, Watertown Public Library had 174,664 total visits, averaging 495 visitors each day, and checked out 274,944 physical materials. Through the Libby and Hoopla apps, Watertown checked out 60,386 digital materials. In total, Watertown Public Library had 13,288 registered cardholders in 2025 and created 1,490 new library cards. Meeting the technology needs of patrons, Watertown Public Library saw 62,000 wireless uses and 1,310 mobile print users.



Watertown Public Library offered 601 programs for children, teens, and adults in 2025. Program highlights included a storytime with Watertown Fire and EMS, the second annual (and very successful) WPL Film Festival, and a special spring storytime featuring a lamb from Jelli's market.



The staff at Watertown Public Library continue to take pride in their beautiful library and explore new ways to better serve their community.

A special spring storytime visitor from Jelli's Market. We all know that "Ewe belong at the library! Baaa."



Whitewater Public Library

The Whitewater Public Library completed a 13-month building expansion and renovation project and fully reopened to the public on Monday, December 8, 2025. The expansion added an additional 4,400 square feet to the library. The new spaces

include three additional study rooms, two of which are equipped with HDMI TVs, an expanded Makerspace, a new Teen Area, an expanded Children's Area, meeting rooms equipped with upgraded AV, a full kitchen, and a hearing loop. A grand opening event took place on February 6, 2026 with over 200 people in attendance.



In addition to the new space, the library also changed its name from Irvin L. Young Memorial Library to Whitewater Public Library and adopted a new logo. The existing library building that was built in 1990 has been named the Irvin L. Young Memorial Wing.

The library received a grant from the Bridges Library System to help fund the state-of-the-art hearing loop that was installed in the meeting rooms in the new addition.

The library was awarded a Whitewater Community Foundation Community Action Grant of \$4,500 for a bilingual AWE Literacy Station. AWE Learning provides literacy-focused digital learning solutions for early learners in public libraries. The library now has two literacy stations.

The library renewed and revitalized the Friends of the Whitewater Public Library, which was one of the 2025 strategic goals. The Friends have a bookshop located just inside the library's entrance.

Sarah French was accepted as an ambassador in the Library Makers Ambassador program. The goal for each Library Makers Ambassador is to provide support for the outreach and programming efforts of the Library Makers community by promoting the platform in their personal networks and helping create content and facilitate programs for their members.

Sarah French was promoted to Assistant Library Director in June. She worked as the Programming & Makerspace Librarian for over three years. She graduated with a Master of Library & Information Science degree from UW-Milwaukee in 2024 and has worked in public libraries since 2017.

Hunter Swanson was hired as the new Programming & Makerspace Librarian and began his duties in September of 2025. Hunter graduated from UW-Milwaukee with a Master of Library and Information Science degree in 2022 and spent two years as a Young Adult Librarian in North Lake, WI. During his time there, he fell in love with his work in the Library's Makerspace.

Library

DEPARTMENT MISSION

The mission of Jefferson County Library Service is to support and strengthen the existing municipal libraries, so all county residents receive quality public library service.

DEPARTMENT GOALS

Goals	Objectives	Jefferson County Library Services Plan	Completion Date
Extend quality library services to all Jefferson County citizens.	Provide, and ensure access to, a full range of library services.	Strategy 1-A	Ongoing
	Support and help fund county libraries' use of technology.	Strategy 1-B	Ongoing
	Encourage county libraries to meet or exceed the service guidelines setting forth expectations for excellence.	Strategy 1-C	Ongoing
	Support sharing among county libraries.	Strategy 1-D	Ongoing
	Advocate for library system membership benefits that strengthen county libraries.	Strategy 1-E	Ongoing
	Take advantage of opportunities to create collaborations and partnerships that improve county libraries' abilities to offer services.	Strategy 1-F	Ongoing
Provide equitable funding for library services in Jefferson County.	Seek to provide a "fair share" reimbursement to all public libraries in the county for rural usage by utilizing a formula approved by the Jefferson County Library Board.	Strategy 2-A	Ongoing
	Continue to provide funding for central services such as the county library contract and the board expenses.	Strategy 2-B	Ongoing

Desired results	Objectives	Jefferson County Library Services Plan	Completion Date
Provide equitable funding for library services of Jefferson County (continued).	Rely on the Bridges Library System to annually collect and verify adjacent county library requests and submit valid requests for reimbursement in the following year's budget request.	Strategy 2-C	Ongoing
	Ensure that county payments to municipal libraries for providing services are disbursed by March 1st each year per Wis. Stat. 43.12(1).	Strategy 2-D	Ongoing
Educate stakeholders about the state of and need for county library services.	Report to the Jefferson County Board of Supervisors on an annual basis or as requested.	Strategy 3-A	Ongoing
	It is expected that county library directors attend county library board meetings.	Strategy 3-B	Ongoing
	County library directors are encouraged to share county library information with their local library boards.	Strategy 3-C	Ongoing
	Maintain the Jefferson County Library Service website.	Strategy 3-D	Ongoing
	Offer to have a county library board member or the county library administrator attend a municipal library board meeting for support.	Strategy 3-E	Ongoing
	Make County appointments to local library boards as authorized under Wis. Stat. 43.60 when feasible and with input from local libraries.	Strategy 3-F	Ongoing

FACTORS INFLUENCING PROGRAM/SERVICE DELIVERY AND ACCOMPLISHMENTS

The libraries in Jefferson County remain essential pieces of educational and social infrastructure to the residents that live, work, and attend school there. Each library is locally governed by a citizen board, part of municipal services, and help support a two-county public library system that helps maximize the reach of library services and materials to both larger communities and rural areas.

In 2024 Jefferson County approved a County Library Services Plan for 2025-2029 through an Act 150 Committee process. The purpose of this plan is to develop a collection and distribution formula of library tax levy dollars in order to support the library use of residents who live in areas without libraries. The

formulas outlined below are derived from this County Library Services Plan and will be utilized through 2029.

In 2025, the total circulation of physical library materials in Jefferson County decreased 3.82% from the previous year. The 2027 budget is based on the most recent full year of data (2025). It should be noted one of the Jefferson County Libraries was closed or had modified services for many weeks for renovations in 2025 which is a contributes to this decrease compared to previous year increases. A total of 787,857 physical items were checked out of the nine county libraries. Of those items, 169,718, which represents 21.54% of the total, were checked out by Jefferson County residents who live in municipalities without their own libraries. The proportion of circulation for those non-librared residents typically mirrors their overall use of the libraries and has been consistent for many years. In 2024, the percentage of physical items checked out by this group was 21.44%

In addition to physical items, libraries also circulate digital material. In 2025, digital circulations through Overdrive and Hoopla grew with a 6.53% increase from 2024 to 2025. A total of 177,052 digital items were checked out of County libraries in 2025. Residents who live in municipalities in Jefferson County without libraries represent 25.66% of Overdrive and Hoopla usage in 2025, with 45,439 digital items checked out to these residents. This ratio has been consistent and represents a slightly higher ratio than for physical circulations. Hoopla service was discontinued for 2026 due to a cost model that was unsustainable.

Table 1: Circulation Percentage to Residents Living in Municipalities Without Libraries

	Output Measures	
	2024	2025
Percentage of library circulation of physical items to residents who live in Jefferson County municipalities without libraries	21.44%	21.54%
Percentage of library circulation of digital items to residents who live in Jefferson County municipalities without libraries	25.78%	25.66%

The majority of the County library budget request represents a direct reimbursement to County libraries for use by Jefferson County residents without their own libraries that occurred in the previous year. In 2021, the Jefferson County Library Service Board reviewed the *Plan for Jefferson County Library Services* which includes the county funding formula and determined the incorporation of digital circulations was important to provide a fairer reimbursement for services provided to Jefferson County residents living in non-librared communities. The current plan (2025-2029) maintains this formula and includes reimbursement to libraries for both physical circulation and verifiable digital circulation.

While most libraries in Jefferson County are part of the Bridges Library System, Cambridge Community Library is part of the South Central Library System. The policies of the South Central Library System prevent the Cambridge Community Library from circulating Overdrive digital materials to Jefferson County residents. To avoid any adverse effect on the Cambridge Community Library funding, digital circulation will only be included if a library circulates these materials to all Jefferson County residents.

The formula to calculate the request amount is described below and shown in Table 2.

- Step 1: Sum the nine county libraries' operational expenses from the previous year's state annual report
- Step 2: Calculate the ratio of circulation to county residents who live in municipalities without libraries by dividing non-librariated circulation, including both physical and digital circulation if a library circulates digital materials to Jefferson County residents, by total circulation.
- Step 3: Multiply the non-librariated circulation percentage from step 2 by the total of the County libraries' operational expenditures from step 1.

These reimbursement payments to the libraries within Jefferson County for 2027 total \$1,220,819—an increase of 5.59% from last year as a result of an increase in library operating expenditures of about 4.98%, a decrease (-2.07%) of total circulation and a slight increase in the percentage of non-librariated usage of County libraries from 22.17% to 22.30%.

Table 2: County Library Formula – for County Library Portion of Budget Request

		2024 for 2026 Budget	2025 for 2027 Budget	\$ Change	% Change
Operating Expenditures at County Libraries (2 years prior)		\$5,215,336	\$5,474,974	\$259,368	4.98%
Percentage Share of Countywide Non- Librariated circulation (2 years prior)	x	22.17%	22.30%	N/A	0.58%
County Library Portion of Budget Request		\$1,156,224	\$1,220,819	\$64,595	5.59%

After study, the County Library Board adopted a change in the formula that calculates how the funds are distributed to County libraries beginning in 2018. The distribution formula includes a provision to limit library decreases to 5% or \$5,000 (whichever is in the library's favor)—helping to protect libraries from drastic decreases in funding. More stable funding allows libraries to better plan their service program from year to year.

There are two types of administrative costs in this 2027 budget. The Dwight Foster Public Library will continue to be the resource library for Jefferson County in 2027, handling the administrative work for the County Library Service Board. There is \$700 requested in the budget for these services. This reimbursement level is consistent with the previous year and was increased by \$200 in 2024. The resource library reimbursement had been \$500 from 2018 to 2023.

The Bridges Library System will handle the County library budgeting responsibilities. There is \$1,500 allocated to county library board expenses. The total administrative costs are less than 1% of the budget request. The remainder—and the vast majority of the funding—goes directly to libraries that will work to serve the residents of Jefferson County in a variety of essential ways.

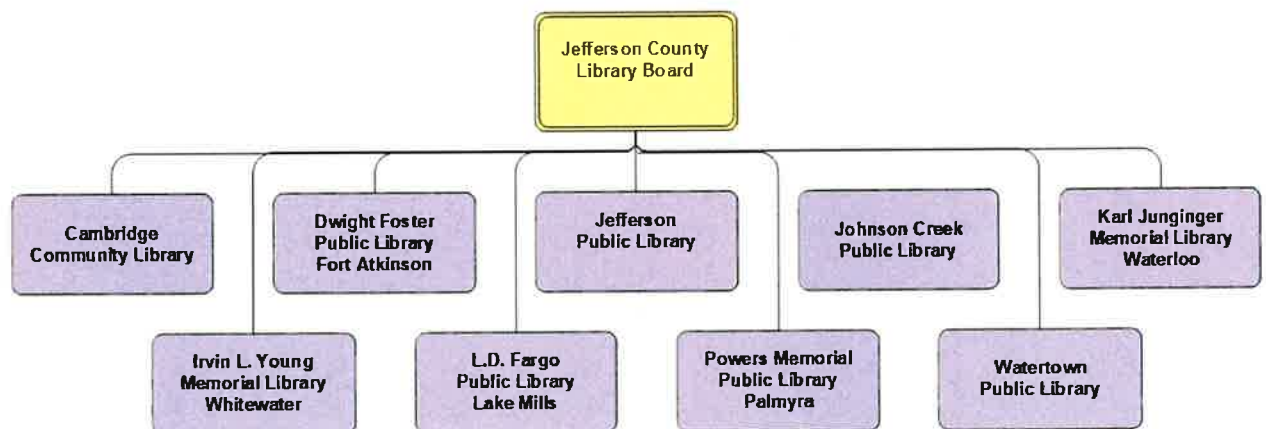
Additionally, \$174,803.74 has been requested by adjacent county libraries for reimbursement for circulations made in 2025 to Jefferson County residents who live in areas without libraries. This represents an increase of \$9,404.99 or 5.69% for the 2027 reimbursement request. State law requires counties in Wisconsin to reimburse libraries at 70% of each library's cost for non-librariated circulations to all adjacent

counties. Paying libraries in adjacent counties allows citizens to receive library services across county lines and allows counties to leverage investments already in place by partially reimbursing existing libraries instead of building new ones making it a cost-effective way to deliver services. Of the \$174,803.74 total, \$103,390 is to reimburse the Oconomowoc Public Library for use in 2025 by a significant populace in eastern Jefferson County. The \$174,803.74 allocation represents payments to 39 libraries in five adjacent counties. It's important to note that payments coming to the Jefferson County libraries from adjacent counties continue to result in a positive Jefferson County net position of approximately \$231,285 in 2027.

The total 2027 budget request for library services is \$1,397,822.74. This represents an overall increase of \$74,000.38 or 5.59% from last year. The county library service board remains committed to the principles of the formula which reimburses libraries based on actual costs and usage from the previous year.

This budget attempts to continue the “fair share” funding balance between libraried and non-libraried residents. All citizens of Jefferson County benefit from the services provided by the County’s libraries. Libraries remain vital cornerstones in their communities, linking residents to social and educational programs, places for civic groups to meet, access to the internet for information and job opportunities, and more.

This budget continues the rich tradition of maintaining quality library services so that all County residents, no matter where they live, can thrive. Strong libraries build strong communities.



2027 Jefferson Co. Library Budget Request

Collection Formula

Library	Total Library Operating Expenditures			Total Library circulations			Total TNR/non-librariad Circulations			TNR/Non-Librariad Percentage		
	Current Year	Prev. Year	Change	Current Year	Prev Year	Change	Current Year	Prev Year	Change	Current Year	Prev. Yr	Change
Cambridge	\$306,378	\$283,444	8.09%	37,143	39,806	-6.69%	15,531	17,019	-8.74%	42%	42.75486%	-2.20%
Fort	\$969,971	\$931,749	4.10%	199,152	199,806	-0.33%	57,149	60,394	-5.37%	29%	30.22632%	-5.06%
Jefferson	\$707,703	\$680,519	3.99%	87,591	84,589	3.55%	25,528	23,813	7.20%	29%	28.15141%	3.53%
Johnson Creek	\$301,257	\$290,045	3.87%	41,022	43,990	-6.75%	10,984	12,947	-15.16%	27%	29.43169%	-9.02%
Lake Mills	\$489,561	\$469,707	4.23%	103,282	101,807	1.45%	26,268	24,554	6.98%	25%	24.11818%	5.45%
Palmyra	\$191,900	\$186,152	3.09%	38,955	36,194	7.63%	21,084	17,628	19.61%	54%	48.70421%	11.13%
Waterloo	\$411,577	\$378,368	8.78%	66,884	61,703	8.40%	5,984	5,831	2.62%	9%	9.45011%	-5.33%
Watertown	\$1,236,536	\$1,181,821	4.63%	328,699	333,940	-1.57%	48,175	49,200	-2.08%	15%	14.73319%	-0.52%
Whitewater	\$860,091	\$813,531	5.72%	62,181	83,515	-25.55%	4,454	7,063	-36.94%	7%	8.45716%	-15.30%
Totals	\$5,474,974	\$5,215,336	4.98%	964,909	985,350	-2.07%	215,157	218,449	-1.51%	22.29816%	22.16969%	0.58%

Percentage Non-librariad circ

Base budget based on totals

2027 Budget Request

Base Amount	\$1,220,819
Administrative Costs	\$2,200
Adjacent Counties Libraries	\$174,804
Total Budget Request	\$1,397,822

Base budget amount 2026
Change in base budget amount
% Change in base budget amount
Change in library operating expenditures
% change in library operating expenditures
Change in non-librariad circulation
% change in non-librariad circulation
Change in ratio of non-res. Circ

\$1,156,224
\$64,595
5.59%
\$259,638
4.98%
-3,292
-1.51%
0.58%

2026 Total Request
Change from previous year total
% Change from previous year

\$1,323,822
\$74,000
5.6%

Adjacent County request for 2027

Adjacent county request for 2026:

\$174,804

% change in adjacent county request

\$165,399
5.69%

Distribution Formula

Jeff. Co. Library Service
2024 statistics for
2027 budget request

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q
	2026 Actual Lib. Tax Levy Distribution	2027 Act 150 Minimum	% or \$5K Reduced Amount from Prior Year (whichever results in lesser decrease)	Greater of Act150 Minimum or 5%/\$5K reduction	Rural Compensation	Not Eligible for Secondary Allocation	Eligible for Secondary Allocation (if Rural exceeds Column E)	% of Total Remaining Allocation	Secondary Allocation	Preliminary 2027 Distribution	Amount Below Hold Harmless	If below Hold Harmless (add in)	Proportionate Reduction	Final 2027 Distribution	\$ Chg. from 2026	% Chg.
Library																
Cambridge	\$300,365	\$89,676	\$55,828	\$89,676	\$48,124	\$89,676	\$24,268	29%	\$316,077	\$89,676	\$316,077	\$89,676	\$0	\$89,676	(\$669)	0.7%
Forl Atkinson	\$305,504	\$194,706	\$300,304	\$300,304	\$324,268	\$324,268	\$144,848	13%	\$141,189	\$141,189	\$141,189	\$141,189	\$0	\$141,189	\$9,442	3.2%
Jefferson	\$134,103	\$144,380	\$179,103	\$144,380	\$144,848	\$62,324	\$62,324	6%	\$60,750	\$60,750	\$60,750	\$60,750	\$0	\$60,750	\$10,277	7.7%
Johnson Creek	\$65,493	\$56,465	\$62,218	\$62,218	\$62,324	\$62,324	\$62,324	6%	\$60,750	\$60,750	\$60,750	\$60,750	\$0	\$60,750	\$8,270	5.0%
Lake Mills	\$124,207	\$84,158	\$119,207	\$119,207	\$149,047	\$149,047	\$149,047	13%	\$145,282	\$145,282	\$145,282	\$145,282	\$0	\$145,282	\$19,684	15.8%
Palmyra	\$99,414	\$12,705	\$94,443	\$94,443	\$119,632	\$119,632	\$119,632	11%	\$116,610	\$116,610	\$116,610	\$116,610	\$0	\$116,610	\$16,014	16.1%
Waterloo	\$33,865	\$32,172	\$33,954	\$33,954	\$33,954	\$33,954	\$33,954	1%	\$33,096	\$33,096	\$33,096	\$33,096	\$0	\$33,096	(\$49)	2.4%
Watertown	\$248,879	\$176,861	\$243,879	\$243,879	\$273,349	\$273,349	\$273,349	25%	\$266,444	\$266,444	\$266,444	\$266,444	\$0	\$266,444	\$16,361	6.6%
Whitewater	\$54,415	\$43,101	\$51,694	\$51,694	\$51,694	\$51,694	\$51,694	5%	\$51,694	\$51,694	\$51,694	\$51,694	\$0	\$51,694	(\$2,723)	5.0%
TOTALS	\$1,156,224	\$800,328	\$1,119,047	\$1,119,047	\$1,184,172	\$1,184,172	\$1,184,172	100%	\$1,070,400	\$1,220,819	(\$4,659)	\$1,225,478	(\$4,659)	\$1,220,819	\$64,595	5.0%
(shows rounded up - allocations match total)																
Total Avail Allocation	\$1,220,819	Total Avail Allocation \$1,220,819														
Total Minimum Allocation	\$141,370	Total Alloc + Addl. Hold Harmless Min. \$1,225,478														
Proportionate Reduction (if Needed) (\$4,659)																

Step 1: Determine Act 150 Minimum for each library, incorporating Overdrive circulation if offered to Jefferson County TNR (column C). In column D, calculate either \$5K or 5% reduction from the prior year, whichever produces the lesser decrease (i.e. least negative impact for the library) from the prior year library levy (column B).

Step 2: Determine Rural Compensation amount (rural circulation multiplied by actual dollar rate per item borrowed) in column F. Similar to prior methodology.

Step 3: Libraries whose values in column E (Hold Harmless Amount) exceed the values in column F, receive the column E amount. This caps the loss for these libraries, but also makes them ineligible to receive additional funds in the secondary allocation.

Step 4: If a library's rural compensation amount is less than the amount in column E, the library is not eligible for the secondary allocation. The minimum allocation amount for those libraries is subtracted from the Total Available Allocation, resulting in the allocation shown in column H.

Step 5: The rural compensation amounts for eligible libraries are reflected in column H. Their proportion percentages of the total are reflected in column I. The Secondary allocation (column J) is determined by multiplying the libraries proportionate allocation in column I by the total remainder (i.e. \$744,082).

Step 6: The preliminary distribution in column K is either a library's minimum in column E or the allocated amount in column J.

Step 7: As necessary, if a library eligible for a secondary allocation receives an amount lower than their Hold Harmless Amount in column E, proportional reductions are made to the remaining libraries receiving higher increases under the secondary allocation formula, until all libraries meet their Hold Harmless Amounts (the greater of their Act 150 minimum or a 5%/\$5,000 reduction), resulting in the Final Distribution in column O.

County-wide Cost per Circulation for 2027 Library Levy Formula
\$5.67
(Note: Total Op Expenditures/Total Circulation)

	Total Circulation	Jeff. Co. Rural Circulation	% Rural	% of Total
Cambridge	37,143	15,531	42%	7%
Forl Atkinson	199,152	57,149	29%	21%
Jefferson	87,591	25,528	29%	12%
Johnson Creek	41,022	10,984	27%	3%
Lake Mills	103,282	26,268	25%	12%
Palmyra	38,955	21,084	54%	10%
Waterloo	66,884	5,984	9%	3%
Watertown	328,699	48,175	15%	22%
Whitewater	62,181	4,454	7%	2%
TOTALS	964,909	275,157	27%	100%

Act 150 Calculation 2025 Statistics for 2027 Budget

Act 150 Calculation 2025 Statistics for 2027 Budget																						
Library	Total Library Operating Expenditures			Total Library Circulations			TNR Circulations (physical + Overdrive)			Cost/Circ			Federal Expenditures (removed if present)			Act 150 Unit Cost			Act 150 Amount			
	Current Year (2025)	Prev Year (2024)	Change	Current Year (Phy. + Dig., if applicable)	Prev Year (Phy. + Dig., if applicable)	Change	Current Year (Phy. + Dig., if applicable)	Prev Year (Phy. + Dig., if applicable)	Change	Current Year	Prev Year	Change	Current Year	Prior Yr	Change	Current Year	Prev Year	Change	Current Year	Prev Year	Change	
Cambridge	\$306,378	\$283,444	8.09%	37,143	39,406	-6.69%	15,531	17,019	-8.74%	\$8,248,607	\$7,120,635	15.84%	\$	\$	1,009	-100.00%	\$5,774,025	\$4,966,101	16.25%	\$89,676	\$84,528	6.09%
Fort	\$969,971	\$931,749	4.10%	199,152	199,806	-0.33%	57,149	60,394	-5.37%	\$4,870,506	\$4,663,268	4.44%	\$	\$	674	5	\$3,400,985	\$3,262,151	4.44%	\$194,708	\$197,014	-1.17%
Jefferson	\$707,703	\$680,519	3.99%	87,591	84,589	3.55%	25,528	23,813	7.20%	\$8,079,631	\$8,045,006	0.43%	\$	\$	5	0.00%	\$5,655,742	\$5,631,504	0.43%	\$144,380	\$134,103	7.66%
Johnson Creek	\$301,257	\$290,045	3.87%	41,022	43,990	-6.75%	10,984	12,947	-15.16%	\$7,343,791	\$6,593,430	11.38%	\$	\$	5	0.00%	\$5,140,654	\$4,615,401	11.38%	\$56,465	\$59,756	-5.51%
Lake Mills	\$489,561	\$469,707	4.23%	103,282	101,807	1.45%	26,268	24,554	6.98%	\$4,740,042	\$4,613,700	2.74%	\$	\$	5	0.00%	\$3,318,029	\$3,209,590	2.74%	\$87,156	\$79,299	9.91%
Palmyra	\$191,900	\$186,152	3.09%	36,955	36,194	7.63%	21,084	17,628	19.61%	\$4,326,197	\$5,143,173	-4.22%	\$	\$	5	0.00%	\$3,448,338	\$3,600,721	-4.22%	\$72,705	\$75,465	-3.54%
Watertown	\$411,577	\$378,368	8.78%	66,884	61,703	8.40%	5,964	5,851	2.62%	\$6,153,594	\$6,143,084	0.35%	\$	\$	5	0.00%	\$4,302,516	\$4,292,459	0.35%	\$55,776	\$25,029	2.98%
Waerleoon	\$1,236,536	\$1,181,821	4.63%	328,699	333,940	-1.57%	48,175	49,200	-2.08%	\$3,761,910	\$3,538,022	6.30%	\$	\$	5	0.00%	\$2,633,337	\$2,477,315	6.30%	\$126,861	\$121,884	4.08%
Whitewater	\$860,091	\$813,531	5.72%	62,181	83,515	-25.55%	4,454	7,063	-36.94%	\$13,832,055	\$9,741,136	47.00%	\$	\$	5	0.00%	\$9,676,855	\$6,818,795	41.91%	\$840,828	\$813,240	3.39%
Totals	\$5,474,974	\$5,215,336	4.98%	964,909	985,350	-2.07%	215,157	218,449	-1.51%	\$5,674,083	\$5,292,877	7.20%	\$	\$	1,170	5	\$3,971,009	\$3,709,864	7.21%	\$840,828	\$813,240	3.39%

Cambridge does not calculate expenditures to Madison County residents

Jefferson County Circulation 2025 for 2027 Budget

Library	Total		Jeff. Co. TNR		Total		Jeff. Co. TNR		Total	
	Digital Circulation	Physical Circulation	Digital Circulation	Physical Circulation	Digital + Physical Circulation	TNR	Digital + Physical Circulation	TNR	Digital + Physical Circulation	TNR
Cambridge	38,412	13,817	37,143	15,531	52,674	19.1%	37,143	15,531	52,674	19.1%
Fort	16,464	6,162	160,740	43,132	199,152	57.14%	160,740	43,132	199,152	57.14%
Jefferson	7,770	2,774	71,127	19,166	87,591	25.52%	71,127	19,166	87,591	25.52%
Johnson Creek	25,689	8,697	33,252	8,210	41,022	10.98%	33,252	8,210	41,022	10.98%
Lake Mills	4,067	2,407	77,593	17,571	103,282	26.26%	77,593	17,571	103,282	26.26%
Palmyra	10,317	1,569	34,888	18,677	38,955	21.08%	34,888	18,677	38,955	21.08%
Watertown	53,755	8,574	274,944	39,601	328,699	48.17%	274,944	39,601	328,699	48.17%
Whitewater	20,578	1,439	41,603	3,015	62,181	4.45%	41,603	3,015	62,181	4.45%
Totals	177,052	45,439	787,857	169,718	964,209	21.53%	787,857	169,718	964,209	21.53%
TNR %		25.46%		21.54%		22.30%		21.54%		22.30%

Whitewater Public Library was closed to the public from late May to late June, curbside only for a few months, and closed for two weeks in Fall 2025 due to their expansion

Note: Unlike Waukesha Formula, "Total Physical Circ" and "Total Digital" circ is all circ a library did (not just to Jefferson County residents), see page 13 Step 1 of current Jefferson County library services plan

2024 Totals for	166,194	42,843	819,156	175,606	985,350	218,449
2026 Budget						
TNR %		25.78%		21.46%		22.17%
2023 Totals for	133,859	34,136	650,410	178,684	984,266	21,020
2025 Budget						
TNR %		25.65%		21.01%		21.64%
2022 Totals for	127,727	13,794	830,750	173,895	958,477	20,603
2024 Budget						
TNR %		25.08%		20.92%		21.56%
2021 Totals for	126,241	31,556	723,827	158,548	850,068	19,104
2023 Budget						
TNR %		25.00%		21.90%		22.36%
2020 Totals for	123,505	30,446	620,424	134,201	743,929	16,047
2022 Budget						
TNR %		24.98%		21.63%		22.19%

Cambridge does not include circulation from Jefferson County residents

Variance **sciml places** Look at the variance to see if it is too far off. You need to have the exact amount requested in the revenue fund.

Waltham County requests to two decimal places

Rock county requests to two decimal places

Delegate requests to the whole class

Recommends requests to the wife dated

Grand Totals

48,444

\$174,803.74	\$174,803.74
--------------	--------------

5174 803.74

Jefferson County Library Service 2027 Payment Schedule
 Payments due to all libraries by March 1, 2027

Recipient	2027 Payment
Jefferson County Libraries	
Cambridge operational reimbursement	\$89,676
Dwight Foster/Fort Atkinson operational reimbursement	\$315,246
plus resource library payment	\$700
Dwight Foster Public Library total for two 2026 contracts	\$315,946
Jefferson Public Library	\$144,380
Johnson Creek Public Library	\$62,218
L.D. Fargo Public Library (Lake Mills)	\$143,890
Powers Memorial Library (Palmyra)	\$115,428
Karl Junginger Memorial Library (Waterloo)	\$33,047
Watertown Public Library	\$265,240
Irvin L. Young Memorial Library (Whitewater)	\$51,694
Total Jefferson County Total	\$1,221,519

Adjacent County Libraries	2026 Payment
Dane County Libraries	
Deerfield Public Library	\$983.80
DeForest Area Public Library	\$504.65
E.D. Locke Public Library	\$604.17
Fitchburg Public Library	\$24.41
Madison Public Library	\$6,232.66
Marshall Community Library	\$2,817.70
Middleton Public Library	\$57.21
Monona Public Library	\$102.85
Oregon Public Library	\$156.77
Rosemary Garfoot Public Library	\$4.70
Sun Prairie Public Library	\$2,139.30
Waunakee Public Library	\$71.57
Dane County Total	\$13,699.79

Dodge County Libraries	
Beaver Dam Community Library	\$2,875
Horicon Public Library	\$144
Iron Ridge Public Library	\$71
Juneau Public Library	\$62
Dodge County Total	\$3,152

Rock County Libraries	
Clinton Public Library	\$42.32
Edgerton Public Library	\$3,445.77
Hedberg Public Library	\$2,437.57
Rock County Total	\$5,925.66

Walworth County	
Aram Public Library	\$2,010.06
East Troy Lions Public Library	\$3,113.49
Lake Geneva Public Library	\$24.32
Matheson Memorial Public Library	\$11
Walworth County Total	\$5,159.29

Waukesha County Libraries	
Big Bend Public Library	\$125
Brookfield Public Library	\$223
Butler Public Library	\$41
Delafield Public Library	\$14,100
Alice Baker Memorial Library (Eagle)	\$7,138
Elm Grove Public Library	\$218
Hartland Public Library	\$2,692
Menomonee Falls Public Library	\$531
Mukwonago Community Library	\$3,352
Muskego Public Library	\$683
New Berlin Public Library	\$275
Town Hall Library (North Lake)	\$6,215
Oconomowoc Public Library	\$103,390
Pewaukee Public Library	\$1,922
Pauline Haass Public Library (Sussex)	\$549
Waukesha Public Library	\$5,413
Waukesha County Total	\$146,867

Adjacent county library payments	\$174,803.74
Total payments to libraries	\$1,396,322.74
County Library Board Expenses	\$1,500
County Resource Library Expenses	See above
Total library budget 2027	\$1,397,822.74
(Note: This is an increase of \$74,000.38 or 5.59% from 2026 amount of \$1,323,822.36)	

Requests below are from adjacent counties for payments FROM Jefferson County

Revenue											
Library	Dane	Dodge	Rock	Walworth	Waukesha	Other Co. Totals	Jefferson	Columbia	Sauk	Green	Iowa
Cambridge	\$55,081.00	\$11.55	\$150.12	\$0.00	\$0.00	\$55,242.67	\$89,676	\$0.00	\$0.00	\$0.00	\$0.00
Fort	\$7,792.25	\$21.11	\$8,843.31	\$8,852.00	\$3,246.00	\$28,754.67	\$315,246				
Jefferson	\$592.00	\$167.00	\$6.96	\$14.00	\$3,872.00	\$4,651.96	\$144,380				
Johnson Creek	\$0.00	\$1,731.37	\$101.47	\$32.00	\$1,865.00	\$3,729.84	\$62,218				
Lake Mills	\$2,022.00	\$1,210.00	\$0.00	\$18.00	\$393.00	\$3,643.00	\$143,890				
Palmyra	\$0.00	\$0.00	\$30.80	\$7,775.00	\$3,843.00	\$11,648.80	\$115,428				
Waterloo	\$9,198.00	\$51,903.00	\$0.00	\$0.00	\$520.00	\$61,621.00	\$33,047				
Watertown	\$796.00	\$108,634.00	\$0.00	\$36.00	\$7,156.00	\$116,622.00	\$265,240				
Whitewater	\$5,467.00	\$0.00	\$35,030.10	\$79,389.00	\$289.00	\$120,175.10	\$51,694				
Totals	\$80,948.25	\$163,678.03	\$44,162.76	\$96,116.00	\$21,184.00	\$406,089.04	\$1,220,819				

Expenditures						
Counties	Dane	Dodge	Rock	Walworth	Waukesha	Totals
Jefferson County to pay libraries in adjacent counties	\$13,699.79	\$3,152	\$5,925.66	\$5,159.29	\$146,867	\$174,803.74

Net Jefferson County Position	\$231,285
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Annual Average Net Position since 2015

\$216,304

2027 Budget Jefferson County Libraries Adjacent County Funding Net Position FINAL

Sum of Incoming Act 420 Payments

2015	\$	348,002
2016	\$	349,408
2017	\$	355,490
2018	\$	356,603
2019	\$	350,241
2020	\$	363,117
2021	\$	358,468
2022	\$	351,665
2023	\$	394,565
2024		\$402,392
2025		\$437,376
2026		\$418,346
2027		\$406,089
Average		\$369,757

2027 Budget Jefferson County Libraries Adjacent County Funding Net Position FINAL

Net Position

2015	\$204,590.00
2016	\$203,869.00
2017	\$202,640.00
2018	\$199,718.99
2019	\$184,061.00
2020	\$196,937.00
2021	\$195,194.00
2022	\$201,962.92
2023	\$227,343.42
2024	\$243,948.41
2025	\$282,439.35
2026	\$252,946.94
2027	\$231,285.30
Average	\$216,304.25